# CITY OF MONROE, GEORGIA

# Proposed Budget FY 2014

Since 1821

THE CITY OF

Monroe

# City of Monroe, Georgia

# Proposed Annual Budget

## For the Fiscal Year Ending

## December 31, 2014

Prepared by the City of Monroe, Georgia

Finance Department

GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## City of Monroe

## Georgia

For the Fiscal Year Beginning

**January 1, 2013**

Executive Director

## Elected Officials

Gregory P. Thompson, Mayor

L. Wayne Adcock, Vice Mayor

Larry A. Bradley, Councilmember

Denise H. Dixon, Councilmember

C. Nathan Little, Councilmember

Lee P. Malcom, Councilmember

Nathan Purvis, Councilmember

James D. Richardson, Councilmember

Rita A. Scott, Councilmember

## Appointed Officials

W. Matthew Chancey, City Administrator

Pat Kelley, Code/Protective Inspections

Brian K. Thompson, Electric & Telecommunications Director

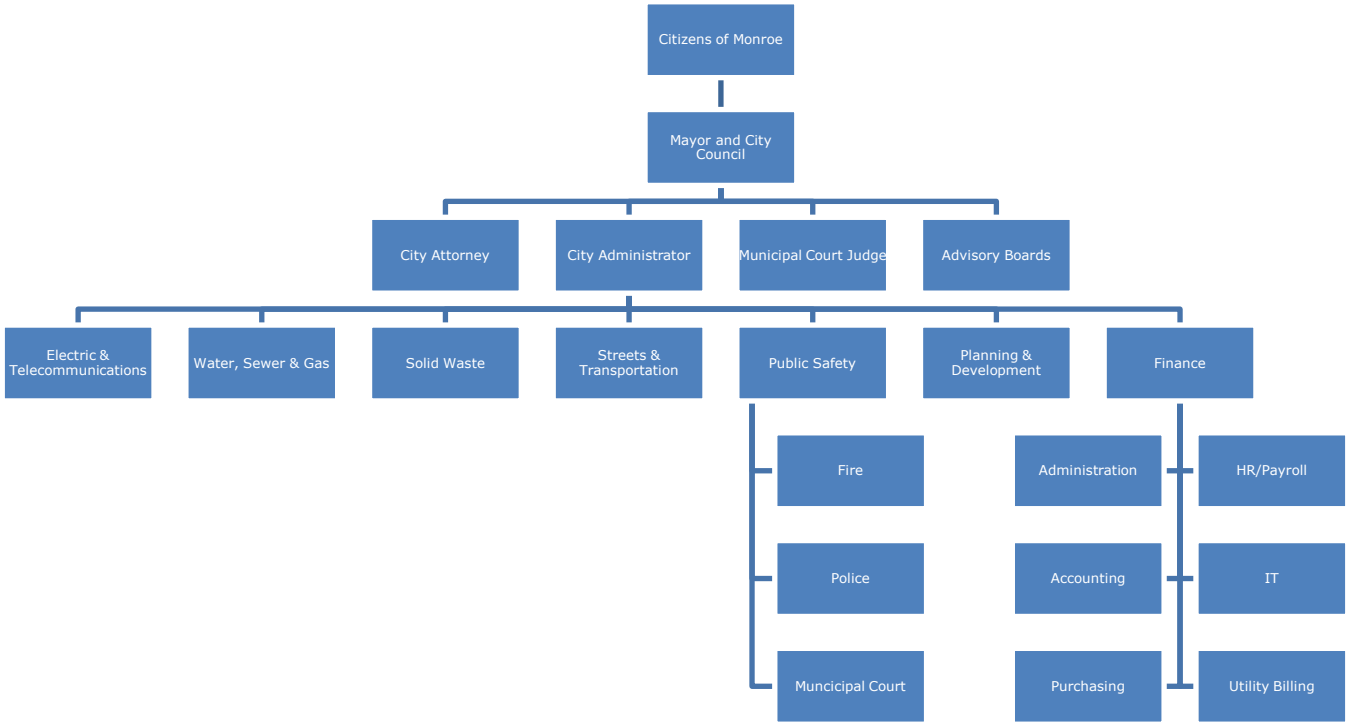
Renee L. Prather, Finance Director

M. Keith Glass, Public Safety Director

Danny Smith, Interim Solid Waste Director

Jeremiah Still, Interim Streets and Transportation Director

Rodney W. Middlebrooks, Water & Gas Director


Citizens of Monroe
Mayor and City Council
City Attorney
City Administrator
Municipal Court Judge
Advisory Boards
Electric & Telecommunications
Water, Sewer & Gas
Solid Waste
Streets & Transportation
Public Safety
Planning & Development
Finance
Fire
Police
Muncicipal Court
Administration
Accounting
Purchasing
HR/Payroll
IT
Utility Billing

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Since 1821

THE CITY OF

Monroe

# INTRODUCTION

Since 1821

THE CITY OF

Monroe

Since 1821
THE CITY OF Monroe

Post Office Box 1249 • Monroe, Georgia 30655
Telephone 770-267-7536 • Fax 770-267-2319

Greg Thompson, Mayor
L. Wayne Adcock, Vice Mayor

November 19, 2013

To the Honorable Mayor,
Members of the City Council
Employees and Citizens of the City of Monroe, Georgia

In accordance with state and local ordinances, we are pleased to submit for your consideration and approval the Fiscal Year 2014 Operating and Capital Budget. This document is a statement of policy and planning which defines the level of services and activities for the upcoming year.

## Budget Highlights

The combined recommended budget for FY 2014 is $53,094,244, an increase of $1,809,715. The primary reason for the increase is the inclusion of the Utility capital funds transfer of $1,232,000 and a $850 thousand increase in cost of employee retirement and health insurance. A summary of the FY 2014 is as follows:

| Revenues | General Fund | Special Revenue Funds | Debt Service Fund | Capital Projects Fund | Enterprise Funds |
|---|---|---|---|---|---|
| Taxes | 6,003,621 | 25,000 | | | |
| Other Revenues | 1,693,560 | 58,000 | | 1,476,000 | 41,068,750 |
| Other Financing Sources | 1,981,663 | | | | |
| Fund Balance | | | | | |
| Transfers In | | | 787,650 | | |
| **Total Revenues** | **9,678,844** | **83,000** | **787,650** | **1,476,000** | **41,068,750** |
| **Expenditures** | | | | | |
| General Government | 1,068,778 | 25,000 | | | |
| Finance | 477,060 | - | | | |
| Protective Service | 318,932 | - | | | |
| Fire | 1,560,454 | - | | 215,156 | |
| Streets & Transportation | 1,750,315 | - | | 926,320 | |
| Police | 3,399,666 | 58,000 | | 151,444 | |
| Buildings & Grounds | 265,989 | - | | | |
| Combined Utility | | - | | | 36,160,250 |
| Combined Utility | | - | | | 83,500 |
| Solid Waste | | - | | 183,080 | 4,825,000 |
| **Total Operations** | **8,841,194** | **83,000** | | **1,476,000** | **41,068,750** |
| Other Financing Uses | 837,650 | | | | |
| Debt Service | | | 787,650 | | |
| **Total Expenditures** | **9,678,844** | **83,000** | **787,650** | **1,476,000** | **41,068,750** |

Below is a summary of service level changes by fund.

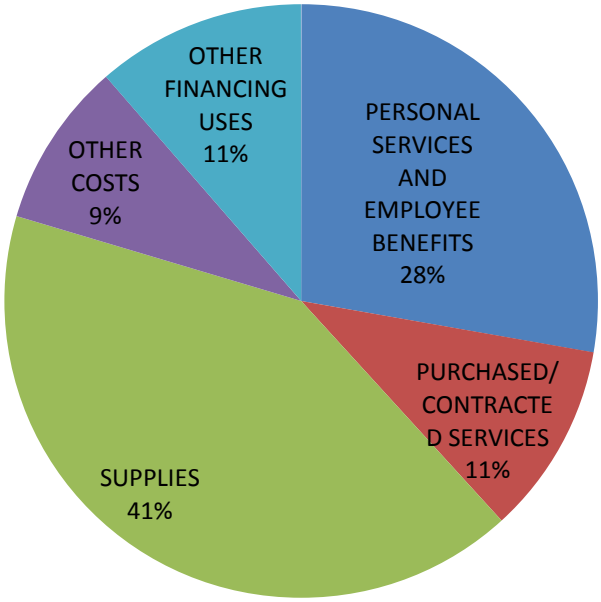
| Fund | FY 2013 | FY 2014 | Difference | Percent Change |
|---|---|---|---|---|
| General Fund | $ 9,385,644 | $ 9,678,844 | $ 293,200 | 3.12% |
| Special Revenue Funds | 55,000 | 83,000 | 28,000 | 50.91% |
| Debt Service Fund | 753,878 | 787,650 | 33,772 | 4.48% |
| Capital Projects Fund | 1,230,000 | 1,476,000 | 246,000 | 20.00% |
| Enterprise Funds | 39,860,007 | 41,068,750 | 1,208,743 | 3.03% |
| **Total** | **$51,284,529** | **$53,094,244** | **$ 1,809,715** | **81.55%** |

- **Revenue –** General Fund revenue is showing a slight increase due to a slight increase in revenue from insurance premium and franchise taxes, and the revenue from the State of Georgia for Local Maintenance & Improvement Grant Program (LMIG).

  Combined Utility revenue is showing an increase due to rate restructuring in Water and Sewer, Electric Power Cost Adjustment fees, an increase in telecommunication customer base, restructuring for digital CATV and an implementation of a monthly internet modem rental fee.

  Solid Waste Enterprise Fund revenue has increased and is helped with a modest rate increase of 3% as of January 1 of each year. This increase is needed to help offset the increases in landfill fees and other operating costs.

- **Budget Overview –** The chart below shows the total City-wide budget by category.



- **Personal Services –** There are several vacancies citywide that are funded in this proposed budget, which will be filled as needed and as agreed upon in conjunction with the applicable department heads. In addition to these vacant positions there are 4 additional positions citywide that are unfunded. The city now has a total of 30 unfunded positions since 2006 which result in a total of over one million dollars in savings per year. An increase to costs of employee health care benefits has been added to the FY 2014 budget. A city-wide pay study was done in 2013 and implementation is included in this budget.

- **Operating Expenditures –** Each department made reductions in order to stay within budgetary requirements while ensuring the level of service provided to our citizens doesn't change. Controlled spending and monitoring will continue through 2014.

- **Capital Improvement Program (CIP) –** The portion of the proposed FY 2014 Budget that contains capital projects amounting to $3,741,697 is outlined in the Capital Improvement Program (CIP). The General Fund portion, $49,000 is funded by revenue generated in the General Fund. Other governmental funds capital projects are funded with a dedicated funding source, such as grants, previously issued bond proceeds, and SPLOST. By ordinance, the City has established a utility capital improvement reserve to fund future capital projects. Included in the annual budget and financed from current revenues is $1.74 million of funding for this reserve and a transfer of additional funding for current capital projects of $1.2 million. The CIP accounts for expenditures over $5,000 and have a useful life of more than one year.

## Goals and Priorities

The following are some of the major goals and priorities of the City:

- During FY 2013 the City started rehab of sewer lines to serve one of our lower income areas with funds from a Community Development Block Grant (CDBG FY11). The City was awarded additional funds (CDBG FY13) to continue with our sewer rehab project and we expect to start that project in FY2014.

- The City is near the completion of Phase II of the upgrade to our water treatment plant. The financing for these improvements is being done with low interest loan funds from the Georgia Environmental Facilities Authority (GEFA). These improvements will ensure continuation of a quality water supply for our citizens and improve the operation of the City's water treatment plant.

- The City of Monroe, Walton County and Georgia DOT continue the engineering phase of the GA Highway 138 extension project. The "Charlotte Rowell Boulevard" project remains on schedule and the project is expected to be completed in 2014. As part of this project, water and electrical lines have been relocated and designs have been completed to power and light the new road.

- Continue partnership with Walton County on the project for a truck by-pass around the historic downtown area. Engineering is underway and negotiations continue with GDOT for approval and eventually the construction of this much needed connector.

- The City's continuation of the Streetscape improvements downtown are on track to begin FY 2014. The City has received two Transportation Enhancement (TE) grants along with LCI funds to improve both sides of Broad Street with sidewalk, retaining walls, pavers, landscaping and lighting from Alcovy Street through the Mears Street intersection. This project will continue the improvements into the old "Monroe Mill" district.

- Monroe's Main Street Program and the Downtown Development Authority continue their efforts to promote the downtown district and attract tourism into the City. The Main Street Program sponsors multiple activities and events throughout the year, such as the Memories in Monroe Classic Car Show, Super Summer Kids Activity Fair, First Friday Concerts during the summer months, Fall Fest and Winter Fest. The Monroe Farmers Market just completed a successful first season showcasing local producers and growers giving citizens a variety of fresh, locally grown products. Together, the Main Street Program and DDA strive to create a thriving downtown environment centered on historical preservation, community involvement and economic development.

- The City's Finance Department submitted and received awards from the Government Finance Officers Association's Awards for Recognition Program for the City's FY 2011 Comprehensive Annual Financial Report, the FY 2011 Popular Annual Financial Report and the FY 2013 Annual Budget. We have submitted our most recent reports for review as well.

- The City will continue to promote and encourage economic and community development on both a local and regional platform. $100,000 has been appropriated in FY 2014 to fund a city-wide Economic and Community Development program with the main objective being to retain our current businesses while working diligently to attract new ones. It is our intention to strengthen the ties with the Economic Development section of Electric Cities of Georgia as well as the Walton County Development Authority. Both of these organizations allow for Monroe to have a "seat at the table" for state-wide economic development.

## Summary and Conclusion

I believe this FY 2014 budget represents a forward-thinking, conservative fiscal plan for the upcoming year and continues to provide a high level of services for our citizens as in prior years, despite the fiscal challenges presented by an economy in recession.

I would like to thank the Mayor and City Council for their continued direction and support. I also want to thank the Finance Department Staff and each Department Head for their work and dedication. I appreciate all the city staff responsible for implementation of this budget.

Respectfully submitted,

Matthew Chancey, City Administrator

# City of Monroe's Mission & Goals

## Organizational Mission:

To provide top-quality services in a fiscally responsible manner while promoting high standards of living and quality of life.

## Organizational Goals:

City Council – To provide sound leadership through diligent policy making while acting to preserve our resources in a fiscally responsible manner; to take the best interest of the city to heart by listening to constituents and staff and make policy decisions based off facts.

City Employees – To serve the public by creating a community- friendly atmosphere; to provide and preserve the highest quality municipal services while operating to accomplish objectives.

Communications - To educate our citizens and keep them informed on City programs and keep an open dialogue with management, staff and the community on a regular basis.

Economic Development - To ensure continued sustainability of the community; encourage existing businesses to improve and upgrade; recruitment and quality development of new businesses; encourage livable, walkable communities.

Fiscal Responsibility - To make reasonable financial decisions which have the best interest of the City and the community at the forefront; to allocate resources fairly to meet the needs of the community as a whole, while recognizing the needs of various segments within the community.

Public Safety - To assure the safety of our residents, our streets, and our community as a whole; to be prepared for disasters and provide for the protection of life and property in such event.

Public Infrastructure - To protect, preserve and improve the City's public infrastructure; to plan for future development and prevent system aging by applying proper maintenance techniques.

## Mission & Goals Continued:

**Quality of Life –** To provide a culturally and aesthetically pleasing atmosphere and a high level of "community" experience by providing the necessary resources (i.e. activities, infrastructure and clean environment) for everyone to enjoy.

**Transportation** - To provide and maintain quality streets; to properly maintain traffic signs and signals; to provide for the alternative transportation needs of all segments of the community.

# General Information

The City of Monroe in Brief

The City of Monroe, Georgia, incorporated November 30, 1821. The city is also proud of our nickname, "City of Governors", because of the seven Georgia governors the city has produced. Monroe was named after the fifth U.S. President, James Monroe. The City is located in the heart of Walton County.

The restored Walton County courthouse is the center of Monroe's Historic District. Also located in this district is the Davis Edwards House and the McDaniel-Tichenor House, home to former Georgia Governor Henry D. McDaniel. Both are listed on the National Registry.

The City is the county seat and the largest city in Walton County. Walton County is nestled in the Alcovy River basin between the urban sprawl of Atlanta and classic Athens, Monroe offers the best of both worlds. Our rich history draws visitors to Monroe; our small town atmosphere, engaging cultural life, and high tech capabilities entice them to stay. Monroe's colorful history is typified by ante-bellum homes, historic downtown, and venerable government buildings. Monroe's future is exemplified by intermingling these historic areas with planned residential growth and high-tech industries.

For years, many visitors have portrayed our city as the perfect place for visiting historic sites, shopping, dining, and strolling the tree lined streets of a beautiful downtown. Our convenient location makes visiting Downtown Monroe a great day trip or relaxing weekend destination. The City of Monroe offers many events and activities throughout the year, including festivals, concerts, and parades.

Also attracting both individual and corporate customers is the Monroe Utilities Department; Monroe's community-owned, full-service utility company providing Monroe and Walton County residents a wide range of services including; water, electricity, gas, sewer, cable TV, high-speed internet, and voice over internet phone service. Additionally, the Monroe Utilities Department provides a citywide broadband fiber optic system typically found only in larger metropolitan areas.

## City Map

**The City of Monroe is located in Walton County, Georgia**

**Population 13,234**

## Budget Adoption

The City of Monroe's budget process complies with State Law and local ordinance. The budget is adopted by resolution, a public hearing is advertised and held and the final budget is advertised.

The budget development is led by the City Administrator who according to local ordinance shall prepare and submit the annual operating budget and capital budget to the Mayor and Council. The following process represents many months and hours of work involving a wide range of individuals in order to complete the final budget document:

- The Finance Department distributes spreadsheets showing budget to actual figures to all departments of the City. Staff begins the budget process by reviewing the current year and preparing a preliminary department budget using budget constraints put forth by the administration.

- The Finance Department along with the City Administrator prepares revenue budget estimates. In addition to preparing the revenue budget, customer fees are also analyzed.

- The City Administrator reviews each department's proposed budget making any needed adjustments.

- Prior to January 1, the City Administrator submits to the Mayor and City Council a proposed operating budget for the fiscal year commencing on January 1. The operating budget includes proposed expenditures and the means for financing them. Council meets to discuss the proposed budget and makes adjustments as needed.

- The City Council holds a public hearing on the budget, giving notice thereof at least ten days in advance by publication in the local newspaper.

- The budget is then revised and adopted or amended by the City Council at a subsequent regular meeting in the year to which it applies and within forty-five days following January 1.

- The adopted budget may be revised during the year only by formal action of the City Council in a regular meeting and no increase shall be made without provision also being made for financing same, for anything above the legal level of budgetary control, which is the department level. However, transfers within a department may be made within any fund.

## Budget Amendments

The City of Monroe's budget is a dynamic rather than static plan, which requires adjustments and formal budget amendments as circumstances change. Georgia law regulates how a budget may be amended. There are two types of amendments: budget transfers and appropriation changes.

The Finance Director and City Administrator are permitted to transfer appropriations within a department upon the request of a Department Head. These transfers do no change the total for a department. Transfers between departments and budget amendments require approval of the Mayor and City Council.

The appropriation resolution includes all the City's General Fund and Enterprise funds and the other Governmental funds listed in the table of contents. The City's fiscal year begins on January 1 and ends on December 31.

## Budget Calendar

| Date(s) | Activity/Task |
|---|---|
| September 23, 2013 | Budget Instructions and forms are distributed to Department Heads |
| September, 2013 | City Administrator prepares revenue budget estimates |
| September, 2013 | City Administrator meets with departments to review project requests |
| October 7, 2013 | Departments submit line item budget requests to City Administrator |
| October 8-15, 2013 | Finance compiles budget requests, revenue estimates and personnel costs into a document for review |
| October 28-31, 2013 | City Administrator reviews each department's proposed budget making any needed adjustments |
| November 22, 2013 | Mayor and Council meet with City Administrator to discuss and review proposed budget making adjustments as needed |
| November 27, 2013 | Notice to the public of availibility of the proposed budget and announcement of public hearing |
| November 27, 2013 | The proposed budget is made available to the public |
| December 10, 2013 | City Council holds a public hearing, giving notice thereof at least ten days in advance by publication in the official organ of the City of Monroe as established by State Law |
| December 18, 2013 | The City Council approves proposed budget and following the public hearing adopts a final balanced budget by resolution within forty-five days following January 1 |
| December 19, 2013 | The final budget as adopted is published and distributed |

## Budget Resolution

A RESOLUTION ADOPTING THE 2014 BUDGET FOR THE CITY OF MONROE, GEORGIA; APPROPRIATING AMOUNTS AS SHOWN IN EACH BUDGET AS EXPENDITURES; ADOPTING THE REVENUE PROJECTIONS; AND PROHIBITING EXPENDITURES TO EXCEED APPROPRIATIONS.

BE IT RESOLVED by the Mayor and City Council of the City of Monroe, Georgia as follows:

WHEREAS, for the purpose of financing the conduct of affairs of the City of Monroe during the fiscal year beginning January 1, 2014 and ending December 31, 2014, the Budget of the City's Revenues and Expenditures for such period, as prepared and submitted to the City Council by the City Administrator; and so approved by the Mayor and City Council.

WHEREAS, the amounts listed are the appropriations so authorized by the Mayor and City Council and are approved for the amounts and purpose indicated.

WHEREAS, the rates listed are so authorized by the Mayor and City Council and are approved for the amounts and purpose indicated.

WHEREAS, a budget amendment is considered any action of the Mayor and City Council to purchase items not included in original budgeted figures.

BE IT FURTHER RESOLVED that the expenditures shall not exceed the appropriations authorized by this budget and that the expenditures for the fiscal year shall not exceed funding available.

ADOPTED by the Mayor and City Council of the City of Monroe this 18th day of December 2013.

_____

Greg Thompson, Mayor
City of Monroe

Attest:

_____

Renee L. Prather, City Clerk

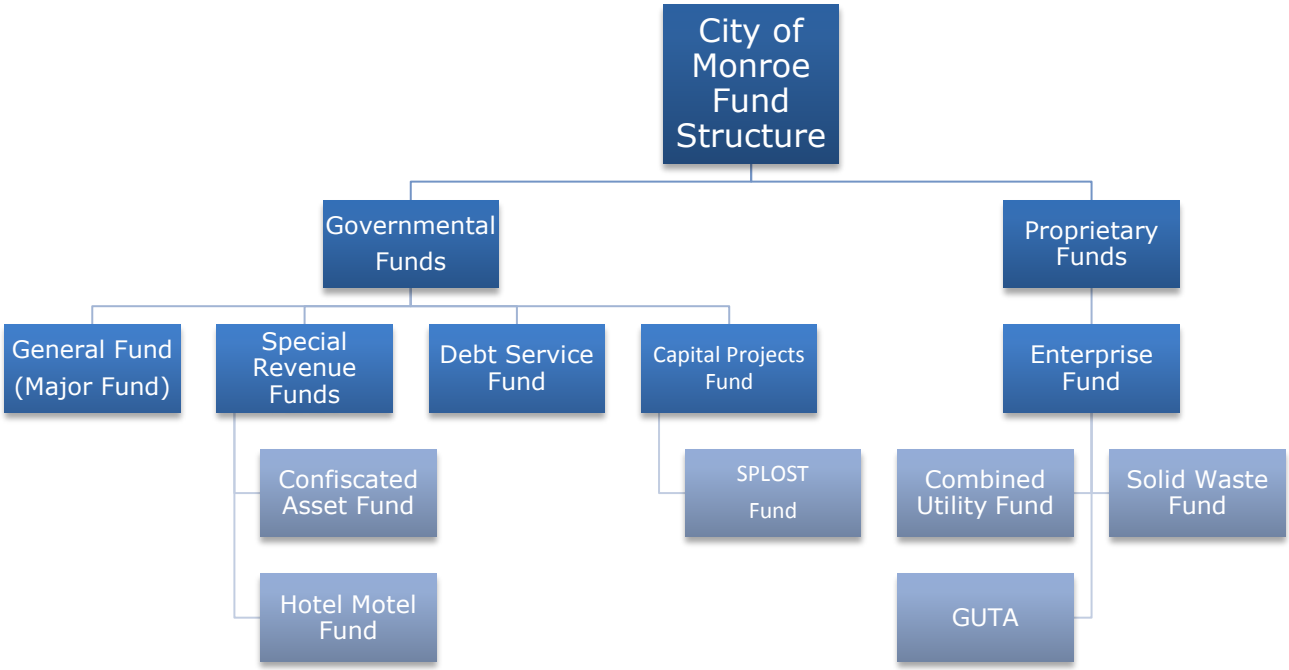
## Fund Structure and Basis of Budgeting

The City's financial reporting system is organized on a fund basis consisting of two major types – governmental and proprietary. Each fund is a separate accounting entity with a self-balancing set of accounts. This is in accordance with generally accepted accounting principles (GAAP). The basis of accounting used for reporting is in accordance with GAAP. The basis for each of the funds is not necessarily the same as the basis used in preparing the budget.

The City of Monroe used the modified accrual basis for budgeting. However, the actual amounts for the governmental funds are shown on the modified accrual basis and the enterprise funds are full accrual basis with the exception that the depreciation expense is not budgeted, repayments on debts are budgeted as expenses and capital assets are budgeted as expenses in enterprise funds.

Budgets are prepared for each fund except the capital projects fund which adopts project-length budgets and is controlled at the project level with the exception of the SPLOST capital project budget which is included in this document.

The following is a discussion and illustration of the city's fund structure:



## Fund Descriptions

The **General Fund** is the principal fund of the City; it supports services associated with the majority of basic governmental activities. The General Fund is used to account for all financial resources, unless they are required to be accounted for within another fund.

**Special Revenue Funds** are funds used to account for the proceeds of specific revenue resources that are legally restricted. These funds include: Confiscated Assets and Hotel Motel Tax Fund.

**Capital Projects Funds** are used to account for financial resources to be used for the acquisition or construction of major capital projects and are budgeted on a project-length basis. We have included the City's Special Local Option Sales Tax Fund (SPLOST) in this budget document.

**Debt Service Funds** are used to account for the accumulation of resources for and payment of the City's long-term debt principal and interest.

**Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private businesses. These funds include the Combined Utilities Fund, the Solid Waste Fund and the Georgia Utility Training Academy (GUTA).

The Combined Utility Fund is the largest proprietary fund accounting for the operations of the Electric, Telecommunications, Water, Sewer and Gas systems of the City. The Solid Waste Fund accounts for all solid waste operations of the City. GUTA Fund provides training for city employees as well as other outside organizations.

| USE OF FUNDS BY DEPARTMENTS | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| Department | General Fund (Major) | Confiscated Assets | Hotel Motel Fund | Debt Service Fund | Capital Projects Fund | SPLOST Fund | Combined Utility Fund | Solid Waste Fund | GUTA Fund |
| General Government | ✓ | | ✓ | ✓ | ✓ | ✓ | | | ✓ |
| Finance | ✓ | | | | ✓ | ✓ | ✓ | | ✓ |
| Protective Service | ✓ | | | | ✓ | ✓ | | | ✓ |
| Fire | ✓ | | | | ✓ | ✓ | | | ✓ |
| Public Works | ✓ | | | | ✓ | ✓ | | ✓ | ✓ |
| Police | ✓ | ✓ | | | ✓ | ✓ | | | ✓ |
| Buildings and Grounds | ✓ | | | | ✓ | ✓ | | | ✓ |
| Electric and Telecommunications | | | | | | ✓ | ✓ | | ✓ |
| Water, Sewer and Gas | | | | | | ✓ | ✓ | | ✓ |

## CITYWIDE BUDGET SUMMARY - TRENDING
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| TAXES | $ 6,123,771 | $ 6,281,499 |
| LICENSES AND PERMITS | 135,035 | 182,655 |
| INTERGOVERNMENTAL | 919,352 | 1,294,009 |
| CHARGES FOR SERVICES | 36,369,789 | 37,010,528 |
| FINES AND FORFEITURES | 500,790 | 554,003 |
| INVESTMENT INCOME | 73,322 | 61,179 |
| CONTRIBUTIONS AND DONATIONS | 126,380 | 121,822 |
| MISCELLANEOUS | 341,539 | 282,012 |
| OTHER FINANCING SOURCES | 3,183,110 | 2,401,154 |
| FUND BALANCE | - | - |
| **TOTAL REVENUE** | **47,773,088** | **48,188,861** |
| | | |
| **EXPENDITURES** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | 13,984,074 | 14,053,538 |
| PURCHASED/CONTRACTED SERVICES | 5,685,706 | 5,260,628 |
| SUPPLIES | 18,179,768 | 19,251,017 |
| CAPITAL OUTLAYS | 91,613 | 127,252 |
| OTHER COSTS | 642,176 | 564,015 |
| DEBT SERVICE | 1,765,291 | 1,744,629 |
| DEPRECIATION AND AMORTIZATION | 2,855,325 | 2,988,363 |
| OTHER FINANCING USES | 2,860,090 | 2,390,995 |
| **TOTAL EXPENDITURES** | **46,064,043** | **46,380,437** |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ 1,709,045** | **$ 1,808,424** |

| 2012 ACTUAL | 2012 BUDGET | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|---|
| $ 6,108,042 | $ 6,149,168 | $ 5,843,836 | $ 6,028,621 | $ 184,785 | 3.16% |
| 114,224 | 106,000 | 104,000 | 107,000 | 3,000 | 2.88% |
| 1,430,574 | 211,000 | 1,290,170 | 1,666,310 | 376,140 | 29.15% |
| 36,811,356 | 39,681,750 | 40,469,007 | 41,683,750 | 1,214,743 | 3.00% |
| 371,712 | 555,000 | 555,000 | 558,000 | 3,000 | 0.54% |
| 38,505 | 77,000 | 52,000 | 25,000 | (27,000) | -51.92% |
| 38,851 | 30,000 | 30,000 | 25,000 | (5,000) | -16.67% |
| 241,850 | 319,988 | 270,488 | 231,250 | (39,238) | -14.51% |
| 3,651,465 | 2,617,278 | 2,670,028 | 2,769,313 | 99,285 | 3.72% |
| - | - | - | - | - - | |
| **48,806,579** | **49,747,184** | **51,284,529** | **53,094,244** | **1,809,715** | **3.53%** |
| | | | | | |
| 14,965,002 | 13,515,858 | 13,702,433 | 14,742,872 | 1,040,439 | 7.59% |
| 5,048,509 | 5,846,707 | 5,684,619 | 5,549,415 | (135,204) | -2.38% |
| 19,925,378 | 21,041,694 | 21,639,047 | 21,981,407 | 342,360 | 1.58% |
| 101,080 | 672,143 | 1,643,257 | 503,000 | (1,140,257) | -69.39% |
| 450,250 | 587,600 | 561,563 | 528,300 | (33,263) | -5.92% |
| 1,632,629 | 3,384,511 | 3,329,218 | 3,726,033 | 396,815 | 11.92% |
| 2,839,676 | 124,218 | 76,214 | 18,029 | (58,185) | -76.34% |
| 3,640,104 | 4,574,453 | 4,648,178 | 6,045,188 | 1,397,010 | 30.06% |
| **48,602,628** | **49,747,184** | **51,284,529** | **53,094,244** | **1,809,715** | **3.53%** |
| | | | | | |
| **$ 203,951** | **$ -** | **$ -** | **$ -** | **$ -** | |

## CITYWIDE OPERATING BUDGET SUMMARY - CURRENT YEAR
## ALL FUNDS

| REVENUES | GENERAL | CONFISCATED ASSETS | HOTEL MOTEL |
|---|---|---|---|
| TAXES | $ 6,003,621 | $ - | $ 25,000 |
| LICENSES AND PERMITS | 107,000 | - | - |
| INTERGOVERNMENTAL | 190,310 | - | - |
| CHARGES FOR SERVICES | 723,500 | - | - |
| FINES AND FORFEITURES | 500,000 | 58,000 | - |
| INVESTMENT INCOME | - | - | - |
| CONTRIBUTIONS AND DONATIONS | 25,000 | - | - |
| MISCELLANEOUS | 147,750 | - | - |
| OTHER FINANCING SOURCES | 1,981,663 | - | - |
| FUND BALANCE | - | - | - |
| **TOTAL** | **9,678,844** | **58,000** | **25,000** |
| | | | |
| **EXPENDITURES** | | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | 6,979,354 | - | - |
| PURCHASED/CONTRACTED SERVICES | 736,650 | 15,000 | - |
| SUPPLIES | 897,890 | 15,000 | - |
| CAPITAL OUTLAYS | 49,000 | 28,000 | - |
| OTHER COSTS | 178,300 | - | 25,000 |
| DEBT SERVICE | - | - | - |
| DEPRECIATION AND AMORTIZATION | - | - | - |
| OTHER FINANCING USES | 837,650 | - | - |
| **TOTAL EXPENDITURES** | **9,678,844** | **58,000** | **25,000** |
| | | | |
| **TOTAL REVENUES OVER/UNDER EXPENDITURES** | **$ -** | **$ -** | **$ -** |
| | | | |
| **ESTIMATED FUND BALANCE/FUND EQUITY, BEGINNING OF YEAR** | **$ 1,720,961** | **$ 14,005** | **$ 5,130** |
| **USE OF CASH RESERVES** | $ - | $ - | $ - |
| | | | |
| **ESTIMATED FUND BALANCE/FUND EQUITY, END OF YEAR** | **$ 1,720,961** | **$ 14,005** | **$ 5,130** |

| SPLOST | GO BOND DEBT SERVICE | COMBINED UTILITY | SOLID WASTE | GUTA | TOTAL |
|---|---|---|---|---|---|
| $ - | $ - | $ - | $ - | $ - | $ 6,028,621 |
| - | - | - | - | - | 107,000 |
| 1,476,000 | - | - | - | - | 1,666,310 |
| - | - | 36,135,250 | 4,825,000 | - | 41,683,750 |
| - | - | - | - | - | 558,000 |
| - | - | 25,000 | - | - | 25,000 |
| - | - | - | - | - | 25,000 |
| - | - | - | - | 83,500 | 231,250 |
| - | 787,650 | - | - | - | 2,769,313 |
| - | - | - | - | - | - |
| **1,476,000** | **787,650** | **36,160,250** | **4,825,000** | **83,500** | **53,094,244** |
| | | | | | |
| - | - | 6,521,923 | 1,241,595 | - | 14,742,872 |
| 301,200 | - | 1,810,000 | 2,621,065 | 65,500 | 5,549,415 |
| 560,120 | - | 20,088,477 | 401,920 | 18,000 | 21,981,407 |
| 348,080 | - | - | 77,920 | - | 503,000 |
| - | - | 325,000 | - | - | 528,300 |
| 266,600 | 787,650 | 2,671,783 | - | - | 3,726,033 |
| - | - | 18,029 | - | - | 18,029 |
| - | - | 4,725,038 | 482,500 | - | 6,045,188 |
| **1,476,000** | **787,650** | **36,160,250** | **4,825,000** | **83,500** | **53,094,244** |
| | | | | | |
| **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** |
| | | | | | |
| **$ 3,312** | **$ 293** | **$ 59,207,481** | **$ 789,171** | **$ 356,034** | **$ 62,096,387** |
| $ - | $ - | $ - | $ - | $ - | $ - |
| | | | | | |
| **$ 3,312** | **$ 293** | **$ 59,207,481** | **$ 789,171** | **$ 356,034** | **$ 62,096,387** |

Since 1821
THE CITY OF
Monroe

## Summary - City Wide Positions
## Personnel All Funds - Full Time

| Fund | Department/Function | FY 2011 | FY 2012 | FY 2013 | FY 2014 |
|---|---|---|---|---|---|
| General Fund | Administration | 1 | 1 | 1 | 2 |
| | Finance | 5 | 5 | 5 | 5 |
| | Code | 5 | 6 | 6 | 3 |
| | Fire | 23 | 23 | 23 | 23 |
| | Police | 46 | 46 | 42 | 42 |
| | Streets | 24 | 24 | 23 | 21 |
| | Building And Grounds | 3 | 4 | 3 | 3 |
| Total General Fund | | 107 | 109 | 103 | 99 |
| Utility Fund | Finance | 4 | 4 | 4 | 4 |
| | Customer Service | 14 | 14 | 14 | 12 |
| | Billing | 3 | 3 | 3 | 3 |
| | Central Services | 11 | 9 | 8 | 9 |
| | Electric & Telecomm Administration | 2 | 2 | 3 | 3 |
| | Electric | 15 | 16 | 14 | 14 |
| | Telecomm | 9 | 9 | 8 | 8 |
| | Water & Gas Administration | 1 | 1 | 2 | 2 |
| | Stormwater | - | - | - | 1 |
| | Sewage Collection | 8 | 8 | 6 | 8 |
| | Sewage Treatment Plant | 7 | 7 | 9 | 8 |
| | Water Treatment Plant | 4 | 4 | 3 | 4 |
| | Water Distribution System | 8 | 8 | 8 | 6 |
| | Natural Gas | 8 | 8 | 8 | 8 |
| Total Utility Fund | | 94 | 93 | 90 | 90 |
| Solid Waste Fund | Administration | 4 | 4 | 4 | 4 |
| | Solid Waste Collection | 12 | 12 | 12 | 12 |
| | Solid Waste Disposal | 2 | 2 | 2 | 2 |
| | Recyclables Collection | 1 | 1 | 1 | 1 |
| | Yard Trimmings | 2 | 2 | 2 | 2 |
| Total Solid Waste Fund | | 21 | 21 | 21 | 21 |
| Total All Positions | | 222 | 223 | 214 | 210 |

## Capital

The Capital Improvement Program (CIP) is a five year plan identifying capital projects and equipment purchases for the City. This plan provides justification and narrative of those projects each department has identified over the next five years. The CIP is reviewed and updated annually and changed to reflect the needs of the City. The plan that follows is listed by Department with revenue sources also identified.

The process to develop the City's plan begins with each department identifying the project's most essential to the City and the operation of their department. Projects are then presented to City Council for review. Justification of each project is carefully reviewed with funding either approved, delayed to a subsequent year or denied.

Budgets for Capital Projects do not lapse at the end of a fiscal year, but remain in effect until the project's completion.

Requests for this year's Capital totaled $3,910,274. Of that amount, $3,741,697 was approved city wide. Combined Utilities, the city's largest Enterprise Fund was approved for a total of $1,995,773, SPLOST Fund had a total of $1,476,004 approved for 2014.

Funding sources for the CIP are taxes and fees, grants, seizure funds and from the Combined Utilities Expansion and Repair fund.

A summary and detail of the FY 2014 CIP are listed on the following pages. Each narrative gives further detail as to the scope of the project, impact of operations and funding source.

| FY2014 PROJECT REQUEST | | | REVENUE SOURCES | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| Project Name | Funding Request | Funding Allowed | General Fund | Utility E&R Fund | SPLOST | Solid Waste | Grants | Seizure | Total |
| **Finance** | | | | | | | | | |
| **Subtotal** | - | - | - | - | - | - | - | - | - |
| **Code** | | | | | | | | | |
| Field Services Vehicle | 23,000 | 23,000 | 23,000 | | | | | | **23,000** |
| **Subtotal** | **23,000** | **23,000** | **23,000** | - | - | - | - | - | **23,000** |
| **Fire** | | | | | | | | | |
| Fire Pumper | 115,181 | 115,160 | | | 115,160 | | | | **115,160** |
| Equipment For Fire Pumper | 75,000 | 65,000 | | | 75,000 | | | | **75,000** |
| Med Assist Units | 25,000 | 35,000 | | | 25,000 | | | | **25,000** |
| **Subtotal** | **215,181** | **215,160** | - | - | **215,160** | - | - | - | **215,160** |
| **Highway and Streets** | | | | | | | | | |
| Resurfacing Streets | 149,500 | 149,500 | | | 34,500 | | 115,000 | | **149,500** |
| New Sidewalks | 65,000 | 65,000 | | | 65,000 | | | | **65,000** |
| Street & Sidewalk Rehabilitation | 525,620 | 525,620 | | | 525,620 | | | | **525,620** |
| Engineering Street Projects | 301,200 | 301,200 | | | 301,200 | | | | **301,200** |
| Truck Replacement | 26,000 | 26,000 | 26,000 | | | | | | **26,000** |
| **Subtotal** | **1,067,320** | **1,067,320** | **26,000** | - | **926,320** | - | **115,000** | - | **1,067,320** |
| **Police** | | | | | | | | | |
| Fleet and Equipment Upgrades | 155,000 | 151,444 | | | 151,444 | | | | **151,444** |
| Firearms Training Site | 28,000 | 28,000 | | | | | | 28,000 | **28,000** |
| **Subtotal** | **183,000** | **179,444** | - | - | **151,444** | - | - | **28,000** | **179,444** |
| **TOTAL GENERAL FUND** | **1,488,501** | **1,484,924** | **49,000** | - | **1,292,924** | - | **115,000** | **28,000** | **1,484,924** |
| **Finance** | | | | | | | | | |
| Field Services Vehicle | 20,000 | 20,000 | | 20,000 | | | | | **20,000** |
| Itron Mobile Unit | 15,000 | 15,000 | | 15,000 | | | | | **15,000** |
| Itron NightHawk Electric Meters | 126,000 | 126,000 | | 126,000 | | | | | **126,000** |
| **Subtotal** | **161,000** | **161,000** | - | **161,000** | - | - | - | - | **161,000** |
| **Telecom** | | | | | | | | | |
| Fiber Rebuild from GWA to D&L on Hwy 78 | 62,000 | 62,000 | | 62,000 | | | | | **62,000** |
| Data Hubs | 35,000 | 35,000 | | 35,000 | | | | | **35,000** |
| Switch Replacement | 30,000 | 30,000 | | 30,000 | | | | | **30,000** |
| DOCSIS 3 Upstream Install | 140,000 | 140,000 | | 140,000 | | | | | **140,000** |
| JDSU Test Equipment Upgrade | 10,000 | 10,000 | | 10,000 | | | | | **10,000** |
| **Subtotal** | **277,000** | **277,000** | - | **277,000** | - | - | - | - | **277,000** |
| **Electric** | | | | | | | | | |
| Reconductor Distribution System | 150,000 | 150,000 | | 150,000 | | | | | **150,000** |
| Recoloser/Fuse Placement | 50,000 | 50,000 | | 50,000 | | | | | **50,000** |
| Switch Replacment | 55,000 | 55,000 | | 55,000 | | | | | **55,000** |
| McDaniel 3 Phase Extention | 45,000 | 45,000 | | 45,000 | | | | | **45,000** |
| Field Service Trucks 3/4 Ton | 35,000 | 35,000 | | 35,000 | | | | | **35,000** |
| Bucket Truck Replacement | 100,000 | - | | - | | | | | **-** |
| Truck Diagnostic System | 15,000 | 15,000 | | 15,000 | | | | | **15,000** |
| Mini Excavator | 65,000 | - | | - | | | | | **-** |
| **Subtotal** | **515,000** | **350,000** | - | **350,000** | - | - | - | - | **350,000** |
| **Water** | | | | | | | | | |
| Deadend Removal | 25,000 | 25,000 | | 25,000 | | | | | **25,000** |
| Walton Street | 36,777 | 36,777 | | 36,777 | | | | | **36,777** |
| Fire Hydrant Replacement (Phase I & II) | 52,500 | 52,500 | | 52,500 | | | | | **52,500** |
| Highway 78 Expansion (Walton Graphic Media - Jim Daws) | 88,938 | 88,938 | | 88,938 | | | | | **88,938** |
| Vehicle Replacement (Service Body) | 45,000 | 45,000 | | 45,000 | | | | | **45,000** |
| **Subtotal** | **248,215** | **248,215** | - | **248,215** | - | - | - | - | **248,215** |
| **Sewer** | | | | | | | | | |
| Walton Street | 27,280 | 27,280 | | 27,280 | | | | | **27,280** |
| Hammond Drive | 276,632 | 276,632 | | 276,632 | | | | | **276,632** |
| CUES Camera Trailer Upgrade | 100,000 | 100,000 | | 100,000 | | | | | **100,000** |
| Wastewater Treatment Plant Rehab | 150,000 | 150,000 | | 150,000 | | | | | **150,000** |
| Oakland/Golfview/Oak Ridge | 63,195 | 63,195 | | 63,195 | | | | | **63,195** |
| Wastewater Treatment Plant Roof Replacement | 75,000 | 75,000 | | 75,000 | | | | | **75,000** |
| **Subtotal** | **692,107** | **692,107** | - | **692,107** | - | - | - | - | **692,107** |
| **Gas** | | | | | | | | | |
| Take Station (Rebuild) | 100,000 | 100,000 | | 100,000 | | | | | **100,000** |
| GPS/GIS Natural Gas System | 90,000 | 90,000 | | 90,000 | | | | | **90,000** |
| Regulator Station Rebuild (2/Year) | 10,000 | 10,000 | | 10,000 | | | | | **10,000** |
| Vehicle Replacement (Service Body) | 45,000 | 45,000 | | 45,000 | | | | | **45,000** |
| Oakland Ridge | 22,451 | 22,451 | | 22,451 | | | | | **22,451** |
| **Subtotal** | **267,451** | **267,451** | - | **267,451** | - | - | - | - | **267,451** |
| **TOTAL COMBINED UTILITIES FUND** | **2,160,773** | **1,995,773** | - | **1,995,773** | - | - | - | - | **1,995,773** |
| **Solid Waste** | | | | | | | | | |
| Replace 1996 Frontload Truck | 240,000 | 240,000 | | | 183,080 | 56,920 | | | **240,000** |
| Replace 1997 Ford F-150 | 21,000 | 21,000 | | | | 21,000 | | | **21,000** |
| **TOTAL SOLID WASTE FUND** | **261,000** | **261,000** | - | - | **183,080** | **77,920** | - | - | **261,000** |
| **TOTAL ALL FUNDS** | **3,910,274** | **3,741,697** | **49,000** | **1,995,773** | **1,476,004** | **77,920** | **115,000** | **28,000** | **3,741,697** |

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
GENERAL FUND

| Project Name | Funding Source | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| **General Fund** | | | | | | | |
| **Finance** | | | | | | | |
| DECA Recording Software System | GF | | 10,000 | | | | 10,000 |
| **Subtotal** | | - | 10,000 | - | - | - | 10,000 |
| **Code** | | | | | | | |
| Field Services Vehicle | GF | 23,000 | | | | | 23,000 |
| Field Services Vehicle | GF | | 24,000 | | | | 24,000 |
| Software Update / Replacement | GF | | | 25,000 | | | 25,000 |
| Field Services Vehicle | GF | | | | | 26,000 | 26,000 |
| **Subtotal** | | 23,000 | 24,000 | 25,000 | - | 26,000 | 98,000 |
| **Fire** | | | | | | | |
| Fire Pumpers | SPLOST | 115,160 | 115,160 | 115,160 | 374,457 | | 719,937 |
| Equipment For Fire Pumper | SPLOST | 75,000 | | | 75,000 | | 150,000 |
| Med Assist Units * | SPLOST | 25,000 | | | 25,000 | | 50,000 |
| Bunker Gear Replacement | GF | | 15,000 | 15,000 | 15,000 | | 45,000 |
| Fire Station Heating/Air | GF | | | | 35,000 | | 35,000 |
| Fire Station Roof | GF | | | | | 100,000 | 100,000 |
| Burn Building and Tower | GF | | 30,000 | | | | 30,000 |
| Garage Door Upgrades | GF | | 28,000 | | | | 28,000 |
| **Subtotal** | | 215,160 | 188,160 | 130,160 | 524,457 | 100,000 | 1,157,937 |
| **Highway and Streets** | | | | | | | |
| Resurfacing Streets | SPLOST/GT | 149,500 | 125,000 | 135,000 | 145,000 | 155,000 | 709,500 |
| New Sidewalks | SPLOST | 65,000 | 70,000 | 75,000 | 80,000 | 85,000 | 375,000 |
| Street & Sidewalk Rehabilitation | SPLOST | 525,620 | 684,906 | 995,826 | 800,166 | 380,666 | 3,387,184 |
| Engineering Street Projects | SPLOST | 301,200 | 587,760 | 271,840 | 300,000 | 250,000 | 1,710,800 |
| Truck (Grounds Division) | GF | | 26,000 | | | | 26,000 |
| Truck Replacement (Streets & Transportation) | GF | 26,000 | 26,000 | | | 35,000 | 87,000 |
| Work Van (Building Maint.) | GF | | 20,000 | | | | 20,000 |
| Street Sweeper | SPLOST | | 85,000 | | | | 85,000 |
| Floors at Community Building | GF | | | 5,000 | | | 5,000 |
| Side Boom Tractor (Streets & Trans.) | GF | | 60,000 | | | | 60,000 |
| Single Axle Dump Truck | SPLOST | | | | 82,000 | | 82,000 |
| Backhoe | SPLOST | | | 85,000 | | | 85,000 |
| **Subtotal** | | 1,067,320 | 1,684,666 | 1,567,666 | 1,407,166 | 905,666 | 6,632,484 |
| **Police** | | | | | | | |
| Fleet and Equipment upgrades | SPLOST | 151,444 | 151,444 | 151,444 | 150,000 | 185,004 | 789,336 |
| Firearms Training Site | SZ | 28,000 | | | | | 28,000 |
| Camera / Security System For PD | GF | | 22,000 | | | | 22,000 |
| Flooring Replacment | GF | | | 25,000 | | | 25,000 |
| Vehicle Processing Booth | GF | | 18,000 | | | | 18,000 |
| **Subtotal** | | 179,444 | 191,444 | 176,444 | 150,000 | 185,004 | 882,336 |
| **TOTAL GENERAL FUND** | | 1,484,924 | 2,098,270 | 1,899,270 | 2,081,623 | 1,216,670 | 8,780,757 |

| | |
|---|---|
| **GENERAL FUND** | 49,000 |
| **GRANTS** | 115,000 |
| **SPLOST** | 1,292,924 |
| **SEIZURE FUNDS** | 28,000 |
| | 1,484,924 |
| **TOTAL GENERAL FUND CAPITAL EXPENSES** | 1,484,924 |
| **DIFFERENCE** | - |

**Funding Sources**

| | | | | | |
|---|---|---|---|---|---|
| General Fund | GF | SPLOST | SPLOST | Seizure | SZ |
| Maintenance & Repair Fund | E&R | Solid Waste | SW | Lease Funds | LP |
| Capital Improvements Fund | CIF | Grant | GT | Fund Balance | FB |

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
COMBINED UTILITIES FUND

| Project Name | Funding Source | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| COMBINED UTILITY FUND | | | | | | | |
| **Finance** | | | | | | | |
| Field Services Vehicle | E&R | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 |
| Server Replacement | E&R | | | 8,000 | | | 8,000 |
| Itron Mobile Unit | E&R | 15,000 | | | | | 15,000 |
| Itron Hand Held Units | E&R | | | | 30,000 | | 30,000 |
| Itron NightHawk Electric Meters | E&R | 126,000 | | | | | 405,000 |
| **Subtotal** | | **161,000** | **20,000** | **28,000** | **50,000** | **20,000** | **558,000** |
| **Telecom** | | | | | | | |
| Fiber Rebuild from GWA to D&L on Hwy 78 | E&R | 62,000 | | | | | 62,000 |
| Data Hubs | E&R | 35,000 | 65,000 | 35,000 | | | 135,000 |
| Switch Replacement | E&R | 30,000 | 20,000 | 20,000 | 40,000 | 45,000 | 155,000 |
| DOCSIS 3 Upstream install | E&R | 140,000 | | | | | 140,000 |
| JDSU Test Equipment Upgrade | E&R | 10,000 | 10,000 | 25,000 | | | 45,000 |
| Tulsat Dish Install | E&R | | 125,000 | | | | 125,000 |
| **Subtotal** | | **277,000** | **220,000** | **80,000** | **40,000** | **45,000** | **662,000** |
| **Electric** | | | | | | | |
| Reconductor Distribution System | E&R | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000 |
| Recoloser/Fuse Placement | E&R | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| Switch Replacement | E&R | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 275,000 |
| McDaniel 3 Phase Extention | E&R | 45,000 | 45,000 | | | | 90,000 |
| Field Service Trucks 3/4 Ton | E&R | 35,000 | | 35,000 | | | 70,000 |
| Bucket Truck Replacement | E&R | | 100,000 | | 100,000 | | 200,000 |
| Truck Diagnostic System | E&R | 15,000 | | | | | 15,000 |
| Mini Excavator | E&R | | 32,500 | | 32,500 | | 65,000 |
| High Flow Skid Steer | E&R | | 60,000 | | | | 60,000 |
| **Subtotal** | | **350,000** | **492,500** | **290,000** | **387,500** | **255,000** | **1,775,000** |
| **Water** | | | | | | | |
| Deadend Removal | E&R | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |
| Walton Street | E&R | 36,777 | | | | | 36,777 |
| Fire Hydrant Replacement (Phase I & II) | E&R | 52,500 | 52,500 | | | | 105,000 |
| Highway 78 Expansion (Walton Graphic Media - Jim Daws) | E&R | 88,938 | | | | | 88,938 |
| Vehicle Replacment (Service Body) | E&R | 45,000 | | | | | 45,000 |
| Mill Village | E&R | | 25,000 | 400,000 | | | 425,000 |
| Church Street | E&R | | 71,669 | | | | 71,669 |
| Water Treatment Plant Roof Replacement | E&R | | 125,000 | 125,000 | | | 250,000 |
| Peters/Roosevelt/Roberts/Hill/Maple | E&R | | | 25,000 | 400,000 | | 425,000 |
| Highway 11 North - John Deere Road | E&R | | | 7,000 | | | 7,000 |
| Bryant/Glen Iris/Nelson/Washington/Spring | E&R | | | | 25,000 | 400,000 | 425,000 |
| Norris/Radford/Lawrence/Mill | E&R | | | | | 25,000 | 25,000 |
| Vehicle Replacment (Service Body) | E&R | | | | | 45,000 | 45,000 |
| Highway 78 Expansion (Old Athens - Jim Daws) | E&R | | | | | | - |
| **Subtotal** | | **248,215** | **299,169** | **582,000** | **450,000** | **495,000** | **2,074,384** |

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
COMBINED UTILITIES FUND

| Project Name | Funding Source | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| **Sewer** | | | | | | | |
| Walton Street | E&R | 27,280 | | | | | 27,280 |
| Hammond Drive | E&R | 276,632 | | | | | 276,632 |
| CUES Camera Trailer Upgrade | E&R | 100,000 | | | | | 100,000 |
| Wastewater Treatment Plant Rehab | E&R | 150,000 | 100,000 | | | | 250,000 |
| Oakland/Golfview/Oak Ridge | E&R | 63,195 | | | | | 63,195 |
| Wastewater Treatment Plant Roof Replacement | E&R | 75,000 | | | | | 75,000 |
| Mill Village | E&R | | 25,000 | 400,000 | | | 425,000 |
| Holly Hill/McDaniel/Pine Crest/Pine Circle | E&R | | 70,229 | | | | 70,229 |
| Spring Place/Hampton | E&R | | 63,820 | | | | 63,820 |
| Vehicle Replacement (4WD) | E&R | | 30,000 | | | | 30,000 |
| Gratis/Hickory/Sweetgum/Garden | E&R | | | 25,000 | 400,000 | | 425,000 |
| Cedar/Forest/Wood Acres/Young Outfall | E&R | | | 73,832 | | | 73,832 |
| Bryant/Glen Iris/Nelson/Washington | E&R | | | | 25,000 | 400,000 | 425,000 |
| Springdale/Clearview/Greenwood | E&R | | | | 43,086 | | 43,086 |
| Nowell/West Marable | E&R | | | | 33,118 | | 33,118 |
| Norris/Radford/Lawrence/Mill | E&R | | | | | 25,000 | 25,000 |
| Olympia/Pierce/Bolton/Baker/Reese/South View | E&R | | | | | 108,827 | 108,827 |
| **Subtotal** | | **692,107** | **289,049** | **498,832** | **501,204** | **533,827** | **2,515,019** |
| **Gas** | | | | | | | |
| Take Station (Rebuild) | E&R | 100,000 | | | | | 100,000 |
| GPS/GIS Natural Gas System | E&R | 90,000 | | 20,000 | | | 110,000 |
| Regulator Station Rebuild (2/Year) | E&R | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| Vehicle Replacement (Service Body) | E&R | 45,000 | | | | | 45,000 |
| Oakland Ridge | E&R | 22,451 | | | | | 22,451 |
| Vehicle Replacement (Service Body) | E&R | | 45,000 | | | | 45,000 |
| Shamrock/Glenwood | E&R | | 12,549 | | | | 12,549 |
| Alcovy Street (Walker - Vine) | E&R | | 35,423 | | | | 35,423 |
| Highway 83 Extension (Good Hope Loop) | E&R | | 75,742 | | | | 75,742 |
| Landers Street | E&R | | | 7,276 | | | 7,276 |
| Roosevelt/Maple/Roberts/Peters/Hill | E&R | | | 6,234 | | | 6,234 |
| Camptown Gardens | E&R | | | 6,571 | | | 6,571 |
| King's Ridge | E&R | | | 6,667 | | | 6,667 |
| Carwood/Mayfield | E&R | | | 28,400 | | | 28,400 |
| Poplar Street (Reroute) | E&R | | | 24,915 | | | 24,915 |
| Unisia Drive - Highway 83 Extension | E&R | | | 24,160 | | | 24,160 |
| Walton Street | E&R | | | 11,987 | | | 11,987 |
| Church Street | E&R | | | | 81,866 | | 81,866 |
| West Creek Circle | E&R | | | | 22,966 | | 22,966 |
| Bryant Road | E&R | | | | 12,197 | | 12,197 |
| Union/East Spring | E&R | | | | 20,451 | | 20,451 |
| GW Carver/Perry/Launius | E&R | | | | | 35,099 | 35,099 |
| West Marable/Nowell | E&R | | | | | 16,316 | 16,316 |
| Jim Daws Road (Old Athens Loop) | E&R | | | | | 93,620 | 93,620 |
| **Subtotal** | | **267,451** | **178,714** | **146,210** | **147,480** | **155,035** | **894,890** |
| **TOTAL UTILITES** | | **1,995,773** | **1,499,432** | **1,625,042** | **1,576,184** | **1,503,862** | **8,479,293** |

| | |
|---|---|
| **2014 5% UTILITY E&R TRANSFERS** | **1,627,613** |
| **ADDITIONAL E&R FUNDS** | **368,160** |
| **TOTAL E&R FUNDS NEEDED** | **1,995,773** |
| **TOTAL UTILITIES CAPITAL EXPENSES** | **1,995,773** |
| **DIFFERENCE** | **-** |

**Funding Sources**

| | | | | | |
|---|---|---|---|---|---|
| General Fund | GF | SPLOST | SPLOST | Seizure | SZ |
| Maintenance & Repair Fund | E&R | Solid Waste | SW | Lease Funds | LP |
| Capital Improvements Fund | CIF | Grant | GT | Fund Balance | FB |

FIVE-YEAR CAPITAL IMPROVEMENTS SUMMARY
SOLID WASTE FUND

| Project Name | Funding Source | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | Total |
|---|---|---|---|---|---|---|---|
| **Solid Waste and Recycling** | | | | | | | |
| | | | | | | | |
| REPLACE 1996 FRONTLOAD TRUCK | SW/SPLOST | 240,000 | | | | | 240,000 |
| REPLACE 1994 KNUCKLEBOOM TRUCK | SW | | 130,000 | | | | 130,000 |
| REPLACE 1988 YARD SPOTTER TRUCK | SW | | 50,000 | | | | 50,000 |
| REPLACE 1997 FORD F-150 | SW | 21,000 | | | | | 21,000 |
| REPLACE 2002 FRONTLOAD TRUCK | SW/SPLOST | | | | | 240,000 | 240,000 |
| REPLACE 1999 KNUCKLEBOOM TRUCK | SW | | | 130,000 | | | 130,000 |
| REPLACE 1989 YARD SPOTTER TRUCK | SW | | | 50,000 | | | 50,000 |
| | | | | | | | |
| **TOTAL SOLID WASTE AND RECYCLING** | | **261,000** | **180,000** | **180,000** | **-** | **240,000** | **861,000** |

| | |
|---|---|
| **SOLID WASTE FUNDS** | **77,920** |
| **SPLOST** | **183,080** |
| | **261,000** |
| **TOTAL GENERAL FUND CAPITAL EXPENSES** | **261,000** |
| **DIFFERENCE** | **-** |

**Funding Sources**

| | | | | | |
|---|---|---|---|---|---|
| General Fund | GF | SPLOST | SPLOST | Seizure | SZ |
| Maintenance & Repair Fund | E&R | Solid Waste | SW | Lease Funds | LP |
| Capital Improvements Fund | CIF | Grant | GT | Fund Balance | FB |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: General Fund | Page: 1

Department: Finance | Division: | Date: 25-Jun-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | DECA Recording Software System | | $ 10,000 | | | | $ 10,000 |
| **2** | | | | | | | $ - |
| **3** | | | | | | | $ - |
| **4** | | | | | | | $ - |
| **5** | | | | | | | $ - |
| **6** | | | | | | | $ - |
| **7** | | | | | | | $ - |
| **8** | | | | | | | $ - |
| **9** | | | | | | | $ - |
| **10** | | | | | | | $ - |
| **11** | | | | | | | $ - |
| **TOTAL** | | $ - | $ 10,000 | $ - | $ - | $ - | $ 10,000 |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility | Page: 1

Department: Finance | Division: Central Services | Date: 25-Jun-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Field Services Vehicle | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 20,000 | $ 100,000 |
| **2** | Server Replacement | | | $ 8,000 | | | $ 8,000 |
| **3** | Itron Mobile Unit | $ 15,000 | | | | | $ 15,000 |
| **4** | Itron Hand Held Units | | | | $ 30,000 | | $ 30,000 |
| **5** | Itron NightHawk Electric Meters | $ 126,000 | | | | | $ 126,000 |
| **6** | | | | | | | $ - |
| **7** | | | | | | | $ - |
| **8** | | | | | | | $ - |
| **9** | | | | | | | $ - |
| **10** | | | | | | | $ - |
| **11** | | | | | | | $ - |
| **TOTAL** | | $ 161,000 | $ 20,000 | $ 28,000 | $ 50,000 | $ 20,000 | $ 279,000 |

| | |
|---|---|
| Project: | *DECA Recorder for Council* |
| Fund: | *General* |
| Department: | *Finance* |
| Division: | *Administration* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | This request if for the replacement of aging outdated transcription equipment and software for the Council Chambers. Purchase is necessary due to failing equipment. |
| $ Impact on Operations: | Routine maintenance is included in operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 10,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 10,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Field Service Vehicles* |
| Fund: | *Combined Utility* |
| Department: | *Finance* |
| Division: | *Central Services* |
| Project Year(s): | *2014-2018* |

***Scope***

| | |
|---|---|
| Description: | This request is to replace on a rotating basis one truck per year for meter reading at a budgeted cost of $20,000 per year. |
| $ Impact on Operations: | Routine maintenance is included in operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 100,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 100,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Server Replacement* |
| Fund: | *Combined Utility* |
| Department: | *Finance* |
| Division: | *Central Services* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | This request is for the replacement of outdated data server for utility software |
| $ Impact on Operations: | Routine maintenance is included in operating budget. |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 8,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 8,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Itron Mobile Unit* |
| Fund: | *Combined Utility* |
| Department: | *Finance* |
| Division: | *Central Services* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | This request for the the replacement of current Itron Mobile Unit for meter reading |
| $ Impact on Operations: | Routine maintenance is included in operating budget. |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 15,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 15,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Itron Hand Held Units* |
| Fund: | *Combined Utility* |
| Department: | *Finance* |
| Division: | *Central Services* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Description: | This request for the the replacement of current Itron Hand Held Units for meter reading |
| $ Impact on Operations: | Routine maintenance is included in operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 30,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 30,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Itron NightHawk Electric Meters* |
| Fund: | *Combined Utility* |
| Department: | *Finance* |
| Division: | *Central Services* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | This request for the purchase Itron electric meters with remote disconnect features |
| $ Impact on Operations: | Routine maintenance is included in operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 126,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 126,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: General
Department: Code
Division: Operations
Page: 1
Date: 17-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Field Services Vehicle | $ 23,000 | | | | | $ 23,000 |
| **2** | Field Services Vehicle | | $ 24,000 | | | | $ 24,000 |
| **3** | Software Update / Replacement | | | $ 25,000 | | | $ 25,000 |
| **4** | Field Services Vehicle | | | | | $ 26,000 | $ 26,000 |
| **5** | | | | | | | $ - |
| **6** | | | | | | | $ - |
| **7** | | | | | | | $ - |
| **8** | | | | | | | $ - |
| **9** | | | | | | | $ - |
| **10** | | | | | | | $ - |
| **11** | | | | | | | $ - |
| **TOTAL** | | $ 23,000 | $ 24,000 | $ 25,000 | | $ 26,000 | $ 98,000 |

| | |
|---|---|
| Project: | ***Field services vehicle*** |
| Fund: | *General* |
| Department: | *Protective / Code inspections* |
| Division: | *Vehicles* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | **This request is to replace the 2002 code vehicle 23 with a more fuel efficient vehicle. The Vehicle to be replaced has 170k miles and could be surplused or rotated to another employee in inspections.** |
| $ Impact on Operations: | Increased efficiency could reduce fuel consumption, otherwise maintenance is included in the operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 23,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 23,000 | Total Appropriations |

| | |
|---|---|
| Project: | ***Field services vehicle*** |
| Fund: | *General* |
| Department: | *Protective / Code inspections* |
| Division: | *Vehicles* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | **This request is to replace and surplus code vehicle 06 to be replaced with a more efficient and reliable vehicle.** |
| $ Impact on Operations: | Increased efficiency could reduce fuel consumption, otherwise maintenance is included in the operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 24,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 24,000 | Total Appropriations |

| | |
|---|---|
| Project: | ***Permitting and code compliance software*** |
| Fund: | *General* |
| Department: | *Protective / Code inspections* |
| Division: | *Office Operations* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | **This purchase would be aimed at improving operation efficiency as well as permit and code violation tracking.** |
| $ Impact on Operations: | Routine maintenance is included in the operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | ***Field services vehicle*** |
| Fund: | *General* |
| Department: | *Protective / Code inspections* |
| Division: | *Vehicles* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Description: | **This request would be to replace the Marshal's vehicle which by this time might be aging out of service in mileage and reliability.** |
| $ Impact on Operations: | Routine maintenance is included in the operating budget. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 26,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 26,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund SPLOST

Page 1

Department Public Safety

Division Fire

Date 5-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Fire Pumpers | $ 115,181 | $ 115,181 | $ 115,181 | $ 374,457 | | $ 720,000 |
| **2** | Equipment For Fire Pumper | $ 75,000 | | | $ 75,000 | | $ 150,000 |
| **3** | Med Assist Units * | $ 80,000 | | | | | $ 80,000 |
| **4** | Bunker Gear Replacement | | $ 15,000 | $ 15,000 | $ 15,000 | | $ 45,000 |
| **5** | Fire Station Heating/Air | | | | $ 35,000 | | $ 35,000 |
| **6** | Fire Station Roof | | | | | $ 100,000 | $ 100,000 |
| **7** | Burn Building and Tower | | $ 30,000 | | | | $ 30,000 |
| **8** | Garage Door Upgrades | | $ 28,000 | | | | $ 28,000 |
| **9** | | | | | | | $ - |
| **10** | | | | | | | $ - |
| **11** | | | | | | | $ - |
| **TOTAL** | | $ 270,181 | $ 188,181 | $ 130,181 | $ 499,457 | $ 100,000 | $ 1,188,000 |

| | |
|---|---|
| Project: | *Fire Pumper Upgrade* |
| Fund: | *SPLOST* |
| Department: | *Public Safety* |
| Division: | *Fire* |
| Project Year(s): | *2014-2016* |

***Scope***

| | |
|---|---|
| Description: | Upgrade of Fire Fleet. 2nd Pumper in 2017 |
| $ Impact on Operations: | Lower repair cost / Fuel Cost / improved operational ability |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 720,000 | SPLOST |
| $ | - | Bond |
| $ | 720,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Equipment for Fire Pumper* |
| Fund: | *SPLOST* |
| Department: | *Public Saftey* |
| Division: | *Fire* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | Equip New Pumper / 2nd in 2017 |
| $ Impact on Operations: | Increases operational efficenecy |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 150,000 | SPLOST |
| $ | - | Bond |
| $ | 150,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Med Assist Units* |
| Fund: | *SPLOST* |
| Department: | *Public Safety* |
| Division: | *Fire* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | Purchase and equip 2 SUV for med assist mission |
| $ Impact on Operations: | Lower fuel and parts cost. Improved operational ability. |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 80,000 | SPLOST |
| $ | - | Bond |
| $ | 80,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Bunker / Turn out Gear* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Fire* |
| Project Year(s): | *2015-2017* |

***Scope***

| | |
|---|---|
| Description: | Replacement of 7 worn / dated sets of gear per year for 3 years |
| $ Impact on Operations: | Firefighter Safety. Use old suits for training. 10 yr life |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 45,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 45,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Fire Station Heating and Air System* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Fire* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | Heating / Air System nearing service life |
| $ Impact on Operations: | Improved efficiency |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 35,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 35,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Fire Station Roof* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Fire* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Description: | Replace roof of building as it is nearing it's service life |
| $ Impact on Operations: | Prevents damage to building |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 100,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 100,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Fire Training Tower and Burn Building* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Fire* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | Construct Tower and Burn Conex |
| $ Impact on Operations: | Improved Training and adds ISO points |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 30,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| | | SPLOST |
| $ | - | Bond |
| $ | 30,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Garage Doors Upgrade* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Fire* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | Rebuild garage doors / upgrade sensors / upgrade motors |
| $ Impact on Operations: | Reduce door weight / correct door operation |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 28,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 28,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund GENERAL

Page 1

Department STREETS & TRANSPORTATION

Division

Date

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | RESURFACING STREETS | $ 149,500 | $ 125,000 | $ 135,000 | $ 145,000 | $ 155,000 | $ 709,500 |
| **2** | NEW SIDEWALKS | $ 65,000 | $ 70,000 | $ 75,000 | $ 80,000 | $ 85,000 | $ 375,000 |
| **3** | STREET & SIDEWALK REHABILITATION | $ 525,620 | $ 684,906 | $ 995,826 | $ 800,166 | $ 380,666 | $ 3,387,184 |
| **4** | TRUCK (GROUNDS DIVISION) | | $ 26,000 | | | | $ 26,000 |
| **5** | TRUCK REPLACEMENT (STREETS & TRANSPORTATION) | $ 26,000 | $ 26,000 | | | $ 35,000 | $ 87,000 |
| **6** | WORK VAN ( BUILDING MAINT.) | | $ 20,000 | | | | $ 20,000 |
| **7** | STREET SWEEPER | | $ 85,000 | | | | $ 85,000 |
| **8** | FLOORS AT COMMUNITY BUILDING | | | $ 5,000 | | | $ 5,000 |
| **9** | ENGINEERING STREET PROJECTS | $ 301,200 | $ 587,760 | $ 271,840 | $ 300,000 | $ 250,000 | $ 1,710,800 |
| **10** | SIDE BOOM TRACTOR (STREETS & TRANS.) | | $ 60,000 | | | | $ 60,000 |
| **11** | SINGLE AXLE DUMP TRUCK | | | | $ 82,000 | | $ 82,000 |
| **12** | BACKHOE | | | $ 85,000 | | | $ 85,000 |
| **TOTAL** | | $ 1,067,320 | $ 1,684,666 | $ 1,567,666 | $ 1,407,166 | $ 905,666 | $ 6,632,484 |

| | |
|---|---|
| Project: | *RESURFACING STREETS* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREET* |
| Project Year(s): | *2014-2018* |

***Scope***

| | |
|---|---|
| Description: | RESURFACE APPROXIMATELY 2-2.5 CENTER LINE MILES OF STREETS EACH YEAR OVER THE NEXT 5 YEARS WITH AN 1.5" OVERLAY |
| $ Impact on Operations: | |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | 115,000 | State Grant |
| $ | - | Federal Grant |
| $ | 34,500 | SPLOST |
| $ | - | Bond |
| $ | 149,500 | Total Appropriations |
| | | LMIG REQUIRES A 30% LOCAL MATCH |

| | |
|---|---|
| Project: | *NEW SIDEWALK* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREETS & TRANSPORTATION* |
| Project Year(s): | *2014-2018* |

***Scope***

| | |
|---|---|
| Description: | CONSTRUCT 1.5 MILES OF NEW SIDEWALK EACH YEAR OVER NEXT 5 YEARS USING GUIDANCE FROM SIDEWALK MASTER PLAN |
| $ Impact on Operations: | |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 375,000 | SPLOST |
| $ | - | Bond |
| $ | 375,000 | Total Appropriations |

| | |
|---|---|
| Project: | *STREET & SIDEWALK REHABILITATION* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREETS & TRANSPORTATION* |
| Project Year(s): | *2014-2018* |

***Scope***

| | |
|---|---|
| Description: | REPAIR AND REHABILITATE APPROXIMATELY .5 MILES OF SIDEWALK THROUGHOUT THE CITY EACH YEAR OVER NEXT 5 YEARS |
| $ Impact on Operations: | |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 3,387,184 | SPLOST |
| $ | - | Bond |
| $ | 3,387,184 | Total Appropriations |

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *GROUNDS* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | REPLACE EXISTING TRUCK WITH NEW SERVICE TRUCK<br>REDUCE AMOUNT OF MONEY SPENT ON PARTS AND REPAIRS. |
| $ Impact on Operations: | INCREASE EFFICIENCY OF CREW BY BEING ON JOB MORE OFTEN THAN BEING IN SHOP BROKEN DOWN. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 26,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 26,000 | Total Appropriations |

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREETS & TRANSPORTATION* |
| Project Year(s): | *2014, 2015, 2018* |

***Scope***

| | |
|---|---|
| Description: | REPLACE OLDER UNITS IN FLEET |
| $ Impact on Operations: | LESS DOWN TIME, LESS SPENT ON PARTS |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 87,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 87,000 | Total Appropriations |

| | |
|---|---|
| Project: | *WORK VAN* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *BUILDING MAINTENANCE* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | REPLACE EXISTING TRUCK WITH VAN |
| $ Impact on Operations: | BETTER EFFICIENCY ON JOBSITE |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 20,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 20,000 | Total Appropriations |

| | |
|---|---|
| Project: | *STREET SWEEPER* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREET* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | REPLACE EXISTING UNIT WITH USED/REFURBISHED UNIT |
| $ Impact on Operations: | LESS DOWN TIME, CLEANER STREETS |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 85,000 | SPLOST |
| $ | - | Bond |
| $ | 85,000 | Total Appropriations |

| | |
|---|---|
| Project: | *FLOORS AT COMMUNITY BUILDING* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *COMMUNITY BLDG* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | STRIP AND REFINISH FLOORS THROUGHOUT BUILDING |
| $ Impact on Operations: | CREATE MORE REVENUE WITH BETTER AESTHETICS |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 5,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 5,000 | Total Appropriations |

| | |
|---|---|
| Project: | *ENGINEERING STREET PROJECTS* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *ALL* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | LCI/Keck & Wood, TE/Keck & Wood, Engineering |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 1,710,800 | SPLOST |
| $ | - | Bond |
| $ | 1,710,800 | Total Appropriations |

| | |
|---|---|
| Project: | *SIDE BOOM TRACTOR* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREETS & TRANSPORTATION* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | REPLACE EXISTING UNIT |
| $ Impact on Operations: | LESS DOWN TIME, LESS MONEY SPENT ON PARTS/REPAIR |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 60,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 60,000 | Total Appropriations |

| | |
|---|---|
| Project: | *SINGLE AXLE DUMP TRUCK* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREETS & TRANSPORTATION* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Description: | ADD DUMP TRUCK TO FLEET |
| $ Impact on Operations: | PROVIDE ADDITIONAL TRUCK MORE SUITABLE TO MOST JOBS |

***Financial Status***

| ***Amount*** | ***Funding Source*** |
|---|---|
| $ - | Local |
| $ - | State Grant |
| $ - | Federal Grant |
| $ 82,000 | SPLOST |
| $ - | Bond |
| $ 82,000 | Total Appropriations |

| | |
|---|---|
| Project: | *BACKHOE* |
| Fund: | *GENERAL* |
| Department: | *STREETS & TRANSPORTATION* |
| Division: | *STREETS & TRANSPORTATION* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | REPLACE EXISTING UNIT |
| $ Impact on Operations: | LESS DOWN TIME/ LESS MONEY SPENT ON REPAIRS/PARTS |

***Financial Status***

| ***Amount*** | ***Funding Source*** |
|---|---|
| $ - | Local |
| $ - | State Grant |
| $ - | Federal Grant |
| $ 85,000 | SPLOST |
| $ - | Bond |
| $ 85,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: SPLOST | Page: 1

Department: Police | Division: Fleet | Date: 7-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Fleet and Equipment Upgrades | $ 155,000 | $ 155,000 | $ 155,000 | $ 150,000 | $ 185,004 | $ 800,004 |
| **2** | Firearms Training Site | $ 28,000 | | | | | $ 28,000 |
| **3** | Camera / Security System For PD | | $ 22,000 | | | | $ 22,000 |
| **4** | Flooring Replacement | | | $ 25,000 | | | $ 25,000 |
| **5** | Vehicle Processing Booth | | $ 18,000 | | | | $ 18,000 |
| **6** | | | | | | | $ - |
| **7** | | | | | | | $ - |
| **8** | | | | | | | $ - |
| **9** | | | | | | | $ - |
| **10** | | | | | | | $ - |
| **11** | | | | | | | $ - |
| **TOTAL** | | $ 183,000 | $ 195,000 | $ 180,000 | $ 150,000 | $ 185,004 | $ 893,004 |

| | |
|---|---|
| Project: | *Fleet Upgrade* |
| Fund: | *SPLOST* |
| Department: | *Police* |
| Division: | *Public Safety* |
| Project Year(s): | *SPLOST Life* |

***Scope***

| | |
|---|---|
| Description: | Replace at or near life span less fuel efficient vehicles |
| $ Impact on Operations: | Reduction of fuel and parts cost |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | - | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 800,004 | SPLOST |
| $ | - | Bond |
| $ | 800,004 | Total Appropriations |

| | |
|---|---|
| Project: | *Firearms Training Center* |
| Fund: | *Seizure* |
| Department: | *Department Public Safety* |
| Division: | *Police* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | Construct 10 firing lanes @ GODA with Seized Funds |
| $ Impact on Operations: | Reduce Range cost and scheduling conflicts |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 28,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 28,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Camera / Security System For PD* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Police* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | Cameras covering front, back, and evidence entrances |
| $ Impact on Operations: | Improves physical security of MPD |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 22,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 22,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Flooring Replacement* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Police* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | Replace worn carpet on top floor of MPD |
| $ Impact on Operations: | Improves work and Public areas |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Vehicle Processing Booth* |
| Fund: | *Local* |
| Department: | *Public Safety* |
| Division: | *Police* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | Booth for vehicle and large item processing in bad weather |
| $ Impact on Operations: | Eliminates dependency on other agencies |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 18,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 18,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility | Page: 1

Department: Electric and Telecom | Division: Electric | Date: 22-Jul-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Reconductor Distribution System | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 750,000 |
| **2** | Recoloser/Fuse Placement | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 250,000 |
| **3** | Switch Replacement | $ 55,000 | $ 55,000 | $ 55,000 | $ 55,000 | $ 55,000 | $ 275,000 |
| **4** | McDaniel 3 Phase Extention | $ 45,000 | $ 45,000 | | | | $ 90,000 |
| **5** | Field Service Trucks 3/4 Ton | $ 35,000 | | $ 35,000 | | | $ 70,000 |
| **6** | Bucket Truck Replacement | $ 100,000 | | | $ 100,000 | | $ 200,000 |
| **7** | Truck Diagnostic System | $ 15,000 | | | | | $ 15,000 |
| **8** | Mini Excavator | $ 65,000 | | | $ 65,000 | | $ 130,000 |
| **9** | High Flow Skid Steer | | $ 60,000 | | | | $ 60,000 |
| **10** | | | | | | | $ - |
| **11** | | | | | | | $ - |
| **TOTAL** | | $ 515,000 | $ 360,000 | $ 290,000 | $ 420,000 | $ 255,000 | $ 1,840,000 |

| | |
|---|---|
| Project: | *Reconductor Distribution System* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telcom* |
| Division: | *Electric and Telcom* |
| Project Year(s): | *2014-18* |

***Scope***

| | |
|---|---|
| Description: | Replacing old copper conducters with ACSR. Copper has several operatioal problems including line loss and strength. |
| $ Impact on Operations: | Will reduce line loss and outages. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 750,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 750,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Reclose/Fuse Placement* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Electric and Telecom* |
| Project Year(s): | *2014-18* |

***Scope***

| | |
|---|---|
| Description: | Reclosers and fusing help segment the electric system which helps with reliability. |
| $ Impact on Operations: | Will reduce outages. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 250,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 250,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Switch Replacement* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Electric* |
| Project Year(s): | *2014-18* |

***Scope***

| | |
|---|---|
| Description: | Replacement of existing underslung single switches to one pull gang switches. |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 275,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 275,000 | Total Appropriations |

| | |
|---|---|
| Project: | *McDaniel 3 Phase Extention* |
| Fund: | *Combined Utility Fund* |
| Department: | *Electric and Telecom* |
| Division: | *Electric* |
| Project Year(s): | *2014-15* |

***Scope***

| | |
|---|---|
| Description: | Comlplete Spacer Cable project from Breedlove Dr. to City Hall via Mcdaniel and Wayne St. |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 90,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 90,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Field Service Trucks 3/4 ton* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Electric* |
| Project Year(s): | *2014 & 16* |

***Scope***

| | |
|---|---|
| Description: | Replacement of forman pickup trucks. |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 70,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 70,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Bucket Truck Replacement* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Electric* |
| Project Year(s): | *2014 & 16* |

***Scope***

| | |
|---|---|
| Description: | Replacement of 1987 and 1992 bucket trucks. |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 200,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 200,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Truck Diagnostic System* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Electric* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | Diagnostic equipment that will allow City employees to repair our largest trucks. |
| $ Impact on Operations: | Lower Truck repair cost. |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 15,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 15,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Mini Excavators* |
| Fund: | *Combied Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Electric* |
| Project Year(s): | *2014 & 2017* |

***Scope***

| | |
|---|---|
| Description: | Mini Ex for digging and articulated mowing. Replacing existing equipment. |
| $ Impact on Operations: | |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 130,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 130,000 | Total Appropriations |

| | |
|---|---|
| Project: | *High Flow Skid Steer* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Electric* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | High Flow Skid steer to perform ROW clearing. Relplacing side boom tracktor. |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 60,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 60,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility

Page: 1

Department: Electric & Telecom

Division: Telecom

Date:

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Fiber Rebuild from GWA to D&L on Hwy 78 | $ 62,000 | | | | | $ 62,000 |
| **2** | Data Hubs | $ 35,000 | $ 65,000 | $ 35,000 | | | $ 135,000 |
| **3** | Switch Replacement | $ 30,000 | $ 20,000 | $ 20,000 | $ 40,000 | $ 45,000 | $ 155,000 |
| **4** | DOCSIS 3 Upstream install | $ 140,000 | | | | | $ 140,000 |
| **5** | JDSU Test Equipment Upgrade | $ 10,000 | $ 10,000 | $ 25,000 | | | $ 45,000 |
| **6** | Tulsat Dish Install | | $ 125,000 | | | | $ 125,000 |
| **7** | | | | | | | $ - |
| **8** | | | | | | | $ - |
| **13** | | | | | | | $ - |
| **14** | | | | | | | $ - |
| **15** | | | | | | | $ - |
| **TOTAL** | | $ 277,000 | $ 220,000 | $ 80,000 | $ 40,000 | $ 45,000 | $ 662,000 |

| | |
|---|---|
| Project: | *Fiber Rebuild GWA to D&L* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Telecom* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | WEMC abandoned the ROW that our fiber uses on 78. Fiber counts are running low in that area and we have designed a replacement from GWA to D&L on 78 to help solve both problems. |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 62,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 62,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Data Hubs* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Telecom* |
| Project Year(s): | *2014, 2015 & 2017* |

***Scope***

| | |
|---|---|
| Description: | Hubs to aggregate data to help data flow |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 135,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 135,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Switch Replacements* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Telecom* |
| Project Year(s): | *2014, 2015, 2016 & 2017* |

***Scope***

| | |
|---|---|
| Description: | Most switches in our system are getting close to end of life. This project will allow us to replace them before they fail. |
| $ Impact on Operations: | |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 155,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 155,000 | Total Appropriations |

| | |
|---|---|
| Project: | *DOCSIS 3 Upstreaminstall* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Telecom* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | Expand and Improve upstream data flows to CATV system |
| $ Impact on Operations: | |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 140,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 140,000 | Total Appropriations |

| | |
|---|---|
| Project: | *JDSU Test Equipment Replacement* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Telecom* |
| Project Year(s): | *2014, 2015 & 2016* |

***Scope***

| | |
|---|---|
| Description: | JDSU is the standard CATV test equipment that we use. Our Stealth SAMS, OTDR, and PathTrak all will need replacing or upgrading in the next few years. |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 45,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 45,000 | Total Appropriations |

| | |
|---|---|
| Project: | *TulSat Dish Install* |
| Fund: | *Combined Utility* |
| Department: | *Electric and Telecom* |
| Division: | *Telecom* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | Installation of a TulSat |
| $ Impact on Operations: | |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 125,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 125,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility
Department: Water & Gas
Division: Water
Page: 1
Date: 17-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Deadend Removal | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 25,000 | $ 125,000 |
| **2** | Walton Street | $ 36,777 | | | | | $ 36,777 |
| **3** | Fire Hydrant Replacement (Phase I & II) | $ 52,500 | $ 52,500 | | | | $ 105,000 |
| **4** | Highway 78 Expansion (Walton Graphic Media - Jim Daws) | $ 88,938 | | | | | $ 88,938 |
| **5** | Vehicle Replacment (Service Body) | $ 45,000 | | | | | $ 45,000 |
| **6** | Mill Village | | $ 25,000 | $ 150,000 | | | $ 175,000 |
| **7** | Church Street | | $ 71,669 | | | | $ 71,669 |
| **8** | Water Treatment Plant Roof Replacement | | $ 125,000 | $ 125,000 | | | $ 250,000 |
| **9** | Peters/Roosevelt/Roberts/Hill/Maple | | | $ 25,000 | $ 150,000 | | $ 175,000 |
| **10** | Highway 11 North - John Deere Road | | | $ 3,862 | | | $ 3,862 |
| **11** | Bryant/Glen Iris/Nelson/Washington/Spring | | | | $ 25,000 | $ 150,000 | $ 175,000 |
| **12** | Norris/Radford/Lawrence/Mill | | | | | $ 25,000 | $ 25,000 |
| **13** | Vehicle Replacment (Service Body) | | | | | $ 45,000 | $ 45,000 |

Fund Combined Utility
Department Water & Gas
Division Water
Page 1
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| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| **14** | Highway 78 Expansion (Old Athens - Jim Daws) | | | | | $ 121,878 | $ 121,878 |
| **15** | | | | | | | $ - |
| **TOTAL** | | $ 248,215 | $ 299,169 | $ 328,862 | $ 200,000 | $ 366,878 | $ 1,443,124 |

| | |
|---|---|
| Project: | *Deadend Removal* |
| Fund: | *CIP/Grant* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2014/2015/2016/2017/2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | N/A |
| Footage: | N/A |
| Connections: | N/A |
| Valves: | N/A |
| New Size/Material: | N/a |
| Description: | In the next 5 years, we plan on removing all water distribution system deadends from the system. These deadends are created by water distribution lines that end on streets and have no way to be flushed to keep water moving in that area of the system. Deadends in the system cause taste and odor issues, as well as discolored water issues. The planned solution is to either looped the line into existing lines or installing an automatic flushing device at the end of the lines thus allowing for movement of the water within these areas. The basis for the decision as to which method will be based on the area and most cost effective method. |
| Estimated Material Cost: | $125,000.00 |
| Impact on Operations: | Unknown |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 125,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 125,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Walton Street* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | 6" |
| Footage: | 1,700' |
| Connections: | 27 |
| Valves: | 4 |
| New Size/Material: | 8" |
| Description: | Due to new ISO requirements and the age of the Walton Street water distribution main line, we need to replace the 6" line with an 8" line to provide for more water pressure and volume to meet these new requirements. There are also new ISO requirements for fire hydrants that will require the installation of new fire hydrants on Walton Street as well. This construction will take place in connection with the replacement of the sewer collection line. |
| Estimated Material Cost: | $36,777.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 36,777 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 36,777 | Total Appropriations |

| | |
|---|---|
| Project: | *Fire Hydrant Replacement (Phase I & II)* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2014/2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | RD Wood Fire Hydrants |
| Quantity: | 50 |
| New Size/Material: | Mueller Fire Hydrants |
| Description: | Due to new ISO requirements we need to replace all of the RD Wood fire hydrants in our water distribution system with new Mueller fire hydrants. The new ISO requirements mandate that all fire hydrants have steamer caps and require 4 1/2" steamer connections. This process will occur over the 2014 and 2015 budget years in two phases to more responsibly manage replacement time. |
| Estimated Material Cost: | $105,000.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 105,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 105,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Highway 78 Expansion (Walton Graphic - Jim Daws)* |
| Fund: | *CIP/Grant* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | N/A |
| Footage: | 5,400' |
| Connections: | N/A |
| Valves: | N/A |
| New Size/Material: | 6" |
| Description: | We currently have a water distribution line that runs down Unisia Drive and supplies water to the Piedmont Industrial Park. We would like to extend this water distribution line 5,400' down GA Highway 78 to Jim Daws Road creating a loop and surrounding the Piedmont Industrial Park. It would help with future growth needs concerning water pressure and volume to meet industrial needs. |
| Estimated Material Cost: | $88,938.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 88,938 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 88,938 | Total Appropriations |

| | |
|---|---|
| Project: | *Vehicle Replacement* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Purchase Date: | 2002 |
| Mileage/Hours: | 219,646 |
| Description: | The 2002 Ford F350 was purchased new in 2002 and currently has 219,646 miles. It has been having off and on trouble for the past few years and needs replacing. |
| Estimated Cost: | $45,000.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 45,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 45,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Mill Village- 2015 CDBG Application* |
| Fund: | *CDBG2015* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1930's |
| Original Size/Material: | 2" & 4" |
| Footage: | 2,970' |
| Connections: | 68 |
| Valves: | 8 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the 3rd Street, 5th Street, and 6th Street water distribution main lines, we need to replace the 2" and 4" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $0.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Mill Village- 2015 CDBG* |
| Fund: | *CDBG2015* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1930's |
| Original Size/Material: | 2" & 4" |
| Footage: | 2,970' |
| Connections: | 68 |
| Valves: | 8 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the 3rd Street, 5th Street, and 6th Street water distribution main lines, we need to replace the 2" and 4" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $55,007.90 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Church Street* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1939 |
| Original Size/Material: | 6" |
| Footage: | 3,168' |
| Connections: | 62 |
| Valves: | 11 |
| New Size/Material: | 8" |
| Description: | Due to new ISO requirements and the age of the Church Street water distribution main line, we need to replace the 6" line with an 8" line to provide for more water pressure and volume to meet these new requirements. There are also new ISO requirements for fire hydrants that will require the installation of new fire hydrants on Church Street as well. |
| Estimated Material Cost: | $71,669.08 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 110,880 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 110,880 | Total Appropriations |

| | |
|---|---|
| Project: | *Water Treatment Plant Roof Replacement* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *WTP* |
| Project Year(s): | *2015/2016* |

***Scope***

| | |
|---|---|
| Original Build Date: | 1930's |
| Description: | The roof of the old water treatment facility building needs to be replaced. If this building is to be kept and used for any purpose, this will need to be done by the end of 2016 to preserve the rest of the building. The building is currently being used as part of the new treatment process and has available space for offices and labs in the future. |
| Estimated Cost: | $250,000.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 250,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 250,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Peters/Roosevelt/Roberts/Hill/Maple - 2016 CDBG Application* |
| Fund: | *CDBG2016* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | 2" |
| Footage: | 3,536' |
| Connections: | 48 |
| Valves: | 9 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the Peters Street, Roosevelt Street, Roberts Street, Hill Street, and Maple Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $0.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Peters/Roosevelt/Roberts/Hill/Maple - 2016 CDBG* |
| Fund: | *CDBG2016* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | 2" |
| Footage: | 3,536' |
| Connections: | 48 |
| Valves: | 9 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the Peters Street, Roosevelt Street, Roberts Street, Hill Street, and Maple Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $64,321.92 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Highway 11 North - John Deere Road* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | N/A |
| Footage: | 200' |
| Connections: | N/A |
| Valves: | N/A |
| New Size/Material: | 8" |
| Description: | We would like to extend this water distribution line 200' from GA Highway 11 North to John Deere Road creating a loop on the north end of Monroe. It would increase water pressure and volume to the area. |
| Estimated Material Cost: | $3,862.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 7,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 7,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG Application* |
| Fund: | *CDBG2017* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | 2" |
| Footage: | 7,508 |
| Connections: | 65 |
| Valves: | 13 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the Bryant Road, Glen Iris Street, Nelson Street, and Washington Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $0.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG* |
| Fund: | *CDBG2017* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | 2" |
| Footage: | 7,508 |
| Connections: | 65 |
| Valves: | 9 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the Bryant Road, Glen Iris Street, Nelson Street, and Washington Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $130,572.76 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Norris/Radford/Lawrence/Mill - 2018 CDBG Application* |
| Fund: | *CDBG2018* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | 2" |
| Footage: | 4,043' |
| Connections: | 36 |
| Valves: | 18 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the Norris Street, Radford Street, Lawrence Street, and Mill Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $0.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Norris/Radford/Lawrence/Mill - 2018 CDBG* |
| Fund: | *CDBG2018* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2019* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1940's |
| Original Size/Material: | 2" |
| Footage: | 4,043' |
| Connections: | 36 |
| Valves: | 18 |
| New Size/Material: | 6" |
| Description: | Due to new ISO requirements and the age of the Norris Street, Radford Street, Lawrence Street, and Mill Street water distribution main lines, we need to replace the 2" lines with a 6" line to provide for more water pressure and volume to meet these new requirements. This will also allow for adequate fire protection by increasing the line to a 6" line throughout the water distribution area. |
| Estimated Material Cost: | $77,136.21 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Vehicle Replacement* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Purchase Date: | 2008 |
| Mileage/Hours: | 111,859 |
| Description: | The 2008 Ford F350 was purchased new in 2008 and currently has 111,859 miles. Based on the current mileage and projected mileage at this date, this vehicle will need replacing. |
| Estimated Cost: | $45,000.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 45,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 45,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Highway 78 Expansion (Old Athens - Jim Daws)* |
| Fund: | *CIP/Grant* |
| Department: | *Water & Gas* |
| Division: | *Water* |
| Project Year(s): | *TBD* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | N/A |
| Footage: | 7,400' |
| Connections: | N/A |
| Valves: | N/A |
| New Size/Material: | 6" |
| Description: | This expansion would create a water distribution line loop from Gratis Road to GA Highway 78. This would be a further extension down GA Highway 78 to help with future growth needs concerning water pressure and volume. |
| Estimated Material Cost: | $121,878.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 259,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 259,000 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility
Department: Water & Gas
Division: Sewer
Page: 1
Date: 17-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Walton Street | $ 27,280 | | | | | $ 27,280 |
| **2** | Hammond Drive | $ 276,632 | | | | | $ 276,632 |
| **3** | CUES Camera Trailer Upgrade | $ 100,000 | | | | | $ 100,000 |
| **4** | Wastewater Treatment Plant Rehab | $ 150,000 | $ 100,000 | | | | $ 250,000 |
| **5** | Oakland/Golfview/Oak Ridge | $ 63,195 | | | | | $ 63,195 |
| **6** | Wastewater Treatment Plant Roof Replacement | $ 75,000 | | | | | $ 75,000 |
| **7** | Mill Village | | $ 25,000 | $ 150,000 | | | $ 175,000 |
| **8** | Holly Hill/McDaniel/Pine Crest/Pine Circle | | $ 70,229 | | | | $ 70,229 |
| **9** | Spring Place/Hampton | | $ 63,820 | | | | $ 63,820 |
| **10** | Vehicle Replacement (4WD) | | $ 30,000 | | | | $ 30,000 |
| **11** | Gratis/Hickory/Sweetgum/Garden | | | $ 25,000 | $ 150,000 | | $ 175,000 |
| **12** | Cedar/Forest/Wood Acres/Young Outfall | | | $ 73,832 | | | $ 73,832 |
| **13** | Bryant/Glen Iris/Nelson/Washington | | | | $ 25,000 | $ 150,000 | $ 175,000 |

Fund Combined Utility
Department Water & Gas
Division Sewer
Page 1
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| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| **14** | Springdale/Clearview/Greenwood | | | | $ 43,086 | | $ 43,086 |
| **15** | Nowell/West Marable | | | | $ 33,118 | | $ 33,118 |
| **16** | Norris/Radford/Lawrence/Mill | | | | | $ 25,000 | $ 25,000 |
| **17** | Olympia/Pierce/Bolton/Baker/Reese/South View | | | | | $ 108,827 | $ 108,827 |
| **TOTAL** | | $ 692,107 | $ 289,049 | $ 248,832 | $ 251,204 | $ 283,827 | $ 1,765,019 |

| | |
|---|---|
| Project: | *Walton Street* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1909 |
| Original Size/Material: | 6" Clay |
| Footage: | 1,700' |
| Connections: | 64 |
| Manholes: | 13 |
| New Size/Material: | 8" HDPE |
| Description: | Due to the age of the pipe and the material, the line needs to be replaced with an 8" HDPE sewer line. There are flush tanks still in service along Walton Street that need to be removed because they have been abandoned due to age and lack of available service. This construction will take place in connection with the replacement of the water distribution line. |
| Estimated Material Cost: | $27,280.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 27,280 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 27,280 | Total Appropriations |

| | |
|---|---|
| Project: | *Hammond Drive - CDBG 2013* |
| Fund: | *CDBG2013* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1950 |
| Original Size/Material: | 8" Clay |
| Footage: | 8,500' |
| Connections: | 65 |
| Manholes: | 25 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Wilkins Street, Hammond Drive and Landers Street need to be replaced with an 8" HDPE line. There have been 16 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. There have also been numerous spills from the Hammond Drive area manhole during heavy rainfall events. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $125,000.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 276,632 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 276,632 | Total Appropriations |

Project: *Cues Camera Trailer Upgrade*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2014*

***Scope***

Purchase Date: 2001

Description: The current Cues Camera Trailer needs to be upgraded both for repair purposes and technological purposes. The cable and pulling system needs repair because of normal usage wear and tear since the purchase in 2001. There is also a major need for a new recording system and software package that matches with current technology. This Camera Trailer is the key component to investigation of our sewer collection system and allowing us to have the proper historical data for CDBG applications and awards.

Estimated Cost: $100,000.00

Impact on Operations: N/A

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 100,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 100,000 | Total Appropriations |

Project: *Wastewater Treatment Plant Rehab*
Fund: *CIP*
Department: *Water & Gas*
Division: *WWTP*
Project Year(s): *2014*

***Scope***

Original Build Date: late 1980's

Description: There are several buildings at the Wastewater Treatment Facility that need major repair to pumps, valves and operating equipment. To avoid future costs of equipment replacement within these buildings, each roof will need to be replaced as soon as possible. This is an attempt to fix all of these problems without having to seek the assistance of a loan.

Estimated Cost: $250,000.00

Impact on Operations: N/A

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 150,000 | Total Appropriations |

Project: *Wastewater Treatment Plant Rehab*
Fund: *CIP*
Department: *Water & Gas*
Division: *WWTP*
Project Year(s): *2015*

***Scope***

Original Build Date: late 1980's

Description: There are several buildings at the Wastewater Treatment Facility that need major repair to pumps, valves and operating equipment. To avoid future costs of equipment replacement within these buildings, each roof will need to be replaced as soon as possible. This is an attempt to fix all of these problems without having to seek the assistance of a loan.

Estimated Cost: $250,000.00

Impact on Operations: N/A

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 100,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 100,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Oakland/Golfview/Oak Ridge* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1965 - 1985 |
| Original Size/Material: | 6" Clay |
| Footage: | 4,050' |
| Connections: | 63 |
| Manholes: | 19 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection line on Oakland Ridge, Golfview Terrace, and Oak Ridge Drive need to be replaced and increased to an 8" HDPE line. There have been multiple houses flooded on Oak Ridge Road and Golfview due to high inflow and infiltration of roots through the existing clay pipe. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $63,195.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 63,195 | Local |
| | | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 63,195 | Total Appropriations |

Project: *Wastewater Treatment Plant Roof Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *WWTP*
Project Year(s): *2014*

***Scope***

Original Build Date: late 1980's

Description: There are several buildings at the Wastewater Treatment Facility that need new roof structures. The office building and digester buildings are in need of replacement very quickly. The roof leaks are causing damage to the controls and equipment inside of these buildings. To avoid future costs of equipment replacement within these buildings, each roof will need to be replaced as soon as possible.

Estimated Cost: $75,000.00

Impact on Operations: N/A

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 75,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 75,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Mill Village - CDBG 2015 Application* |
| Fund: | *CDBG2015* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1948 |
| Original Size/Material: | 8" Clay |
| Footage: | 6,541' |
| Connections: | 115 |
| Manholes: | 25 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on 2nd Street, 3rd Street, 4th Street, 5th Street, and 6th Street need to be replaced with an 8" HDPE line. There have been 18 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $0.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| | | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Mill Village - CDBG 2015* |
| Fund: | *CDBG2015* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1948 |
| Original Size/Material: | 8" Clay |
| Footage: | 6,541' |
| Connections: | 115 |
| Manholes: | 25 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on 2nd Street, 3rd Street, 4th Street, 5th Street, and 6th Street need to be replaced with an 8" HDPE line. There have been 18 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $97,460.90 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Holly Hill/McDaniel Street/Pine Crest/Pine Circle* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1916 - 1963 |
| Original Size/Material: | 6" Clay |
| Footage: | 4,512' |
| Connections: | 16 |
| Manholes: | 20 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Holly Hill Road, McDaniel Street, Pine Crest Drive, and Pine Circle need to be replaced with an 8" HDPE line. There have been 8 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $70,229.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 70,229 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 70,229 | Total Appropriations |

| | |
|---|---|
| Project: | *Spring Place/Hampton* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1970 - 1980 |
| Original Size/Material: | 10" Clay |
| Footage: | 3,101' |
| Connections: | 0 |
| Manholes: | 12 |
| New Size/Material: | 10" HDPE |
| Description: | The sewer collection lines on Spring Place Road and Hampton need to be replaced with an 8" HDPE line. There have been 5 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. The manhole on the Spring Place Road easement has had several blockages over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $63,820.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 63,820 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 63,820 | Total Appropriations |

Project: *Vehicle Replacement*
Fund: *CIP*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2015*

***Scope***

Purchase Date: 2004

Mileage/Hours: 128,059

Description: The 2004 Ford F250 was purchased new in 2004 and currently has 128,059 miles. It has been having off and on trouble for the past few years and needs replacing.

Estimated Cost: $30,000.00

Impact on Operations: N/A

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 30,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 30,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Gratis/Hickory/Sweetgum/Garden - 2016 CDBG Application* |
| Fund: | *CDBG2016* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1971 |
| Original Size/Material: | 8" Clay |
| Footage: | 5,597' |
| Connections: | 56 |
| Manholes: | 31 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Gratis Road, Hickory Drive, Sweetgum Drive, and Garden Court need to be replaced with an 8" HDPE line. There have been 10 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $0.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Gratis/Hickory/Sweetgum/Garden - 2016 CDBG* |
| Fund: | *CDBG2016* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1971 |
| Original Size/Material: | 8" Clay |
| Footage: | 5,597' |
| Connections: | 56 |
| Manholes: | 31 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Gratis Road, Hickory Drive, Sweetgum Drive, and Garden Court need to be replaced with an 8" HDPE line. There have been 10 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $88,045.30 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Cedar/Forest/Wood Acres/Young Outfall* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1963 - 1966 |
| Original Size/Material: | 6" Clay |
| Footage: | 4,727' |
| Connections: | 44 |
| Manholes: | 16 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Cedar Lane, Forest Street, Wood Acres, Young Street, and Young outfall need to be replaced with an 8" HDPE line. There have been 11 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. There has already been one completely broken pipe due to root intrusion on the outfall. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $73,832.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 73,832 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 73,832 | Total Appropriations |

| | |
|---|---|
| Project: | *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG App* |
| Fund: | *CDBG2017* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1909 - 1963 |
| Original Size/Material: | 6" Clay |
| Footage: | 6,857' |
| Connections: | 83 |
| Manholes: | 19 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Bryant Road, Glen Iris Road, Nelson Street, and Washington Street need to be replaced with an 8" HDPE line. There have been 14 service calls and a few houses that were flooded due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $0.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Bryant/Glen Iris/Nelson/Washington - 2017 CDBG* |
| Fund: | *CDBG2017* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1909 - 1963 |
| Original Size/Material: | 6" Clay |
| Footage: | 6,857' |
| Connections: | 83 |
| Manholes: | 19 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Bryant Road, Glen Iris Road, Nelson Street, and Washington Street need to be replaced with an 8" HDPE line. There have been 14 service calls and a few houses that were flooded due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $105,019.30 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Springdale/Clearview/Greenwood* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1964 - 1971 |
| Original Size/Material: | 6" Clay |
| Footage: | 2,791' |
| Connections: | 20 |
| Manholes: | 10 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Springdale Drive, Clearview Drive, and Greenwood Drive need to be replaced with an 8" HDPE line. There have been 3 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $43,086.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 43,086 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 43,086 | Total Appropriations |

| | |
|---|---|
| Project: | *Nowell/West Marable* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1965 - 1966 |
| Original Size/Material: | 6" Clay |
| Footage: | 2,122' |
| Connections: | 0 |
| Manholes: | 10 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Nowell Street and West Marable Street need to be replaced with an 8" HDPE line. There have been 7 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $33,118.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 33,118 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 33,118 | Total Appropriations |

| | |
|---|---|
| Project: | *Norris/Radford/Lawrence/Hill - 2018 CDBG Application* |
| Fund: | *CDBG2018* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1970's |
| Original Size/Material: | 6" Clay |
| Footage: | 2,479' |
| Connections: | |
| Manholes: | 13 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Norris Street, Radford Street, Lawrence Street, and Hill Street need to be replaced with an 8" HDPE line. There have been 5 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $38,887.10 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 25,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 25,000 | Total Appropriations |

Project: *Norris/Radford/Lawrence/Hill - 2018 CDBG*
Fund: *CDBG2018*
Department: *Water & Gas*
Division: *Sewer*
Project Year(s): *2019*

***Scope***

Original Installation Date: 1970's
Original Size/Material: 6" Clay

Footage: 2,479'
Connections:
Manholes: 13

New Size/Material: 8" HDPE

Description: The sewer collection lines on Norris Street, Radford Street, Lawrence Street, and Hill Street need to be replaced with an 8" HDPE line. There have been 5 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe.

Estimated Material Cost: $38,887.10

Impact on Operations: N/A

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 150,000 | Local |
| $ | - | State Grant |
| $ | 250,000 | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 400,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Olympia/Pierce/Bolton/Baker/Reese/South View* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Sewer* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1965 - 1973 |
| Original Size/Material: | 6" Clay |
| Footage: | 7,032' |
| Connections: | 59 |
| Manholes: | 27 |
| New Size/Material: | 8" HDPE |
| Description: | The sewer collection lines on Olympia Way, Pierce Street, Bolton Street, Baker Street, South View Drive need to be replaced with an 8" HDPE line. There have been 14 service calls due to high inflow and infiltration of roots through the existing clay pipe over the past 3 years. These conditions will worsen over time due to the connections made with clay pipe and broken places in the pipe. |
| Estimated Material Cost: | $108,827.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 108,827 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 108,827 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund: Combined Utility
Department: Water & Gas
Division: Natural Gas
Page: 1
Date: 17-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | Take Station (Rebuild) | $ 100,000 | | | | | $ 100,000 |
| **2** | GPS/GIS Natural Gas System | $ 90,000 | | $ 20,000 | | | $ 110,000 |
| **3** | Regulator Station Rebuild (2/Year) | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 10,000 | $ 50,000 |
| **4** | Vehicle Replacement (Service Body) | $ 45,000 | | | | | $ 45,000 |
| **5** | Oakland Ridge | $ 22,451 | | | | | $ 22,451 |
| **6** | Vehicle Replacement (Service Body) | | $ 45,000 | | | | $ 45,000 |
| **7** | Shamrock/Glenwood | | $ 12,549 | | | | $ 12,549 |
| **8** | Alcovy Street (Walker - Vine) | | $ 35,423 | | | | $ 35,423 |
| **9** | Highway 83 Extension (Good Hope Loop) | | $ 75,742 | | | | $ 75,742 |
| **10** | Landers Street | | | $ 7,276 | | | $ 7,276 |
| **11** | Roosevelt/Maple/Roberts/Peters/Hill | | | $ 6,234 | | | $ 6,234 |
| **12** | Camptown Gardens | | | $ 6,571 | | | $ 6,571 |
| **13** | King's Ridge | | | $ 6,667 | | | $ 6,667 |

Fund Combined Utility
Department Water & Gas
Division Natural Gas
Page 1
Date 17-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| **14** | Carwood/Mayfield | | | $ 28,400 | | | $ 28,400 |
| **15** | Poplar Street (Reroute) | | | $ 24,915 | | | $ 24,915 |

Fund Combined Utility
Department Water & Gas
Division Natural Gas
Page 1
Date 17-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| **16** | Unisia Drive - Highway 83 Extension | | | $ 24,160 | | | $ 24,160 |
| **17** | Walton Street | | | $ 11,987 | | | $ 11,987 |
| **18** | Church Street | | | | $ 81,866 | | $ 81,866 |
| **19** | West Creek Circle | | | | $ 22,966 | | $ 22,966 |
| **20** | Bryant Road | | | | $ 12,197 | | $ 12,197 |
| **21** | Union/East Spring | | | | $ 20,451 | | $ 20,451 |
| **22** | GW Carver/Perry/Launius | | | | | $ 35,099 | $ 35,099 |
| **23** | West Marable/Nowell | | | | | $ 16,316 | $ 16,316 |
| **24** | Jim Daws Road (Old Athens Loop) | | | | | $ 93,620 | $ 93,620 |
| **TOTAL** | | $ 267,451 | $ 178,714 | $ 146,210 | $ 147,479 | $ 155,035 | $ 894,889 |

| | |
|---|---|
| Project: | *Take Station (REBUILD)* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2014* |

***Scope***

Original Installation Date: 1950

Description: The current valves and regulators that are in place at our take station have started to require regular and excessive maintenance. There are a few that are beyond repair and need to be replaced completely. In order to replace the valves that are leaking, without interruption of service to our customer base, we will have to build a new take station adjacent to the existing take station. Once construction on the new take station is completed and it becomes fully operational, the existing take station can be isolated removed from the site. The failure of these old valves and/or regulators would result in a possible system wide natural gas shut down, which would cause natural gas outages throughout our entire system. This system wide outage would result into a much greater expense than the expense incurred to construct a new take station while the existing take station is still operational.

Estimated Material Cost: N/A

Impact on Operations: N/A

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 100,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 100,000 | Total Appropriations |

| | |
|---|---|
| Project: | *GPS/GIS System* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2014/2016* |

***Scope***

Description: Due to the increased legislation from the Federal Government, natural gas systems are required to have a Distribution Integrity Management Program (DIMP). By creating and regularly updating a natural gas system map, we can incorporate all of our information into a historical database. This will allow for information on installation, service, repairs, and any other useful or required data to be added for each main line and service line in the system. All of this data will help to meet the requirements for the DIMP program and any other requirement that may arise in the future. The internal benefit of this system is to give our own personnel as much information as possible when responding to service calls and performing maintenance on our natural gas system. The added information and support data will greatly add to the desired safety levels of our customer and employee base.

Estimated Material Cost: N/A

Impact on Operations: N/A

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 110,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 110,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Regulator Stations (REPAIR)* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2014/2015/2016/2017/2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Description: | Due to the importance of regulator stations in our natural gas system, as well as their proximity to vehicular traffic, it is necessary that we take all possible measures to protect our stations from vehicular accidents and protect the passengers in the vehicle. Therefore, a barricade must be constructed to secure the regulator station and provide safety to vehicle passengers. We would also like to make our regulator stations less of a visible eyesore to the public by properly landscaping the areas to prevent tall weeds, trees, and other undergrowth from taking over the stations. This will also allow us to better maintain the regulator stations by having easier access to them in the case of emergencies or storms. |
| Estimated Material Cost: | N/A |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 50,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 50,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Vehicle Replacement* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Purchase Date: | 2002 |
| Mileage/Hours: | 178,802 |
| Description: | The 2002 Ford F350 was purchased new in 2002 and currently has 178,802 miles. It has been having off and on trouble for the past few years and needs replacing. |
| Estimated Cost: | $45,000.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 45,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 45,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Oakland Ridge* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1966 |
| Original Size/Material: | 2" Steel |
| Footage: | 3,830' |
| Connections: | 22 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that Oakland Ridge has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $22,451.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 22,451 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 22,451 | Total Appropriations |

| | |
|---|---|
| Project: | *Vehicle Replacement* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Purchase Date: | 2002 |
| Mileage/Hours: | 167,653 |
| Description: | The 2002 Ford F350 was purchased new in 2002 and currently has 167,653 miles. It has been having off and on trouble for the past few years and needs replacing. |
| Estimated Cost: | $45,000.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 45,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 45,000 | Total Appropriations |

| | |
|---|---|
| Project: | *Shamrock/Glenwood* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1966 |
| Original Size/Material: | 2" Steel |
| Footage: | 2,100' |
| Connections: | 27 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that both Shamrock Drive and Glenwood Drive have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $12,549.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 12,549 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 12,549 | Total Appropriations |

| | |
|---|---|
| Project: | *Alcovy Street (Walker - Vine)* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1960 |
| Original Size/Material: | 4" Steel |
| Footage: | 4,637' |
| Connections: | 18 |
| New Size/Material: | 4" Plastic |
| Description: | Past inspections and routine maintenance has shown that sections of the Alcovy Street main line, from Walker Drive to Vine Street, have displayed a history of low Cathodic Protection. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $35,423.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 35,423 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 35,423 | Total Appropriations |

| | |
|---|---|
| Project: | *Highway 83 Extension (Good Hope Loop)* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | N/A |
| Footage: | 10,032' |
| Connections: | N/A |
| New Size/Material: | 4" Plastic |
| Description: | We currently have a line that runs from GA Highway 11 South, then extends down Pleasant Valley Road to the middle of Good Hope with a one way feed. We also have a line that runs from Monroe down Church Street and GA Highway 83 to Jack's Creek Wastewater Treatment Facility with a one way feed. We would like to continue the line from Jack's Creek Wastewater Treatment Facility to Good Hope and tie the two lines together creating a loop feed to increase pressure and capacity to potentially serve customers in the Good Hope area. It would also benefit us to have this loop feed in the case of a main break on the line, so that we would not have an interruption of service to our customers. |
| Estimated Material Cost: | $75,741.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 75,741 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 75,741 | Total Appropriations |

| | |
|---|---|
| Project: | *Landers Street* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1970 |
| Original Size/Material: | 2" Steel |
| Footage: | 1,200' |
| Connections: | 22 |
| New Size/Material: | 2" Plastic |
| Description: | At the time Church Street is replaced with a plastic main in 2017, we will lose our ability to have Cathodic Protection on Landers Street. In order to avoid having isolated steel mains in our system, we will need to replace this main with a plastic line. |
| Estimated Material Cost: | $7,276.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 7,276 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 7,276 | Total Appropriations |

| | |
|---|---|
| Project: | *Roosevelt/Maple/Roberts/Peters/Hill* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1960 |
| Original Size/Material: | 2" Steel |
| Footage: | 1,025' |
| Connections: | 20 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that Roosevelt Street, Maple Street, Roberts Street, Peters Street, and Hill Street have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $6,234.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 6,234 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 6,234 | Total Appropriations |

| | |
|---|---|
| Project: | *Camptown Gardens* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1970 |
| Original Size/Material: | 2" Steel |
| Footage: | 1,100' |
| Connections: | 14 |
| New Size/Material: | 2" Plastic |
| Description: | Towler Street has been replaced with a plastic main, therefore Camptown Gardens is now isolated with a steel main and has no Cathodic Protection. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $6,571.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 6,571 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 6,571 | Total Appropriations |

| | |
|---|---|
| Project: | *King's Ridge* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1972 |
| Original Size/Material: | 2" Steel |
| Footage: | 1,100' |
| Connections: | 20 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that King's Ridge has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $6,667.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 6,667 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 6,667 | Total Appropriations |

| | |
|---|---|
| Project: | *Carwood/Mayfield* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1960 |
| Original Size/Material: | 2" Steel |
| Footage: | 4,750' |
| Connections: | 62 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that Carwood Drive and Mayfield Drive have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $28,400.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 28,400 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 28,400 | Total Appropriations |

| | |
|---|---|
| Project: | *Poplar Street Main Reroute* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | 2" Steel |
| Footage: | 3,300' |
| Connections: | N/A |
| New Size/Material: | 4" Plastic |
| Description: | Past inspections and routine maintenance has shown that Poplar Street has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This main line also needs to be rerouted down the new Poplar Street, as the existing 2" steel main runs underneath the new runway extension at the airport. We would also like to upsize this main to a 4” plastic main that will also boost our capacity farther out into the system and prepare us for future expansion. |
| Estimated Material Cost: | $24,915.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 24,915 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 24,915 | Total Appropriations |

| | |
|---|---|
| Project: | *Unisia Drive - Highway 83 Extension* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | N/A |
| Footage: | 3,200' |
| Connections: | N/A |
| New Size/Material: | 4" Plastic |
| Description: | The current main line on Unisia Drive feeds from GA Highway 78 and ends at the entrance to the Wal-Mart Distribution Center. Due to low pressure issues on this line, it would be a great benefit to extend this main to the end of Unisia Drive and join into the existing main that runs down Church Street to Good Hope. This would give us a two way feed, and boost both our capacity and pressure to be more suitable to support the Piedmont Industrial Park and any future industrial growth in the area. |
| Estimated Material Cost: | $24,160.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 24,160 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 24,160 | Total Appropriations |

| | |
|---|---|
| Project: | *Walton Street* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1950 |
| Original Size/Material: | 2" Steel |
| Footage: | 1,900' |
| Connections: | 64 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that West Creek Circle has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $11,987.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 11,987 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 11,987 | Total Appropriations |

| | |
|---|---|
| Project: | *Church Street* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1950 |
| Original Size/Material: | 2" Steel |
| Footage: | 10,569' |
| Connections: | 90 |
| New Size/Material: | 4" Plastic |
| Description: | Past inspections and routine maintenance has shown that Church Street has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. We would also like to upsize this main to a 4" plastic main that will also boost our capacity farther out into the system and prepare us for future expansion. |
| Estimated Material Cost: | $81,866.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 81,866 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 81,866 | Total Appropriations |

| | |
|---|---|
| Project: | *West Creek Circle* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1970 |
| Original Size/Material: | 2" Steel |
| Footage: | 3,800' |
| Connections: | 65 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that West Creek Circle has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $22,966.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 22,966 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 22,966 | Total Appropriations |

| | |
|---|---|
| Project: | *Bryant Road* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1960 |
| Original Size/Material: | 2" Steel |
| Footage: | 2,050' |
| Connections: | 23 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that Bryant Road has displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $12,197.00 |
| Impact on Operations: | N/A |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 12,197 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 12,197 | Total Appropriations |

| | |
|---|---|
| Project: | *Union/East Spring* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2017* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1960 |
| Original Size/Material: | 2" Steel |
| Footage: | 3,500' |
| Connections: | 16 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that Union Street and areas of East Spring Street have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $20,451.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 20,451 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 20,451 | Total Appropriations |

| | |
|---|---|
| Project: | *GW Carver/Perry/Launis* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1964 |
| Original Size/Material: | 2" Steel |
| Footage: | 5,900' |
| Connections: | 66 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that GW Carver Drive, Perry Street, and Launis Avenue have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $35,099.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 35,099 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 35,099 | Total Appropriations |

| | |
|---|---|
| Project: | *West Marable/Nowell* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | 1962 |
| Original Size/Material: | 2" Steel |
| Footage: | 2,750' |
| Connections: | 28 |
| New Size/Material: | 2" Plastic |
| Description: | Past inspections and routine maintenance has shown that West Marable Street and Nowell Street have displayed a history of low Cathodic Protection on the main lines. The low Cathodic Protection has caused small leaks to develope on this line. This also shows the need to replace any steel lines with plastic lines. |
| Estimated Material Cost: | $16,316.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 16,316 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 16,316 | Total Appropriations |

| | |
|---|---|
| Project: | *Jim Daws Road (Old Athens Loop)* |
| Fund: | *CIP* |
| Department: | *Water & Gas* |
| Division: | *Natural Gas* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Original Installation Date: | N/A |
| Original Size/Material: | N/A |
| Footage: | 12,400' |
| Connections: | N/A |
| New Size/Material: | 4" Plastic |
| Description: | The current main line on Jim Daws Road that runs from Snows Mill Road has only a one way feed. We would like to continue the line from the deadend on Jim Daws Road to Old Athens Highway and tie the two lines together creating a loop feed to increase pressure and capacity. It would also benefit us to have this loop feed in the case of a main break on the line, so that we would not have an interruption of service to our customers. |
| Estimated Material Cost: | $93,620.00 |
| Impact on Operations: | N/A |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 93,620 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 93,620 | Total Appropriations |

FY 2014-2018 Capital Budget
Five-Year Capital Improvement Plan

Fund SOLID WASTE

Page 1

Department SOLID WASTE

Division SOLID WASTE / RECYCLING

Date 8-Aug-13

| | Project Location and Description | Year for which funding is being requested | | | | | Estimated Cost |
|---|---|---|---|---|---|---|---|
| | | FY 2014 | FY 2015 | FY 2016 | FY 2017 | FY 2018 | |
| **1** | REPLACE 1996 FRONTLOAD TRUCK | $ 240,000 | | | | | $ 240,000 |
| **2** | REPLACE 1994 KNUCKLEBOOM TRUCK | | $ 130,000 | | | | $ 130,000 |
| **3** | REPLACE 1988 YARD SPOTTER TRUCK | | $ 50,000 | | | | $ 50,000 |
| **4** | REPLACE 2002 FRONTLOAD TRUCK | | | | | $ 240,000 | $ 240,000 |
| **5** | REPLACE 1999 KNUCKLEBOOM TRUCK | | | $ 130,000 | | | $ 130,000 |
| **6** | REPLACE 1989 YARD SPOTTER TRUCK | | | $ 50,000 | | | $ 50,000 |
| **7** | REPLACE 1997 FORD F-150 | $ 21,000 | | | | | $ 21,000 |
| **8** | | | | | | | $ - |
| **9** | | | | | | | $ - |
| **10** | | | | | | | $ - |
| **11** | | | | | | | $ - |
| **TOTAL** | | $ 261,000 | $ 180,000 | $ 180,000 | $ - | $ 240,000 | $ 861,000 |

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *SOLID WASTE* |
| Department: | *SOLID WASTE* |
| Division: | *COLLECTIONS -Commercial* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | REPLACE FRONTLOAD GARBAGE TRUCK |
| $ Impact on Operations: | Up front Cost: $240,000 - Equipment Cost: $6,700.00 per year |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 56,920 | Local |
| $ | - | State Grant |
| | | Federal Grant |
| $ | 183,080 | SPLOST |
| $ | - | Bond |
| $ | 240,000 | Total Appropriations |

Note: 1996 Mack; 2,694 Hrs and 17 years old! High maintenance cost.
Equipment cost include: shop labor hours, fuel, expendable fluids, parts and tires
Truck currently used for cardboard disposal for Walton Co.(once per week) Also, a backup.

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *SOLID WASTE* |
| Department: | *SOLID WASTE* |
| Division: | *COLLECTIONS -Residential* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | REPLACE KNUCKLEBOOM TRUCK |
| $ Impact on Operations: | Up Front Cost: $130,000 - Equipment Cost: $16,300.00 per year |

***Financial Status***

| | ***Amount*** | ***Funding Source*** |
|---|---|---|
| $ | 130,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 130,000 | Total Appropriations |

Note: 1994 Ford LN7000; 270,743 miles and 19 years old!
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
High maintenance! Shop labor hours (6.89 hrs per mechanic).

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *SOLID WASTE* |
| Department: | *SOLID WASTE* |
| Division: | *DISPOSAL - TRANSFER STATION* |
| Project Year(s): | *2015* |

***Scope***

| | |
|---|---|
| Description: | YARD SPOTTER TRUCK |
| $ Impact on Operations: | Up Front Cost: $50,000 - Equipment Cost: $5,000.00 per yr |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 50,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 50,000 | Total Appropriations |

Note: 1988 Spotter Tractor; 25 years old! Truck purchased used and high maintenance.
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
Off road truck used to drop and hook 50' trailors at the Transfer Station for disposal.

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *SOLID WASTE* |
| Department: | *SOLID WASTE* |
| Division: | *COLLECTIONS - Commercial* |
| Project Year(s): | *2018* |

***Scope***

| | |
|---|---|
| Description: | Replace Frontload Garbage Truck |
| $ Impact on Operations: | Up front Cost: $240,000 - Equipment Cost: $27,000.00 per year |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 113,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | 127,000 | SPLOST |
| $ | - | Bond |
| $ | 240,000 | Total Appropriations |

Note: 2002 Peterbilt; 2,130 Hrs; 11 years old
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
High Maintenance. Shop labor hours (3.40 hrs per mechanic).

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *SOLID WASTE* |
| Department: | *SOLID WASTE* |
| Division: | *COLLECTIONS - Residential* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | REPLACE KNUCKLEBOOM TRUCK |
| $ Impact on Operations: | Up Front Cost: $130,000 - Equipment Cost: $15,700.00 per year |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 130,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 130,000 | Total Appropriations |

Note: 1999 Chevy; 164,541 miles and 14 years old!
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
High Maintenance!

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *SOLID WASTE* |
| Department: | *SOLID WASTE* |
| Division: | *DISPOSAL - TRANSFER STATION* |
| Project Year(s): | *2016* |

***Scope***

| | |
|---|---|
| Description: | YARD SPOTTER TRUCK |
| $ Impact on Operations: | Up Front Cost: $50,000 - Equipment Cost: $6,300.00 per yr |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 50,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 50,000 | Total Appropriations |

Note: 1989 Magnum; 1,789 Hrs and 24 years old!
Equipment cost include: shop labor, fuel, expendable fluids, parts and tires.
Off road truck, used to drop and hook 50' trailors at the Transfer Station for disposal.

| | |
|---|---|
| Project: | *TRUCK REPLACEMENT* |
| Fund: | *SOLID WASTE* |
| Department: | *SOLID WASTE* |
| Division: | *COLLECTIONS* |
| Project Year(s): | *2014* |

***Scope***

| | |
|---|---|
| Description: | REPLACE FORD PICKUP |
| $ Impact on Operations: | $21,000 |

***Financial Status***

| ***Amount*** | | ***Funding Source*** |
|---|---|---|
| $ | 21,000 | Local |
| $ | - | State Grant |
| $ | - | Federal Grant |
| $ | - | SPLOST |
| $ | - | Bond |
| $ | 21,000 | Total Appropriations |

Note: 1997 Ford F-150 Pickup; 286,087 miles and 16 years old!
High Maintenance cost: $5,650.00 per year. Transmission & Engine replaced in 2002
Budgeted item in 2013: Capital Assets Property

## Debt Service

The table below presents the City of Monroe's long-term debt service budgeted figures for the fiscal year ending December 31, 2014.

| | Balances 1/1/2014 | Increases | Decreases | 12/31/2014 | Due In FY 2015 |
|---|---|---|---|---|---|
| **Governmental Activities:** | | | | | |
| **Bonds Payable** | | | | | |
| GO Refunding Series 2006 | $ 4,380,000 | $ - | $ 585,000 | $ 3,795,000 | $ 645,000 |
| Capital Leases | 772,385 | - | 253,524 | 518,861 | 257,070 |
| **Total Governmental Activites** | **$ 5,152,385** | **$ -** | **$ 838,524** | **$ 4,313,861** | **$ 902,070** |
| **Business Type Activities:** | | | | | |
| **Bonds Payable** | | | | | |
| Series 2011 | $ 990,900 | $ - | $ 990,900 | $ - | $ - |
| Series 2006 | 15,040,000 | - | - | 15,040,000 | 1,060,000 |
| Series 2003 | 2,940,000 | - | 700,000 | 2,240,000 | 575,000 |
| Series 2001 | - | - | - | - | - |
| **Notes Payable** | | | | | |
| GEFA #2009-L05WS | 2,364,430 | - | - | 2,364,430 | - |
| **Total Business Type Activities** | **$ 21,335,330** | **$ -** | **$ 1,690,900** | **$ 19,644,430** | **$ 1,635,000** |

The Constitution of the State of Georgia provides that the general obligation debt incurred by the City shall never exceed 10 percent of the assessed value of all taxable property within the City. In addition, under the Constitution of the State of Georgia, the City shall not incur any new debt without the assent of a majority of the qualified voters of the city voting in an election held for that purpose as provided by law.

As computed in the table below, the City could incur (with voter approval) approximately $27,233,769 in additional long-term general obligation bonds.

**LEGAL DEBT MARGIN INFORMATION**

| | Fiscal Year 2013 |
|---|---|
| Debt Limit | $ 32,138,769 |
| Total net debt applicable to limit | 4,905,000 |
| Legal debt margin | $ 27,233,769 |
| Total net debt applicable to the limit as a percentage of debt limit | 15.26% |

The following table shows the debt funding requirements remaining over the life of the debt based on current outstanding debt issues. Not included in the table below is $2,364,430 which is the debt service incurred to the Georgia Environmental Facilities Authority (GEFA) for construction of various water and sewer system projects. This loan is still in the draw down phase and the repayment terms will be determined upon completion of the projects and the final draw being made. Interest accrues at 3.89%.

The City also participates in the Direct Lease Financing Program offered by the Georgia Municipal Association (GMA). GMA assists with major equipment purchases by helping secure low interest financing. Monroe has taken advantage of this program purchasing items budgeted and funded by SPLOST revenues.

Below is information concerning the funding requirements for the City of Monroe as of December 31, 2013.

Annual Maturity and Interest Requirements

| | Bonds Payable | | Notes Payable | | Leases Payable | | |
|---|---|---|---|---|---|---|---|
| Year | Principal | Interest | Principal | Interest | Principal | Interest | Total |
| 2014 | 2,275,900 | 1,038,148 | - | - | 253,524 | 13,075 | 3,580,647 |
| 2015 | 2,280,000 | 970,163 | - | - | 257,070 | 9,529 | 3,516,762 |
| 2016 | 2,415,000 | 861,913 | - | - | 261,791 | 4,809 | 3,543,513 |
| 2017 | 2,555,000 | 747,162 | - | - | - | - | 3,302,162 |
| 2018 | 2,485,000 | 633,262 | - | - | - | - | 3,118,262 |
| 2019 | 2,165,000 | 513,412 | - | - | - | - | 2,678,412 |
| 2020 | 1,355,000 | 413,912 | - | - | - | - | 1,768,912 |
| 2021 | 1,425,000 | 346,164 | - | - | - | - | 1,771,164 |
| 2022 | 1,495,000 | 274,912 | - | - | - | - | 1,769,912 |
| 2023 | 1,570,000 | 200,162 | - | - | - | - | 1,770,162 |
| 2024 | 1,630,000 | 137,362 | - | - | - | - | 1,767,362 |
| 2025 | 1,700,000 | 70,124 | - | - | - | - | 1,770,124 |
| | $ 23,350,900 | $ 6,206,696 | $ - | $ - | $ 772,385 | $27,413 | $ 30,357,394 |

The City's bond ratings are further evidence of its financial strength. General obligation bonds are currently rated A by Standard & Poor's, and revenue bonds are currently rated A- by Standard & Poor's. Recently the Revenue bond rating was upgraded from BBB+ to A- and the GO bond rating affirmed as an A. Having solid financial policies, prudent financial management practices and strong fund balances and financial reserves are principle reasons for these investment grade bond ratings. These ratings translate directly into lower interest rates on the City's debt.

# GENERAL FUND

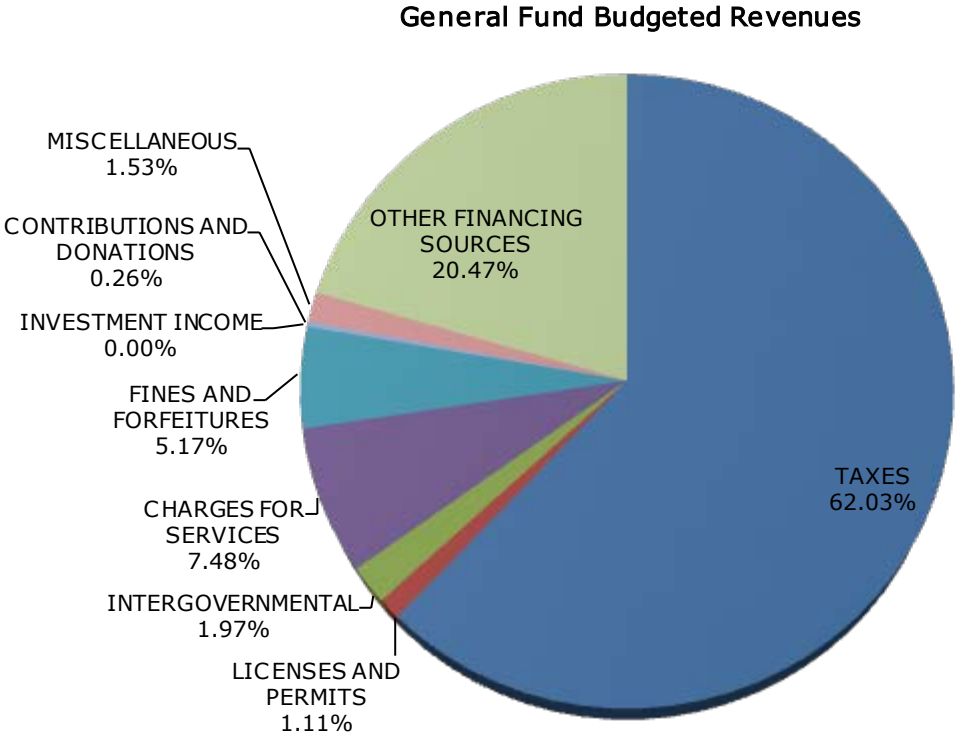
## GENERAL FUND
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| TAXES | $ 6,098,654 | $ 6,259,224 |
| LICENSES AND PERMITS | 135,035 | 182,655 |
| INTERGOVERNMENTAL | 334,015 | 187,653 |
| CHARGES FOR SERVICES | 450,056 | 496,101 |
| FINES AND FORFEITURES | 461,850 | 509,174 |
| INVESTMENT INCOME | 1,149 | 106 |
| CONTRIBUTIONS AND DONATIONS | 51,699 | 7,841 |
| MISCELLANEOUS | 295,645 | 221,529 |
| OTHER FINANCING SOURCES | 1,706,867 | 1,692,529 |
| FUND BALANCE | - | - |
| **TOTAL REVENUE** | **9,534,970** | **9,556,812** |
| | | |
| **EXPENDITURES** | | |
| ADMINISTRATIVE | 956,454 | 961,379 |
| FINANCE | 419,506 | 413,199 |
| CODE | 349,397 | 379,940 |
| FIRE | 1,490,198 | 1,463,207 |
| STREETS AND TRANSPORTATION | 1,733,073 | 1,749,619 |
| POLICE | 3,717,039 | 3,797,605 |
| BUILDINGS AND GROUNDS | 320,459 | 280,760 |
| OTHER FINANCING USES | 754,251 | 708,625 |
| **TOTAL EXPENDITURES** | **9,740,377** | **9,754,334** |
| | | |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ (205,407)** | **$ (197,522)** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 6,080,275 | $ 5,818,836 | $ 6,003,621 | $ 184,785 | 3.18% |
| 114,224 | 104,000 | 107,000 | 3,000 | 2.88% |
| 377,316 | 60,170 | 190,310 | 130,140 | 216.29% |
| 592,677 | 756,500 | 723,500 | (33,000) | -4.36% |
| 342,480 | 525,000 | 500,000 | (25,000) | -4.76% |
| - | 2,000 | - | (2,000) | -100.00% |
| 25,213 | 30,000 | 25,000 | (5,000) | -16.67% |
| 180,717 | 172,988 | 147,750 | (25,238) | -14.59% |
| 2,929,465 | 1,916,150 | 1,981,663 | 65,513 | 3.42% |
| - | - | - | - | - |
| **10,642,367** | **9,385,644** | **9,678,844** | **293,200** | **3.12%** |
| | | | | |
| 1,064,254 | 1,030,818 | 1,068,778 | 37,960 | 3.68% |
| 444,725 | 457,038 | 477,060 | 20,022 | 4.38% |
| 393,912 | 400,363 | 318,932 | (81,431) | -20.34% |
| 1,562,266 | 1,465,174 | 1,560,454 | 95,280 | 6.50% |
| 1,856,291 | 1,693,627 | 1,750,315 | 56,688 | 3.35% |
| 3,736,033 | 3,309,108 | 3,399,666 | 90,558 | 2.74% |
| 329,916 | 225,638 | 265,989 | 40,351 | 17.88% |
| 722,000 | 803,878 | 837,650 | 33,772 | 4.20% |
| **10,109,397** | **9,385,644** | **9,678,844** | **293,200** | **3.12%** |
| | | | | |
| **$ 532,970** | **$ -** | **$ -** | **$ -** | |

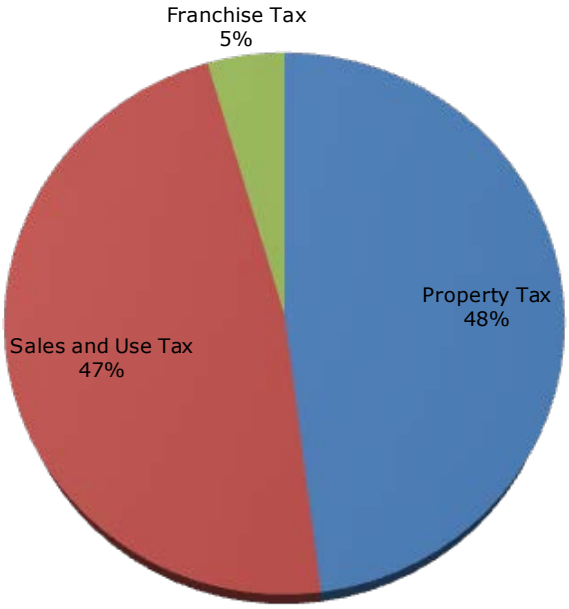
## General Fund Revenues

The chart below shows sources with each percentage of the total of revenue for the General Fund.

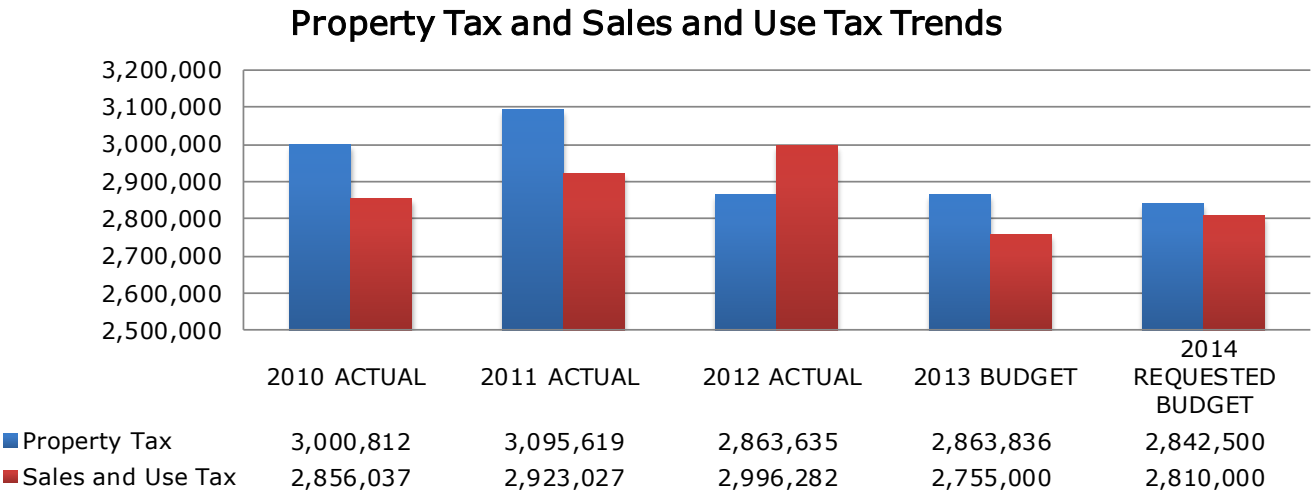



The City uses trend analysis to project revenues. Changes in the local economy and state mandates are taken into consideration when using this forecasting method.

**Taxes.** This category of revenue is made up of Property, Alcoholic Beverage, Occupation, Financial Institution, Franchise and Local Option Sales Tax (LOST). The General Fund is projected to receive over 62% of its total revenue from taxes in 2014 with an increase from 2013 of $185,000. Property Tax is the City's largest revenue source followed close by Sales and Use Tax.




The chart below shows the trend in Property Tax and Sales and Use Tax with 3 years of actual collections and 2 years of budget.



**Licenses and Permits.** Revenues in this category include Alcoholic Beverage Permits, Building Permits, Insurance License and Regulatory Fees. The 2014 budget had a slight increase of $3,000 from 2013.

**Intergovernmental.** These revenues are received from other governments such as the State of Georgia. They include grants, school resource officer and housing authority supplements and payment in lieu of taxes from the local housing authority. 2014 shows an increase due to the addition of revenue from the State of Georgia for Local Maintenance & Improvement Grant Program (LMIG) for street improvements.

**Charges for Services.** Charges in this category are any fees or other billings from services. There is a decrease in the line item for Employee Self Insurance Fees for 2014.

**Fines and Forfeitures.** These revenues are generated from Municipal Court Fines for violations of City ordinances. The 2014 budget has a slight decrease from 2013.

**Miscellaneous.** These revenues are generated from rentals of city owned facilities and various other fees. The 2014 budget has a decrease from 2013 due to the absence of a long term tenant for the old City Hall building.

**Other Financing Sources.** Transfers to the General Fund from other funds which include transfers of franchise fees of five (5) percent the from city's enterprise funds. A slight increase is budgeted over 2013 due to an increase in Utility Revenue.

Since 1821
THE CITY OF
Monroe

# GENERAL FUND
# REVENUE DETAIL

| REVENUES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| TAXES | | |
| AD VALOREM TAX - CURRENT YEAR | $ 2,320,560 | $ 2,408,240 |
| AD VALOREM TAX - PRIOR YEAR | 282,025 | 247,836 |
| AD VALOREM TAX PILOT | 155,123 | 204,830 |
| ALCOHOLIC BEVERAGE EXCISE TAX | 298,218 | 300,882 |
| BUSINESS &OCCUPATION TAX | 79,725 | 78,900 |
| FI FA INCOME & EXPENSE | - | - |
| FINANCIAL INSTITUTIONS TAX | 42,447 | 53,743 |
| FRANCHISE TAX ELECTRIC | 241,805 | 240,578 |
| INSURANCE PREMIUM TAX | 614,059 | 620,730 |
| INTANGIBLE TAX REVENUE | 7,001 | 9,095 |
| LOCAL OPTION MIXED DRINK | 11,958 | 12,436 |
| LOCAL OPTION SALES & USE TAX | 1,802,629 | 1,847,241 |
| MOBILE HOME TAX | 6,850 | 5,517 |
| MOTOR VEHICLE TAX | 113,935 | 124,808 |
| OTHER SELECTIVE TAX | 325 | 367 |
| PEN & INT ON DELINQUENT TAXES | 71,232 | 59,207 |
| PUBLIC UTILITY TAX | 46,640 | 42,838 |
| RAILROAD EQUIPMENT TAX | - | - |
| REAL ESTATE TRANSFER TAX | 4,122 | 1,976 |
| TITLE ADVALOREM TAX - TAVT | - | - |
| TOTAL TAXES | 6,098,654 | 6,259,224 |
| LICENSES AND PERMITS | | |
| ALCOHOLIC BEVERAGE PERMITS | 40,700 | 40,800 |
| ANIMAL CONTROL INCOME | - | - |
| BUILDING PERMITS | 58,672 | 108,692 |
| CODE DEPARTMENT INCOME | - | - |
| DEVELOPMENT PERMITS | - | - |
| INSPECTION FEES | - | - |
| INSURANCE LICENSE | 34,013 | 31,388 |
| OTHER | - | - |
| REGULATORY FEES | 1,650 | 1,775 |
| TOTAL LICENSES AND PERMITS | 135,035 | 182,655 |
| INTERGOVERNMENTAL | | |
| AGENCY GRANTS - EMDET | - | - |
| BOARD OF EDUCATION | 127,175 | - |
| COPS GRANT | 104,703 | 96,839 |
| DEA | 6,850 | 10,999 |
| DEPARTMENT OF JUSTICE | 10,554 | - |
| FEDERAL GRANTS | 14,651 | 4,562 |
| HOUSING AUTHORITY SUPPLEMENT | - | - |
| PILOTHOUSING AUTHORITY | 16,755 | 16,170 |
| LMIG PROGRAM | - | - |
| STATE GRANTS RECEIVED | 53,327 | 59,083 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 2,375,969 | $ 2,158,336 | $ 2,385,000 | $ 226,664 | 10.50% |
| 83,535 | 300,000 | 250,000 | (50,000) | -16.67% |
| 154,960 | 175,000 | 40,000 | (135,000) | -77.14% |
| 309,463 | 300,000 | 300,000 | - | - |
| 76,800 | 80,000 | 80,000 | - | - |
| - | - | - | - | - |
| 52,097 | 55,000 | 55,000 | - | - |
| 220,358 | 200,000 | 271,121 | 71,121 | 35.56% |
| 659,319 | 600,000 | 700,000 | 100,000 | 16.67% |
| 8,053 | 5,000 | 10,000 | 5,000 | 100.00% |
| 13,906 | 15,000 | 15,000 | - | - |
| 1,876,644 | 1,700,000 | 1,650,000 | (50,000) | -2.94% |
| 6,677 | 8,000 | 10,000 | 2,000 | 25.00% |
| 140,741 | 120,000 | 60,000 | (60,000) | -50.00% |
| 152 | - | - | - | - |
| 50,027 | 50,000 | 50,000 | - | - |
| 49,437 | 50,000 | 45,000 | (5,000) | -10.00% |
| 358 | - | - | - | - |
| 1,779 | 2,500 | 2,500 | - | - |
| - | - | 80,000 | 80,000 | - |
| **6,080,275** | **5,818,836** | **6,003,621** | **184,785** | **3.18%** |
| 36,000 | 35,000 | 35,000 | - | - |
| - | - | - | - | - |
| 43,724 | 40,000 | 45,000 | 5,000 | 12.50% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 31,725 | 25,000 | 25,000 | - | - |
| - | - | - | - | - |
| 2,775 | 4,000 | 2,000 | (2,000) | -50.00% |
| **114,224** | **104,000** | **107,000** | **3,000** | **2.88%** |
| - | - | - | - | - |
| 43,231 | 44,000 | 44,000 | - | - |
| 83,591 | - | - | - | - |
| 19,088 | - | 17,000 | 17,000 | - |
| 3,100 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 13,088 | 16,170 | 16,170 | - | - |
| - | - | 113,140 | 113,140 | - |
| 215,218 | - | - | - | - |

# GENERAL FUND
# REVENUE DETAIL

| REVENUES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| WALTON COUNTY AIRPORT FUNDS | - | - |
| WALTON COUNTY BY-PASS FUNDS | - | - |
| WALTON COUNTY RECREATION FUND | - | - |
| **TOTAL INTERGOVERNMENTAL** | **334,015** | **187,653** |
| **CHARGES FOR SERVICES** | | |
| BAD CHECK FEES | 580 | 210 |
| CEMETARY LOT SALES | 14,800 | 13,600 |
| CODE DEPT OTHER INCOME | 1,815 | 88 |
| EMPLOYEE SELF INS FEES | 414,353 | 465,604 |
| EVENTS | - | - |
| FIRE DEPARTMENT OTHER INCOME | 10 | 10 |
| MAINTENANCE DEPT OTHER INCOME | - | - |
| OTHER FEES | 330 | 245 |
| POLICE DEPARTMENT OTHER FEES | (235) | 153 |
| POLICE DEPARTMENT OTHER INCOME | 18,403 | 16,191 |
| SALE OF RECYCLED MATERIALS | - | - |
| SANITATION FEES | - | - |
| TRANSFER STATION FEES | - | - |
| **TOTAL CHARGES FOR SERVICES** | **450,056** | **496,101** |
| **FINES AND FORFEITURES** | | |
| COMMUNITY SERVICE | 120 | - |
| MUNICIPAL COURT | 461,730 | 509,174 |
| **TOTAL FINES AND FORFEITURES** | **461,850** | **509,174** |
| **INVESTMENT INCOME** | | |
| INTEREST REVENUES | 1,149 | 106 |
| **TOTAL INVESTMENT INCOME** | **1,149** | **106** |
| **CONTRIBUTIONS AND DONATIONS** | | |
| FIRE DEPARTMENT | - | 1,341 |
| GENERAL CITY | 45,807 | 2,500 |
| MAIN STREET | - | - |
| POLICE DEPARTMENT | 5,892 | 4,000 |
| **TOTAL CONTRIBUTIONS AND DONATIONS** | **51,699** | **7,841** |
| **MISCELLANEOUS** | | |
| AIRPORT INCOME | - | - |
| COMMUNITY CENTER FEES | 12,813 | 9,900 |
| CUSTOMER CONVENIENCE FEES | - | - |
| FUEL FEES | 715 | 246 |
| HANGER RENT | 97,511 | 93,671 |
| MISC. GRP INSURANCE RECEIPTS | 27,137 | 14,351 |
| OTHER | 12,249 | 19,023 |
| REIMB FOR DAMAGED PROPERTY | 88,582 | 29,925 |
| RENTAL - 227 S BROAD | 52,238 | 52,238 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **377,316** | **60,170** | **190,310** | **130,140** | **216.29%** |
| 185 | - | - | - | - |
| 21,830 | 20,000 | 15,000 | (5,000) | -25.00% |
| 231 | 1,500 | 1,500 | - | - |
| 534,984 | 700,000 | 680,000 | (20,000) | -2.86% |
| 17,790 | 20,000 | 12,000 | (8,000) | -40.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| 250 | - | - | - | - |
| 15 | - | - | - | - |
| 17,392 | 15,000 | 15,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **592,677** | **756,500** | **723,500** | **(33,000)** | **-4.36%** |
| - | - | - | - | - |
| 342,480 | 525,000 | 500,000 | (25,000) | -4.76% |
| **342,480** | **525,000** | **500,000** | **(25,000)** | **-4.76%** |
| - | 2,000 | - | (2,000) | -100.00% |
| **-** | **2,000** | **-** | **(2,000)** | **-100.00%** |
| 1,050 | - | - | - | - |
| - | - | - | - | - |
| 21,463 | 30,000 | 25,000 | (5,000) | -16.67% |
| 2,700 | - | - | - | - |
| **25,213** | **30,000** | **25,000** | **(5,000)** | **-16.67%** |
| - | - | - | - | - |
| 7,905 | 10,000 | 12,000 | 2,000 | 20.00% |
| - | - | - | - | - |
| 289 | 750 | 750 | - | - |
| 94,131 | 100,000 | 100,000 | - | - |
| 10,369 | 5,000 | 5,000 | - | - |
| 6,722 | 2,000 | 2,000 | - | - |
| 6,642 | - | - | - | - |
| 52,238 | 52,238 | 25,000 | (27,238) | -52.14% |

## GENERAL FUND
## REVENUE DETAIL

| REVENUES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| TIE DOWN FEES | 2,500 | 2,175 |
| WORK COMP MISC RECEIPTS/REFUND | 1,900 | - |
| **TOTAL MISCELLANEOUS** | **295,645** | **221,529** |
| **OTHER FINANCING SOURCES** | | |
| CAPITAL LEASES | - | - |
| GENERAL FIXED ASSETS | 2,802 | 10,159 |
| OPERATING TRANSFERS IN | - | - |
| OPERATING TRANSFERS IN UTILITY | 1,318,317 | 1,424,967 |
| TRANSFER IN - STABILIZATION | - | - |
| TRANSFER IN - SOLID WASTE | 257,017 | 242,403 |
| TRAN IN - SW GRP INS REG FUND | 103,731 | 3,000 |
| TRAN IN - UT GRP INS REG FUND | 25,000 | 12,000 |
| **TOTAL OTHER FINANCING SOURCES** | **1,706,867** | **1,692,529** |
| **FUND BALANCE** | | |
| FUND BALANCE | - | - |
| **TOTAL FUND BALANCE** | **-** | **-** |
| **TOTAL REVENUES** | **$ 9,534,970** | **$ 9,556,812** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 2,250 | 3,000 | 3,000 | - | - |
| 171 | - | - | - | - |
| **180,717** | **172,988** | **147,750** | **(25,238)** | **-14.59%** |
| - | - | - | - | - |
| 11,360 | - | - | - | - |
| - | - | - | - | - |
| 1,430,020 | 1,662,400 | 1,740,413 | 78,013 | 4.69% |
| 1,250,000 | - | - | - | - |
| 224,335 | 253,750 | 241,250 | (12,500) | -4.93% |
| 2,750 | - | - | - | - |
| 11,000 | - | - | - | - |
| **2,929,465** | **1,916,150** | **1,981,663** | **65,513** | **3.42%** |
| - | - | - | - | - |
| - | - | - | - | - |
| **$ 10,642,367** | **$ 9,385,644** | **$ 9,678,844** | **$ 293,200** | **3.12%** |

## GENERAL FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 4,351,980 | $ 4,353,552 |
| PART - TIME/TEMPORARY SALARIES | 11,615 | - |
| SEASONAL SALARIES | 31,901 | 49,120 |
| VOLUNTEER SALARIES | - | - |
| OVERTIME SALARIES | 204,249 | 209,871 |
| REIMB SALARIES - CDBG | - | - |
| REIMB SALARIES - SPLOST | (149,972) | (113,124) |
| GROUP INSURANCE | 1,580,840 | 1,485,721 |
| GROUP INSURANCE-COBRA | 105,419 | 26,513 |
| SOCIAL SECURITY | 271,985 | 270,691 |
| MEDICARE | 64,109 | 63,864 |
| GMEBS-RETIREMENT CONTRIBUTION | 569,983 | 577,502 |
| RETIREMENT CONTRIBUTION | 11,925 | 11,500 |
| UNEMPLOYMENT EXPENSE | 6,852 | 2,640 |
| WORKERS COMP INSURANCE | 41,436 | 121,125 |
| MEDICAL EXAMS | 1,410 | 1,402 |
| TRAVEL EXPENSE | - | - |
| OVERTIME - OTHER | - | - |
| OVERTIME - GRANTS | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 7,103,732 | 7,060,377 |
| PURCHASED/CONTRACTED SERVICES | | |
| ADVERTISING | - | 599 |
| ATTORNEY FEES - OTHERS | - | 2,500 |
| ATTORNEY FEES-PRESTON & MALCOM | 65,322 | 85,377 |
| AUDIT SERVICES | 28,000 | 24,500 |
| CITY JUDGE | - | - |
| COBRA INSURANCE EXPENSES | - | - |
| COMMUNICATIONS | 48,668 | 44,258 |
| CONSTRUCTION SERVICES | - | - |
| CONSULTING - TECHNICAL | 7,767 | 9,802 |
| CONTRACT LABOR | 56,660 | 49,243 |
| DUES & SUBSCRIPTIONS | 12,106 | 7,369 |
| EQUIPMENT RENTAL | 15,642 | 18,690 |
| EQUIPMENT REP & MAINT-OUTSIDE | 11,163 | 17,291 |
| EVENTS | - | - |
| GENERAL LIABILITY INSURANCE | 228,035 | 234,002 |
| LANDSCAPE | - | 722 |
| MAINTENANCE CONTRACTS | 36,981 | 39,028 |
| PRINTING | 346 | 410 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 4,431,372 | $ 4,396,067 | $ 4,257,857 | $ (138,210) | -3.14% |
| 215 | 3,000 | 10,800 | 7,800 | 260.00% |
| 34,281 | 18,000 | 43,000 | 25,000 | 138.89% |
| - | - | - | - | - |
| 213,470 | 214,978 | 191,000 | (23,978) | -11.15% |
| - | - | - | - | - |
| (36,602) | - | - | - | - |
| 1,761,022 | 963,200 | 1,360,800 | 397,600 | 41.28% |
| 3,333 | - | - | - | - |
| 273,735 | 287,187 | 279,164 | (8,023) | -2.79% |
| 64,394 | 67,164 | 65,289 | (1,875) | -2.79% |
| 619,906 | 670,320 | 736,344 | 66,024 | 9.85% |
| 10,952 | 13,500 | 18,600 | 5,100 | 37.78% |
| 978 | 5,000 | 5,000 | - | - |
| 41,655 | 15,000 | 10,000 | (5,000) | -33.33% |
| 339 | 1,000 | 500 | (500) | -50.00% |
| - | 1,000 | 1,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 7,419,050 | 6,655,416 | 6,979,354 | 323,938 | 4.87% |
| | | | | |
| 8,343 | 6,500 | 13,500 | 7,000 | 107.69% |
| 5,000 | 10,000 | 5,000 | (5,000) | -50.00% |
| 99,297 | 70,000 | 75,000 | 5,000 | 7.14% |
| 25,500 | 32,000 | 32,000 | - | - |
| - | - | - | - | - |
| - | 5,000 | 2,000 | (3,000) | -60.00% |
| 55,052 | 58,800 | 53,400 | (5,400) | -9.18% |
| - | - | - | - | - |
| 2,205 | 13,000 | 10,000 | (3,000) | -23.08% |
| 60,512 | 60,800 | 54,500 | (6,300) | -10.36% |
| 9,378 | 15,550 | 9,650 | (5,900) | -37.94% |
| 13,515 | 15,000 | 10,000 | (5,000) | -33.33% |
| 7,859 | 21,000 | 13,500 | (7,500) | -35.71% |
| 46,513 | 45,000 | 45,000 | - | - |
| 208,680 | 217,500 | 208,000 | (9,500) | -4.37% |
| 431 | 1,000 | 500 | (500) | -50.00% |
| 45,743 | 53,000 | 46,500 | (6,500) | -12.26% |
| 3,163 | 5,500 | 8,500 | 3,000 | 54.55% |

## GENERAL FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PROFESSIONAL FEES | 11,074 | 2,378 |
| PUBLIC RELATIONS | 2,560 | 890 |
| REIMBURSED EQUIPMENT RENTAL | - | - |
| REIMBURSED IN-STOCK MATERIAL | - | - |
| SEMINARS & MEETINGS | - | - |
| SITE IMPROVEMENTS | - | 6,986 |
| TRAINING & EDUCATION | 39,811 | 45,736 |
| TRAINING DIST 1 MALCOM | 1,615 | 215 |
| TRAINING DIST 4 BRADLEY | 1,787 | 2,220 |
| TRAINING DIST 5 SCOTT | 1,235 | 1,212 |
| TRAINING DIST 6 ADCOCK | 2,139 | 1,150 |
| TRAINING DIST 7 LITTLE | 1,230 | 819 |
| TRAINING DIST 8 RICHARDSON | 2,520 | 720 |
| TRAINING MAYOR THOMPSON | 2,974 | 2,287 |
| TRANING DIST 2 DIXON | 1,735 | 1,150 |
| UNIFORM RENTAL | 11,844 | 14,839 |
| VEHICLE REP & MAINT-OUTSID | 13,553 | 14,880 |
| TRAINING DIST 3 PURVIS | 1,235 | 513 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 606,002 | 629,786 |
| SUPPLIES | | |
| AIRPORT EXPENSE | 24,493 | 13,893 |
| AMMO/QUALIFICATION | 3,566 | 7,800 |
| AUTO PARTS | 75,617 | 85,638 |
| BLDG REP & MAINT - PLAYHOUSE | 3,681 | 1,009 |
| BUILDING REP & MAINT - INSIDE | 21,495 | 28,974 |
| CHEMICALS/PESTICIDES | 154 | 146 |
| CODIFICATION UPDATE | 4,925 | 450 |
| CONSTRUCTION MATERIALS | 32,521 | 29,230 |
| DAMAGE CLAIMS | 19,048 | 53,215 |
| DIST 1 EXPENSE - MALCOM | 2,568 | 3,556 |
| DIST 2 EXPENSE - DIXON | 3,724 | 2,406 |
| DIST 4 EXPENSE - BRADLEY | 3,864 | 4,543 |
| DIST 5 EXPENSE - SCOTT | 3,585 | 2,238 |
| DIST 6 EXPENSE - ADCOCK | 3,616 | 4,306 |
| DIST 7 EXPENSE - LITTLE | 3,233 | 2,454 |
| DIST 8 EXPENSE - RICHARDSON | 4,528 | 3,098 |
| DRAINAGE COSTS | 11,799 | (216) |
| ELECTION EXPENSE | 299 | 3,339 |
| EMPLOYEE RECOGNITION | 10,279 | 8,803 |
| ENVIRONMENTAL EXPENSE | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 5,050 | 18,000 | 25,000 | 7,000 | 38.89% |
| 10,249 | 13,600 | 15,000 | 1,400 | 10.29% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 2,540 | 3,500 | 2,500 | (1,000) | -28.57% |
| 51,553 | 61,500 | 56,500 | (5,000) | -8.13% |
| 837 | 2,000 | 2,000 | - | - |
| 1,882 | 2,000 | 2,000 | - | - |
| 1,702 | 2,000 | 2,000 | - | - |
| 1,052 | 2,000 | 2,000 | - | - |
| 1,227 | 2,000 | 2,000 | - | - |
| 1,312 | 2,000 | 2,000 | - | - |
| 682 | 2,000 | 2,000 | - | - |
| 1,052 | 2,000 | 2,000 | - | - |
| 15,226 | 15,500 | 11,500 | (4,000) | -25.81% |
| 24,770 | 30,100 | 21,100 | (9,000) | -29.90% |
| 1,060 | 2,000 | 2,000 | - | - |
| 711,385 | 789,850 | 736,650 | (53,200) | -6.74% |
| | | | | |
| 20,534 | 15,000 | 15,000 | - | - |
| 7,183 | 7,000 | 5,500 | (1,500) | -21.43% |
| 75,180 | 59,500 | 37,000 | (22,500) | -37.82% |
| 842 | 1,000 | 1,000 | - | - |
| 42,868 | 22,500 | 19,500 | (3,000) | -13.33% |
| 260 | 2,100 | 1,600 | (500) | -23.81% |
| 550 | 4,000 | 4,000 | - | - |
| 19,517 | 25,000 | 20,000 | (5,000) | -20.00% |
| 20,448 | 8,500 | 5,000 | (3,500) | -41.18% |
| 3,634 | 5,000 | 5,000 | - | - |
| 3,734 | 5,000 | 5,000 | - | - |
| 4,756 | 5,000 | 5,000 | - | - |
| 4,312 | 5,000 | 5,000 | - | - |
| 3,982 | 5,000 | 5,000 | - | - |
| 3,247 | 5,000 | 5,000 | - | - |
| 3,439 | 5,000 | 5,000 | - | - |
| 4,542 | 5,000 | 3,000 | (2,000) | -40.00% |
| 144 | 12,000 | - | (12,000) | -100.00% |
| 10,381 | 6,000 | 3,000 | (3,000) | -50.00% |
| - | 600 | 600 | - | - |

## GENERAL FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| EQUIPMENT < 5,000 | 5,519 | 22,802 |
| EQUIPMENT PARTS | 56,305 | 52,052 |
| EQUIPMENT REP & MAINT - INSIDE | 509 | 614 |
| EXPENDIBLE FLUIDS | 7,176 | 13,171 |
| FIRE EQUIPMENT | 13,136 | 846 |
| FIRE PREVENTION MATERIALS | 729 | 125 |
| FIRE SUPPLIES | 23 | 71 |
| GAS/OIL/FUEL-OUTSIDE | 198,257 | 259,329 |
| GRANT - EQUIPMENT | 21,821 | - |
| HAND TOOLS | 6,719 | 7,131 |
| INDIGENT DEFENSE | 11,651 | 6,539 |
| INVESTIGATION SUPPLIES | 25,555 | 17,049 |
| ISSUED EQUIPMENT | 24,723 | 27,502 |
| JANITORIAL SUPPLIES | 9,866 | 4,457 |
| K-9 OPERATIONS | 3,127 | 5,638 |
| LANDSCAPING REP & MAINT INSIDE | 138 | 113 |
| MAYOR'S EXPENSE - THOMPSON | 4,380 | 4,555 |
| MISCELLANEOUS | 3,757 | 6,273 |
| MISCELLANEOUS FOR DONATIONS | 5,392 | 5,569 |
| OFFICE OPERATIONS | 123,878 | 96,486 |
| OTHER SUPPLIES | 5,004 | 73 |
| PARKS & GROUNDS REP & MAINT | 11,133 | 12,082 |
| PRISONER MEDICAL | 14,650 | 12,061 |
| PUBLIC RELATIONS | 8,108 | 9,946 |
| R/W REPAIRS & MAINT | 3,974 | 12,188 |
| SAFETY/MEDICAL SUPPLIES | 8,971 | 9,382 |
| SIDEWALK REPAIRS & MAINT | 3,398 | 1,360 |
| SIGNAGE & MATERIALS | 8,968 | 18,226 |
| SMALL EQUIPMENT <350 | - | 500 |
| STREET LIGHTS | 19,757 | 20,069 |
| STREET REPAIRS & MAINT INSIDE | 18,078 | 5,898 |
| STREET SUPPLIES | 6,046 | 12,555 |
| TIRES | 40,042 | 43,755 |
| TRAFFIC LIGHTS | 950 | - |
| UNIFORM EXPENSE | 26,689 | 33,342 |
| VEHICLE REP & MAINT - INSIDE | 833 | - |
| WITNESS FEES | - | 50 |
| STREET REPAIRS & MAINT LMIG | - | - |
| DIST 3 EXPENSE - PURVIS | 2,907 | 1,855 |
| TOTAL SUPPLIES | 935,164 | 978,546 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 10,369 | 10,000 | 10,000 | - | - |
| 85,324 | 57,500 | 49,000 | (8,500) | -14.78% |
| 356 | 1,200 | 1,000 | (200) | -16.67% |
| 15,788 | 17,400 | 9,900 | (7,500) | -43.10% |
| 40 | 25,000 | 10,000 | (15,000) | -60.00% |
| 533 | 1,000 | 650 | (350) | -35.00% |
| - | 2,000 | 1,000 | (1,000) | -50.00% |
| 260,340 | 225,700 | 225,700 | - | - |
| - | - | - | - | - |
| 3,472 | 5,500 | 3,500 | (2,000) | -36.36% |
| 2,453 | 5,000 | 3,000 | (2,000) | -40.00% |
| 13,187 | 30,000 | 15,000 | (15,000) | -50.00% |
| 28,539 | 30,000 | 15,000 | (15,000) | -50.00% |
| 6,938 | 9,000 | 20,250 | 11,250 | 125.00% |
| 4,714 | 7,500 | 3,000 | (4,500) | -60.00% |
| 2,289 | 3,500 | 2,500 | (1,000) | -28.57% |
| 936 | 5,000 | 2,500 | (2,500) | -50.00% |
| 6,705 | 6,600 | 5,200 | (1,400) | -21.21% |
| 3,475 | - | - | - | - |
| 113,638 | 127,500 | 106,700 | (20,800) | -16.31% |
| 1,192 | 1,500 | 1,500 | - | - |
| 11,543 | 10,000 | 7,500 | (2,500) | -25.00% |
| 762 | 15,000 | 10,000 | (5,000) | -33.33% |
| 10,416 | 10,000 | 7,500 | (2,500) | -25.00% |
| 12,245 | 5,000 | 5,000 | - | - |
| 7,693 | 6,200 | 6,000 | (200) | -3.23% |
| 1,200 | 2,000 | - | (2,000) | -100.00% |
| 4,855 | 10,000 | 10,000 | - | - |
| - | 1,500 | 1,000 | (500) | -33.33% |
| 30,115 | 25,000 | 25,000 | - | - |
| 10,878 | 5,000 | 4,000 | (1,000) | -20.00% |
| 6,373 | 10,000 | 7,000 | (3,000) | -30.00% |
| 47,246 | 38,800 | 28,300 | (10,500) | -27.06% |
| - | 1,000 | 1,000 | - | - |
| 31,979 | 34,800 | 31,100 | (3,700) | -10.63% |
| - | - | - | - | - |
| - | 1,500 | 750 | (750) | -50.00% |
| - | - | 113,140 | 113,140 | - |
| 733 | 5,000 | 5,000 | - | - |
| 965,879 | 954,900 | 897,890 | (57,010) | -5.97% |

## GENERAL FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| COMPUTERS | - | - |
| EQUIPMENT | - | - |
| FURNITURE & FIXTURES | - | - |
| INFRASTRUCTURE | 45,807 | - |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| SITES (LAND) | - | - |
| VEHICLES | 45,806 | 127,252 |
| TOTAL CAPITAL OUTLAYS | 91,613 | 127,252 |
| OTHER COSTS | | |
| ART GUILD | 996 | 752 |
| BAD DEBTS | - | - |
| CHAMBER OF COMMERCE | - | 4,600 |
| DOWNTOWN DEVELOPMENT | - | 79,875 |
| GMA ASSESSMENT | - | 4,693 |
| PLANNING COMMISSION FEES | - | - |
| POLICE OFFICERS A&B FUND | 22,146 | 28,329 |
| SENIOR CITIZENS CENTER | 5,600 | 5,600 |
| UNCLE REMUS LIBRARY | 220,873 | 125,899 |
| TOTAL DEBT SERVICE | - | - |
| OTHER FINANCING USES | | |
| WORKERS COMP INSURANCE | - | - |
| TRANSFERS OUT - AIRPORT GRANT | - | - |
| TRANSFERS OUT - CDBG GRANT | - | - |
| TRANSFERS OUT - G.O. BOND | 644,741 | 682,000 |
| TRANSFERS OUT - GRP INSUR FIXED | - | - |
| TRANSFERS OUT - MATCHING GRAN | - | - |
| TRANSFERS OUT - OTHER FUNDS | 109,510 | 26,625 |
| TOTAL OTHER FINANCING USES | 754,251 | 708,625 |
| **TOTAL EXPENDITURES** | **$ 9,740,377** | **$ 9,754,334** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 101,080 | - | 49,000 | 49,000 | - |
| 101,080 | - | 49,000 | 49,000 | - |
| | | | | |
| 1,009 | 1,000 | 2,000 | 1,000 | 100.00% |
| - | - | - | - | - |
| 5,300 | 4,600 | 5,300 | 700 | 15.22% |
| 15,000 | 15,000 | 15,000 | - | - |
| 4,693 | 4,800 | 4,800 | - | - |
| - | - | - | - | - |
| 18,294 | 25,000 | 20,000 | (5,000) | -20.00% |
| 5,600 | 5,600 | 5,600 | - | - |
| 140,107 | 125,600 | 125,600 | - | - |
| - | - | - | - | - |
| | | | | |
| - | 50,000 | 50,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 722,000 | 753,878 | 787,650 | 33,772 | 4.48% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 722,000 | 803,878 | 837,650 | 33,772 | 4.20% |
| **$ 10,109,397** | **$ 9,385,644** | **$ 9,678,844** | **$ 293,200** | **3.12%** |

Since 1821
THE CITY OF
Monroe

# GENERAL FUND EXPENDITURES BY DEPARTMENT

# General Government

## Overview

The General Government Department is responsible for directing the day to day activities of the City. This department is made up of the Mayor, City Council, and City Administrator. The City Administrator oversees all departments, staff and operations. The City Administrator also acts as the City's Personnel Director and is responsible for compliance of City policies and all other regulations.

## Goals

- To ensure delivery of quality, cost effective services to the citizens of Monroe.
- To provide effective leadership and management to elected officials and city employees.
- Ensure successful implementation of Mayor and City Council goals and policies.

## GENERAL GOVERNMENT
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| LEGISLATIVE | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 48,000 | $ 48,000 |
| GROUP INSURANCE | 104,625 | 99,154 |
| SOCIAL SECURITY | 2,597 | 2,548 |
| MEDICARE | 607 | 596 |
| GMEBS-RETIREMENT CONTRIBUTION | 38,973 | 39,488 |
| WORKERS COMP INSURANCE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 194,802 | 189,786 |
| PURCHASED/CONTRACTED SERVICES | | |
| TRAINING DIST 1 MALCOM | 1,615 | 215 |
| TRAINING DIST 4 BRADLEY | 1,787 | 2,220 |
| TRAINING DIST 5 SCOTT | 1,235 | 1,212 |
| TRAINING DIST 6 ADCOCK | 2,139 | 1,150 |
| TRAINING DIST 7 LITTLE | 1,230 | 819 |
| TRAINING DIST 8 RICHARDSON | 2,520 | 720 |
| TRANING DIST 2 DIXON | 1,735 | 1,150 |
| TRAINING DIST 3 PURVIS | 1,235 | 513 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 13,496 | 7,999 |
| SUPPLIES | | |
| DIST 1 EXPENSE - MALCOM | 2,568 | 3,556 |
| DIST 2 EXPENSE - DIXON | 3,724 | 2,406 |
| DIST 4 EXPENSE - BRADLEY | 3,864 | 4,543 |
| DIST 5 EXPENSE - SCOTT | 3,585 | 2,238 |
| DIST 6 EXPENSE - ADCOCK | 3,616 | 4,306 |
| DIST 7 EXPENSE - LITTLE | 3,233 | 2,454 |
| DIST 8 EXPENSE - RICHARDSON | 4,528 | 3,098 |
| DIST 3 EXPENSE - PURVIS | 2,907 | 1,855 |
| TOTAL SUPPLIES | 28,025 | 24,456 |
| TOTAL LEGISLATIVE | 236,323 | 222,241 |
| EXECUTIVE | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 142,580 | 142,500 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| OVERTIME SALARIES | - | - |
| GROUP INSURANCE | 26,156 | 24,789 |
| GROUP INSURANCE-COBRA | 105,419 | 26,513 |
| SOCIAL SECURITY | 7,098 | 7,074 |
| MEDICARE | 2,061 | 2,058 |
| GMEBS-RETIREMENT CONTRIBUTION | 9,743 | 9,872 |
| UNEMPLOYMENT EXPENSE | 6,852 | 2,640 |
| WORKERS COMP INSURANCE | - | - |
| MEDICAL EXAMS | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 299,909 | 215,446 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATIONS | 913 | 753 |
| CONSULTING - TECHNICAL | 800 | 8,757 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 46,900 | $ 48,000 | $ 48,000 | $ - | - |
| 119,787 | 68,800 | 100,800 | 32,000 | 46.51% |
| 2,553 | 2,976 | 2,976 | - | - |
| 597 | 696 | 696 | - | - |
| 42,387 | 47,880 | 54,544 | 6,664 | 13.92% |
| - | - | - | - | - |
| 212,224 | 168,352 | 207,016 | 38,664 | 22.97% |
| | | | | |
| 837 | 2,000 | 2,000 | - | - |
| 1,882 | 2,000 | 2,000 | - | - |
| 1,702 | 2,000 | 2,000 | - | - |
| 1,052 | 2,000 | 2,000 | - | - |
| 1,227 | 2,000 | 2,000 | - | - |
| 1,312 | 2,000 | 2,000 | - | - |
| 1,052 | 2,000 | 2,000 | - | - |
| 1,060 | 2,000 | 2,000 | - | - |
| 10,124 | 16,000 | 16,000 | - | - |
| | | | | - |
| 3,634 | 5,000 | 5,000 | - | - |
| 3,734 | 5,000 | 5,000 | - | - |
| 4,756 | 5,000 | 5,000 | - | - |
| 4,312 | 5,000 | 5,000 | - | - |
| 3,982 | 5,000 | 5,000 | - | - |
| 3,247 | 5,000 | 5,000 | - | - |
| 3,439 | 5,000 | 5,000 | - | - |
| 733 | 5,000 | 5,000 | - | - |
| 27,837 | 40,000 | 40,000 | - | - |
| **250,185** | **224,352** | **263,016** | **38,664** | **17.23%** |
| | | | | |
| 157,247 | 144,776 | 107,200 | (37,576) | -25.95% |
| - | - | - | - | - |
| - | - | - | - | - |
| 29,947 | 17,200 | 25,200 | 8,000 | 46.51% |
| 3,333 | - | - | - | - |
| 8,260 | 8,976 | 6,646 | (2,330) | -25.96% |
| 2,229 | 2,099 | 1,554 | (545) | -25.96% |
| 10,597 | 11,970 | 13,636 | 1,666 | 13.92% |
| 978 | 5,000 | 5,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 212,591 | 190,021 | 159,236 | (30,785) | -16.20% |
| | | | | - |
| 1,356 | 1,500 | 1,500 | - | - |
| 500 | 5,000 | 3,000 | (2,000) | -40.00% |

## GENERAL GOVERNMENT
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| DUES & SUBSCRIPTIONS | 7,424 | 1,907 |
| GENERAL LIABILITY INSURANCE | 107,675 | 109,416 |
| MAINTENANCE CONTRACTS | 7,235 | 6,964 |
| PROFESSIONAL FEES | 1,495 | 2,378 |
| PUBLIC RELATIONS | 2,560 | 890 |
| TRAINING & EDUCATION | 7,259 | 5,783 |
| TRAINING MAYOR THOMPSON | 2,974 | 2,287 |
| VEHICLE REP & MAINT-OUTSID | 111 | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 138,446 | 139,135 |
| SUPPLIES | | |
| AIRPORT EXPENSE | 24,493 | 13,893 |
| AUTO PARTS | 1,271 | 607 |
| BUILDING REP & MAINT - INSIDE | 2,703 | 4,214 |
| CHEMICALS/PESTICIDES | - | - |
| EMPLOYEE RECOGNITION | 10,279 | 8,803 |
| EXPENDIBLE FLUIDS | 85 | 146 |
| GAS/OIL/FUEL-OUTSIDE | 547 | 695 |
| JANITORIAL SUPPLIES | - | 26 |
| MAYOR'S EXPENSE - THOMPSON | 4,380 | 4,555 |
| MISCELLANEOUS | 174 | 743 |
| OFFICE OPERATIONS | 9,887 | 11,651 |
| TIRES | 292 | 296 |
| TOTAL SUPPLIES | 54,111 | 45,629 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| EQUIPMENT | - | - |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| SITES (LAND) | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| **TOTAL EXECUTIVE** | **492,466** | **400,210** |
| | | |
| **ELECTIONS** | | |
| SUPPLIES | | |
| ELECTION EXPENSE | 299 | 3,339 |
| TOTAL SUPPLIES | 299 | 3,339 |
| **TOTAL ELECTIONS** | **299** | **3,339** |
| | | |
| **LAW** | | |
| PURCHASED/CONTRACTED SERVICES | | |
| ATTORNEY FEES - OTHERS | - | 2,500 |
| ATTORNEY FEES-PRESTON & MALCOM | 65,322 | 85,377 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 65,322 | 87,877 |
| **TOTAL LAW** | **65,322** | **87,877** |
| | | |
| **AUDIT** | | |
| PURCHASED/CONTRACTED SERVICES | | |
| AUDIT SERVICES | 28,000 | 24,500 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 28,000 | 24,500 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 2,551 | 5,000 | 2,500 | (2,500) | -50.00% |
| 107,963 | 110,000 | 110,000 | - | - |
| 6,997 | 8,000 | 8,000 | - | - |
| 4,160 | 5,000 | 5,000 | - | - |
| 2,837 | 5,000 | 5,000 | - | - |
| 7,557 | 7,000 | 6,000 | (1,000) | -14.29% |
| 682 | 2,000 | 2,000 | - | - |
| - | 1,500 | 1,500 | - | - |
| 134,603 | 150,000 | 144,500 | (5,500) | -3.67% |
| | | | | - |
| 20,534 | 15,000 | 15,000 | - | - |
| 1,347 | 1,000 | 1,000 | - | - |
| 1,231 | 3,000 | 1,500 | (1,500) | -50.00% |
| - | - | - | - | - |
| 10,381 | 6,000 | 3,000 | (3,000) | -50.00% |
| - | - | - | - | - |
| 715 | 1,000 | 1,000 | - | - |
| - | - | - | - | - |
| 936 | 5,000 | 2,500 | (2,500) | -50.00% |
| 44 | 500 | 500 | - | - |
| 12,429 | 10,000 | 8,500 | (1,500) | -15.00% |
| 769 | 300 | 300 | - | - |
| 48,386 | 41,800 | 33,300 | (8,500) | -20.33% |
| | | | | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **395,580** | **381,821** | **337,036** | **(44,785)** | **-11.73%** |

| | | | | |
|---|---|---|---|---|
| 144 | 12,000 | - | (12,000) | -100.00% |
| 144 | 12,000 | - | (12,000) | -100.00% |
| **144** | **12,000** | **-** | **(12,000)** | **-100.00%** |

| | | | | |
|---|---|---|---|---|
| 5,000 | 10,000 | 5,000 | (5,000) | -50.00% |
| 99,297 | 70,000 | 75,000 | 5,000 | 7.14% |
| 104,297 | 80,000 | 80,000 | - | - |
| **104,297** | **80,000** | **80,000** | **-** | **-** |

| | | | | |
|---|---|---|---|---|
| 25,500 | 32,000 | 32,000 | - | - |
| 25,500 | 32,000 | 32,000 | - | - |

# GENERAL GOVERNMENT
# EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **TOTAL AUDIT** | **28,000** | **24,500** |
| **ECONOMIC DEVELOPMENT** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | - | - |
| PART - TIME/TEMPORARY SALARIES | - | - |
| OVERTIME SALARIES | - | - |
| GROUP INSURANCE | - | - |
| SOCIAL SECURITY | - | - |
| MEDICARE | - | - |
| GMEBS-RETIREMENT CONTRIBUTION | - | - |
| TRAVEL EXPENSE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | - | - |
| PURCHASED/CONTRACTED SERVICES | | |
| ADVERTISING | - | - |
| COMMUNICATIONS | - | - |
| CONTRACT LABOR | - | - |
| DUES & SUBSCRIPTIONS | - | - |
| EVENTS | - | - |
| MAINTENANCE CONTRACTS | - | - |
| PRINTING | - | - |
| PROFESSIONAL FEES | - | - |
| PUBLIC RELATIONS | - | - |
| TRAINING & EDUCATION | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | - | - |
| SUPPLIES | | |
| GRANT - EQUIPMENT | - | - |
| MISCELLANEOUS | - | - |
| OFFICE OPERATIONS | - | - |
| TOTAL SUPPLIES | - | - |
| OTHER COSTS | | |
| DOWNTOWN DEVELOPMENT | - | 79,875 |
| TOTAL OTHER COSTS | - | 79,875 |
| **TOTAL ECONOMIC DEVELOPMENT** | **-** | **79,875** |
| **GENERAL ADMINISTRATION FEES** | | |
| OTHER COSTS | | |
| GMA ASSESSMENT | - | 4,693 |
| TOTAL OTHER COSTS | - | 4,693 |
| **TOTAL GENERAL ADMINISTRATION FEES** | **-** | **4,693** |
| **LIBRARIES** | | |
| OTHER COSTS | | |
| UNCLE REMUS LIBRARY | 123,600 | 123,600 |
| TOTAL OTHER COSTS | 123,600 | 123,600 |
| **TOTAL LIBRARIES** | **123,600** | **123,600** |
| **PLANNING AND ZONING** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 4,500 | 4,500 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| **25,500** | **32,000** | **32,000** | **-** | **-** |
| | | | | |
| 30,864 | 44,651 | 67,500 | 22,849 | 51.17% |
| - | - | - | - | - |
| 2,894 | - | - | - | - |
| 13,458 | 8,600 | 12,600 | 4,000 | 46.51% |
| 1,943 | 2,768 | 4,185 | 1,417 | 51.19% |
| 414 | 647 | 979 | 332 | 51.31% |
| - | 5,985 | 6,818 | 833 | 13.92% |
| - | 1,000 | 1,000 | - | - |
| 49,573 | 63,651 | 93,082 | 29,431 | 46.24% |
| | | | | |
| 7,525 | 6,000 | 13,000 | 7,000 | 116.67% |
| 1,296 | 1,500 | 1,500 | - | - |
| 6,925 | 2,800 | 5,000 | 2,200 | 78.57% |
| 139 | 1,000 | 1,000 | - | - |
| 46,513 | 45,000 | 45,000 | - | - |
| - | - | - | - | - |
| 2,984 | 5,000 | 8,000 | 3,000 | 60.00% |
| 690 | 3,000 | 10,000 | 7,000 | 233.33% |
| 7,412 | 8,600 | 10,000 | 1,400 | 16.28% |
| 4,152 | 3,000 | 5,000 | 2,000 | 66.67% |
| 77,636 | 75,900 | 98,500 | 22,600 | 29.78% |
| | | | | |
| - | - | - | - | - |
| 76 | 150 | 1,000 | 850 | 566.67% |
| 2,226 | 2,500 | 5,000 | 2,500 | 100.00% |
| 2,302 | 2,650 | 6,000 | 3,350 | 126.42% |
| | | | | |
| 15,000 | 15,000 | 15,000 | - | - |
| 15,000 | 15,000 | 15,000 | - | - |
| **144,511** | **157,201** | **212,582** | **55,381** | **35.23%** |
| | | | | |
| 4,693 | 4,800 | 4,800 | - | - |
| 4,693 | 4,800 | 4,800 | - | - |
| **4,693** | **4,800** | **4,800** | **-** | **-** |
| | | | | |
| 123,600 | 123,600 | 123,600 | - | - |
| 123,600 | 123,600 | 123,600 | - | - |
| **123,600** | **123,600** | **123,600** | **-** | **-** |
| | | | | |
| 4,500 | 4,500 | 4,500 | - | - |

## GENERAL GOVERNMENT
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| SOCIAL SECURITY | 279 | 279 |
| MEDICARE | 65 | 65 |
| WORKERS COMP INSURANCE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 4,844 | 4,844 |
| OTHER COSTS | | |
| PLANNING COMMISSION FEES | - | - |
| TOTAL OTHER COSTS | - | - |
| **TOTAL PLANNING AND ZONING** | **4,844** | **4,844** |
| RECREATION | | |
| OTHER COSTS | | |
| ART GUILD | - | - |
| TOTAL OTHER COSTS | - | - |
| TOTAL RECREATION | - | - |
| COMMUNITY SERVICES | | |
| OTHER COSTS | | |
| CHAMBER OF COMMERCE | - | 4,600 |
| SENIOR CITIZENS CENTER | 5,600 | 5,600 |
| TOTAL OTHER COSTS | 5,600 | 10,200 |
| **TOTAL COMMUNITY SERVICES** | **5,600** | **10,200** |
| **TOTAL EXPENDITURES** | **$ 956,454** | **$ 961,379** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 279 | 279 | 279 | - | - |
| 65 | 65 | 65 | - | - |
| - | - | - | - | - |
| 4,844 | 4,844 | 4,844 | - | - |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| **4,844** | **4,844** | **4,844** | **-** | **-** |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| 5,300 | 4,600 | 5,300 | 700 | 15.22% |
| 5,600 | 5,600 | 5,600 | - | - |
| 10,900 | 10,200 | 10,900 | 700 | 6.86% |
| **10,900** | **10,200** | **10,900** | **700** | **6.86%** |
| **$ 1,064,254** | **$ 1,030,818** | **$ 1,068,778** | **$ 37,960** | **3.68%** |

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# Finance

## Overview

The Finance Department has the responsibility of providing service and oversight of the various financial functions within the City. Primary functions include accounting, budgeting, accounts payable, payroll, billing and collecting receivables, financial reporting and purchasing. In addition, all utility administration, billing, collection, field services and information technology fall within those categories.

## Goals/Accomplishments

- Successfully concluded a clean audit for FY 2012.
- Submitted FY 2012 Comprehensive Annual Financial Report (CAFR) for submittal to Government Finance Officers Association (GFOA) CAFR program.
- Submitted FY 2012 Popular Annual Financial Report (PAFR) for submittal to the GFOA PAFR program.
- Submitted FY 2013 adopted budget to GFOA for the GFOA Distinguished Budget Award program.
- Implemented the Bravo Wellness plan.
- Converted from old Unix based Tax Collection system over to QS1 in 2013.
- Establish IT hardware replacement schedule for the Finance Department.
- Plan to update to new QS1 platform for Payroll and GL – We are also looking at transitioning to a "cloud" based application which will allow us to reduce the need for in house server storage space and the costs involved.
- Implement system to allow online credit card payments for taxes and business license.

## FINANCE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| FINANCIAL ADMINISTRATION | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 111,739 | $ 111,322 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| OVERTIME SALARIES | 822 | 1,057 |
| GROUP INSURANCE | 39,115 | 37,183 |
| SOCIAL SECURITY | 6,526 | 6,729 |
| MEDICARE | 1,583 | 1,574 |
| GMEBS-RETIREMENT CONTRIBUTION | 14,615 | 14,808 |
| WORKERS COMP INSURANCE | - | - |
| MEDICAL EXAMS | - | 80 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 174,400 | 172,753 |
| PURCHASED/CONTRACTED SERVICES | | |
| COBRA INSURANCE EXPENSES | - | - |
| COMMUNICATIONS | 592 | 815 |
| CONTRACT LABOR | - | - |
| DUES & SUBSCRIPTIONS | 223 | 175 |
| GENERAL LIABILITY INSURANCE | 2,128 | 2,224 |
| MAINTENANCE CONTRACTS | 7,468 | 8,192 |
| SEMINARS & MEETINGS | - | - |
| TRAINING & EDUCATION | 3,981 | 2,243 |
| UNIFORM RENTAL | - | - |
| VEHICLE REP & MAINT-OUTSID | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 14,392 | 13,649 |
| SUPPLIES | | |
| AUTO PARTS | 517 | 791 |
| BUILDING REP & MAINT - INSIDE | - | - |
| EQUIPMENT REP & MAINT - INSIDE | - | - |
| GAS/OIL/FUEL-OUTSIDE | 244 | 223 |
| JANITORIAL SUPPLIES | - | - |
| MISCELLANEOUS | 120 | 119 |
| OFFICE OPERATIONS | 22,159 | 17,428 |
| SMALL EQUIPMENT <350 | - | 500 |
| TIRES | - | 146 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 23,040 | 19,207 |
| CAPITAL OUTLAYS | | |
| COMPUTERS | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| TOTAL FINANCIAL ADMINISTRATION | 211,832 | 205,609 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 112,790 | $ 109,351 | $ 112,591 | $ 3,240 | 2.96% |
| - | 3,000 | 3,000 | - | - |
| 1,377 | 10,000 | 10,000 | - | - |
| 44,887 | 25,800 | 37,800 | 12,000 | 46.51% |
| 6,817 | 7,586 | 7,787 | 201 | 2.65% |
| 1,594 | 1,774 | 1,821 | 47 | 2.65% |
| 15,895 | 17,955 | 20,454 | 2,499 | 13.92% |
| - | - | - | - | - |
| - | - | - | - | - |
| 183,360 | 175,466 | 193,453 | 17,987 | 10.25% |
| | | | | |
| - | 5,000 | 2,000 | (3,000) | -60.00% |
| 656 | 1,200 | 1,200 | - | - |
| - | - | - | - | - |
| 925 | 1,500 | 1,500 | - | - |
| 515 | 2,000 | 1,500 | (500) | -25.00% |
| 7,934 | 10,000 | 6,000 | (4,000) | -40.00% |
| - | - | - | - | - |
| 2,737 | 6,000 | 6,000 | - | - |
| - | - | - | - | - |
| - | 100 | 100 | - | - |
| 12,767 | 25,800 | 18,300 | (7,500) | -29.07% |
| | | | | |
| 647 | 500 | 500 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 30 | 500 | 500 | - | - |
| - | - | - | - | - |
| 113 | 1,000 | 500 | (500) | -50.00% |
| 19,502 | 30,000 | 30,000 | - | - |
| - | 1,500 | 1,000 | (500) | -33.33% |
| - | - | - | - | - |
| - | 300 | 300 | - | - |
| 20,292 | 33,800 | 32,800 | (1,000) | -2.96% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| **216,419** | **235,066** | **244,553** | **9,487** | **4.04%** |

# FINANCE
# EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| GENERAL ADMINISTRATION | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 140,641 | 141,658 |
| OVERTIME SALARIES | 485 | 600 |
| GROUP INSURANCE | 26,156 | 24,789 |
| SOCIAL SECURITY | 8,874 | 8,592 |
| MEDICARE | 2,018 | 2,010 |
| GMEBS-RETIREMENT CONTRIBUTION | 9,743 | 9,872 |
| WORKERS COMP INSURANCE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 187,917 | 187,521 |
| TOTAL GENERAL ADMINISTRATION | 187,917 | 187,521 |
| CENTRAL SERVICES | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | - | - |
| PART - TIME/TEMPORARY SALARIES | - | - |
| OVERTIME SALARIES | - | - |
| GROUP INSURANCE | - | - |
| SOCIAL SECURITY | - | - |
| MEDICARE | - | - |
| GMEBS-RETIREMENT CONTRIBUTION | - | - |
| WORKERS COMP INSURANCE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | - | - |
| SUPPLIES | | |
| STREET LIGHTS | 19,757 | 20,069 |
| TOTAL SUPPLIES | 19,757 | 20,069 |
| TOTAL CENTRAL SERVICES | 19,757 | 20,069 |
| TOTAL EXPENDITURES | $ 419,506 | $ 413,199 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 146,165 | 143,588 | 149,040 | 5,452 | 3.80% |
| 589 | 3,000 | 3,000 | - | - |
| 29,947 | 17,200 | 25,200 | 8,000 | 46.51% |
| 8,826 | 9,088 | 9,426 | 338 | 3.72% |
| 2,067 | 2,126 | 2,205 | 79 | 3.72% |
| 10,597 | 11,970 | 13,636 | 1,666 | 13.92% |
| - | 10,000 | 5,000 | (5,000) | -50.00% |
| 198,191 | 196,972 | 207,507 | 10,535 | 5.35% |
| **198,191** | **196,972** | **207,507** | **10,535** | **5.35%** |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| 30,115 | 25,000 | 25,000 | - | - |
| 30,115 | 25,000 | 25,000 | - | - |
| **30,115** | **25,000** | **25,000** | **-** | **-** |
| **$ 444,725** | **$ 457,038** | **$ 477,060** | **$ 20,022** | **4.38%** |

# Code

## Overview

The Code Department is in charge of planning and development for Monroe. The Department is also responsible for building inspections, rezoning and variances and maintaining the future land use map. The department issues all building-related permits and the associated activities as they relate to the permits being issued. These activities include plan review for all new construction, remodels, additions, and miscellaneous projects. In addition, the Code staff issues business licenses for businesses located in Monroe and handles the abatement of nuisance buildings and properties. Staff also functions as secretary to both the Planning Commission and the Historic Preservation Commissions and maintains for public record the minutes and all other documents incidental to the procedures of these Commissions.

## Goals/Accomplishments

- To provide economic development, downtown growth and revitalization using the most up to date planning tools available.
- To ensure the standards and codes as set forth by the City of Monroe for safety, health and public welfare are implemented and maintained by regulating and controlling the design, construction, quality of materials, use and occupancy, and location of all buildings and structures within Monroe.
- To redouble efforts on tax and business license compliance.
- To modify ordinances to better reflect the current business growth and pursue a greater compliance within the residential areas regarding quality of life for our citizens.

## CODE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PROTECTIVE INSPECTION | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 188,662 | $ 231,493 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| OVERTIME SALARIES | 1,072 | 4,782 |
| GROUP INSURANCE | 79,177 | 70,869 |
| SOCIAL SECURITY | 10,984 | 13,736 |
| MEDICARE | 2,569 | 3,213 |
| GMEBS-RETIREMENT CONTRIBUTION | 24,358 | 24,680 |
| RETIREMENT CONTRIBUTION | - | - |
| WORKERS COMP INSURANCE | 436 | 986 |
| MEDICAL EXAMS | - | 80 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 307,258 | 349,839 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATIONS | 1,511 | 1,545 |
| CONSULTING - TECHNICAL | 4,050 | - |
| CONTRACT LABOR | - | - |
| DUES & SUBSCRIPTIONS | 546 | 1,067 |
| EQUIPMENT REP & MAINT-OUTSIDE | - | - |
| GENERAL LIABILITY INSURANCE | 3,044 | 3,305 |
| MAINTENANCE CONTRACTS | 4,277 | 6,623 |
| PROFESSIONAL FEES | 9,579 | - |
| TRAINING & EDUCATION | - | 3,126 |
| UNIFORM RENTAL | 1,092 | 1,713 |
| VEHICLE REP & MAINT-OUTSID | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 24,099 | 17,379 |
| SUPPLIES | | |
| AUTO PARTS | 1,532 | 1,790 |
| BUILDING REP & MAINT - INSIDE | - | - |
| CODIFICATION UPDATE | 4,925 | 450 |
| DAMAGE CLAIMS | - | - |
| EXPENDIBLE FLUIDS | 254 | 146 |
| GAS/OIL/FUEL-OUTSIDE | 2,568 | 3,547 |
| JANITORIAL SUPPLIES | - | - |
| MISCELLANEOUS | 80 | 100 |
| OFFICE OPERATIONS | 7,831 | 6,566 |
| TIRES | 850 | - |
| UNIFORM EXPENSE | - | 123 |
| TOTAL SUPPLIES | 18,040 | 12,722 |
| CAPITAL OUTLAYS | | |
| EQUIPMENT | - | - |
| FURNITURE & FIXTURES | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| TOTAL PROTECTIVE INSPECTION | $ 349,397 | $ 379,940 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 234,627 | $ 241,785 | $ 159,565 | $ (82,220) | -34.01% |
| 215 | - | - | - | - |
| 5,421 | 4,000 | 4,000 | - | - |
| 75,692 | 43,000 | 37,800 | (5,200) | -12.09% |
| 13,922 | 15,239 | 10,141 | (5,098) | -33.45% |
| 3,294 | 3,564 | 2,372 | (1,192) | -33.45% |
| 26,492 | 29,925 | 20,454 | (9,471) | -31.65% |
| - | - | - | - | - |
| 505 | - | - | - | - |
| - | - | - | - | - |
| 360,168 | 337,513 | 234,332 | (103,181) | -30.57% |
| | | | | |
| 2,526 | 3,000 | 3,000 | - | - |
| - | 5,000 | 5,000 | - | - |
| - | - | - | - | - |
| 1,442 | 1,500 | 1,000 | (500) | -33.33% |
| - | - | - | - | - |
| 1,544 | 2,500 | 2,500 | - | - |
| 8,218 | 10,000 | 10,000 | - | - |
| 200 | 10,000 | 10,000 | - | - |
| 2,454 | 5,000 | 5,000 | - | - |
| 2,215 | 2,000 | - | (2,000) | -100.00% |
| - | 2,000 | 2,000 | - | - |
| 18,599 | 41,000 | 38,500 | (2,500) | -6.10% |
| | | | | |
| 1,860 | 2,000 | 2,000 | - | - |
| - | - | - | - | - |
| 550 | 4,000 | 4,000 | - | - |
| - | - | - | - | - |
| - | 400 | 400 | - | - |
| 4,074 | 4,200 | 4,200 | - | - |
| - | - | - | - | - |
| 80 | 250 | 500 | 250 | 100.00% |
| 7,372 | 10,000 | 10,000 | - | - |
| 1,209 | 500 | 500 | - | - |
| - | 500 | 1,500 | 1,000 | 200.00% |
| 15,145 | 21,850 | 23,100 | 1,250 | 5.72% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | 23,000 | 23,000 | - |
| - | - | 23,000 | 23,000 | - |
| **$ 393,912** | **$ 400,363** | **$ 318,932** | **$ (81,431)** | **-20.34%** |

Since 1821
THE CITY OF
Monroe

# Fire – Public Safety

## Overview

The mission of the Monroe Fire Department is "To respond to all emergencies of our citizens in a safe manner, to protect their lives and property through fire prevention, public education, and to mitigate all emergencies and disasters."

The Fire Department provides fire prevention/fire life safety education, fire inspections, fire investigations, fire suppression operations and first responder operations on medical assist calls.

## Goals

- Enhance Basic Life Support capabilities while protecting life and property through fire prevention and public safety education.
- Establish standard issue Firefighter safety and operational equipment.
- Maintain Operational Safety when engaged in emergency and / or training operations.
- Seek Implementation a city wide "Early Warning System".
- Increase Public awareness of Fire Safety.
- Implement operation of new Fire Pumper apparatus.

## Accomplishments

- Maintained current ISO Class 3 certification
- Adopted training that addresses changes in the fire rescue service that provides the best possible services for the citizens and businesses of Monroe while reducing the risk of loss of life or property.
- Continued to complete maintenance inspections of all fire apparatus and equipment that insures operational / mission accomplishment.

# FIRE
# EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 905,547 | $ 899,911 |
| VOLUNTEER SALARIES | - | - |
| OVERTIME SALARIES | 10,286 | 9,618 |
| GROUP INSURANCE | 300,797 | 285,068 |
| SOCIAL SECURITY | 53,981 | 53,121 |
| MEDICARE | 12,625 | 12,423 |
| GMEBS-RETIREMENT CONTRIBUTION | 112,048 | 113,527 |
| RETIREMENT CONTRIBUTION | 3,645 | 3,600 |
| WORKERS COMP INSURANCE | - | 112 |
| MEDICAL EXAMS | - | 320 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 1,398,929 | 1,377,700 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATIONS | 4,560 | 3,242 |
| DUES & SUBSCRIPTIONS | 605 | 112 |
| EQUIPMENT REP & MAINT-OUTSIDE | 3,858 | 2,148 |
| GENERAL LIABILITY INSURANCE | 11,894 | 12,607 |
| MAINTENANCE CONTRACTS | 4,047 | 4,913 |
| TRAINING & EDUCATION | 2,353 | 1,289 |
| UNIFORM RENTAL | - | - |
| VEHICLE REP & MAINT-OUTSID | 163 | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 27,480 | 24,311 |
| SUPPLIES | | |
| AUTO PARTS | 4,420 | 2,306 |
| BUILDING REP & MAINT - INSIDE | 4,207 | 7,893 |
| DAMAGE CLAIMS | - | - |
| EQUIPMENT PARTS | 6,043 | 11,868 |
| EQUIPMENT REP & MAINT - INSIDE | 509 | 614 |
| EXPENDIBLE FLUIDS | 254 | 1,119 |
| FIRE EQUIPMENT | 13,136 | 846 |
| FIRE PREVENTION MATERIALS | 729 | 125 |
| FIRE SUPPLIES | 23 | 71 |
| GAS/OIL/FUEL-OUTSIDE | 11,255 | 14,829 |
| HAND TOOLS | - | 12 |
| JANITORIAL SUPPLIES | 2,660 | 1,875 |
| MISCELLANEOUS | 1,144 | 1,479 |
| MISCELLANEOUS FOR DONATIONS | - | 1,341 |
| OFFICE OPERATIONS | 13,545 | 5,309 |
| SAFETY/MEDICAL SUPPLIES | 1,292 | 1,650 |
| TIRES | 2,065 | 4,761 |
| UNIFORM EXPENSE | 2,507 | 5,098 |
| TOTAL SUPPLIES | 63,789 | 61,196 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| COMPUTERS | - | - |
| FURNITURE & FIXTURES | - | - |
| MACHINERY | - | - |
| VEHICLES | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 941,720 | $ 919,172 | $ 932,800 | $ 13,628 | 1.48% |
| - | - | - | - | - |
| 10,103 | 20,000 | 20,000 | - | - |
| 344,389 | 197,800 | 289,800 | 92,000 | 46.51% |
| 55,211 | 58,229 | 59,074 | 845 | 1.45% |
| 12,912 | 13,618 | 13,816 | 198 | 1.45% |
| 121,862 | 137,655 | 156,814 | 19,159 | 13.92% |
| 3,012 | - | 5,100 | 5,100 | - |
| - | - | - | - | - |
| 255 | - | - | - | - |
| 1,489,464 | 1,346,474 | 1,477,404 | 130,930 | 9.72% |
| | | | | |
| 2,055 | 3,000 | 2,500 | (500) | -16.67% |
| 606 | 800 | 150 | (650) | -81.25% |
| 1,535 | 5,000 | 2,000 | (3,000) | -60.00% |
| 4,633 | 8,000 | 5,000 | (3,000) | -37.50% |
| 4,443 | 6,000 | 5,000 | (1,000) | -16.67% |
| 1,218 | 2,500 | 3,000 | 500 | 20.00% |
| - | - | - | - | - |
| - | 1,000 | 2,000 | 1,000 | 100.00% |
| 14,490 | 26,300 | 19,650 | (6,650) | -25.29% |
| | | | | |
| 1,469 | 1,500 | 1,500 | - | - |
| 7,119 | 4,000 | 5,000 | 1,000 | 25.00% |
| - | - | - | - | - |
| 8,184 | 8,000 | 5,000 | (3,000) | -37.50% |
| 356 | 1,200 | 1,000 | (200) | -16.67% |
| 2,031 | 4,000 | 1,000 | (3,000) | -75.00% |
| 40 | 25,000 | 10,000 | (15,000) | -60.00% |
| 533 | 1,000 | 650 | (350) | -35.00% |
| - | 2,000 | 1,000 | (1,000) | -50.00% |
| 13,650 | 10,000 | 10,000 | - | - |
| - | 500 | - | (500) | -100.00% |
| 1,759 | 2,000 | 1,750 | (250) | -12.50% |
| 2,267 | 2,000 | - | (2,000) | -100.00% |
| 1,040 | - | - | - | - |
| 12,224 | 20,000 | 12,000 | (8,000) | -40.00% |
| 912 | 1,200 | 1,000 | (200) | -16.67% |
| 614 | 2,000 | 3,000 | 1,000 | 50.00% |
| 6,114 | 8,000 | 10,500 | 2,500 | 31.25% |
| 58,312 | 92,400 | 63,400 | (29,000) | -31.39% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |

# FIRE
# EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| TOTAL CAPITAL OUTLAYS | - | - |
| DEBT SERVICE | | |
| CAPITAL LEASE INTEREST | - | - |
| GMA CAPITAL LEASE | - | - |
| TOTAL DEBT SERVICE | - | - |
| **TOTAL EXPENDITURES** | **$ 1,490,198** | **$ 1,463,207** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| $ 1,562,266 | $ 1,465,174 | $ 1,560,454 | $ 95,280 | 6.50% |

# Streets and Transportation

## Overview

*Mission Statement:*

To provide the essential services to our citizens in a prompt, courteous, safe, efficient, and cost effective manner. The department, through its dedicated employees, strives to plan, build, maintain, and operate our public infrastructure in a sustainable manner which will preserve its assets for future generations.

*Vision Statement:*

To improve daily operations by encouraging continuous development in our customer service, infrastructure, and employee involvement.

*Department Description:*

The Streets & Transportation Department maintains the City's streets, sidewalks, public facilities, traffic controls and signage, and right of ways. The department also operates an efficient fleet service center that services the entire fleet of the city.

## Goals

- Continue to provide professional, effective, and timely services to all our residents and businesses
- Continue to provide essential services while striving to become more efficient on a daily basis
- Continue safe work practices and strive for a "zero-loss" accident rate by implementing new safety training methods
- Continue to enhance a working relationship with elected officials, the public, and each department within the municipality
- Continue a street resurfacing program through LMIG funding
- Continue to improve connectability of the walkways within the city using the "Sidewalk Master Plan" as a reference guide
- Maintain State compliance and obtain Federal compliance in various areas at the Monroe Walton County Airport

- Maintain the Right of Way throughout the city in the most efficient way possible
- Maintain mandated levels of reflectivity on all signage throughout the city
- Efficiently service and maintain all city owned buildings and properties
- Continue to provide the proper services to assure a safe and well operating fleet throughout the city.

## STREETS AND TRANSPORTATION
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 871,865 | $ 846,855 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| SEASONAL SALARIES | 25,331 | 25,652 |
| OVERTIME SALARIES | 36,900 | 43,922 |
| REIMB SALARIES - CDBG | - | - |
| REIMB SALARIES - SPLOST | (149,972) | (113,124) |
| GROUP INSURANCE | 350,703 | 324,156 |
| SOCIAL SECURITY | 55,758 | 54,281 |
| MEDICARE | 13,139 | 12,847 |
| GMEBS-RETIREMENT CONTRIBUTION | 121,791 | 118,457 |
| WORKERS COMP INSURANCE | 12,528 | 28,350 |
| MEDICAL EXAMS | 62 | 435 |
| TRAVEL EXPENSE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 1,338,105 | 1,341,831 |
| PURCHASED/CONTRACTED SERVICES | | |
| ADVERTISING | - | 599 |
| COMMUNICATIONS | 7,452 | 7,058 |
| CONSTRUCTION SERVICES | - | - |
| CONSULTING - TECHNICAL | 2,917 | 1,045 |
| CONTRACT LABOR | - | - |
| DUES & SUBSCRIPTIONS | 435 | 35 |
| EQUIPMENT RENTAL | 15,642 | 18,690 |
| EQUIPMENT REP & MAINT-OUTSIDE | 5,929 | 13,983 |
| GENERAL LIABILITY INSURANCE | 20,671 | 21,749 |
| LANDSCAPE | - | 722 |
| MAINTENANCE CONTRACTS | 4,196 | 3,068 |
| PRINTING | 346 | 410 |
| REIMBURSED EQUIPMENT RENTAL | - | - |
| REIMBURSED IN-STOCK MATERIAL | - | - |
| SITE IMPROVEMENTS | - | 6,986 |
| TRAINING & EDUCATION | 5,862 | 8,096 |
| UNIFORM RENTAL | 9,364 | 11,106 |
| VEHICLE REP & MAINT-OUTSID | 3,345 | (854) |
| TOTAL PURCHASED/CONTRACTED SERVICES | 76,159 | 92,693 |
| SUPPLIES | | |
| AUTO PARTS | 24,267 | 29,014 |
| BUILDING REP & MAINT - INSIDE | - | - |
| CHEMICALS/PESTICIDES | 67 | 73 |
| CONSTRUCTION MATERIALS | 32,521 | 29,230 |
| DAMAGE CLAIMS | 437 | 4,825 |
| DRAINAGE COSTS | 11,799 | (216) |
| ENVIRONMENTAL EXPENSE | - | - |
| EQUIPMENT < 5,000 | 5,519 | 22,020 |
| EQUIPMENT PARTS | 43,278 | 36,807 |
| EXPENDIBLE FLUIDS | 4,904 | 8,343 |
| GAS/OIL/FUEL-OUTSIDE | 64,264 | 89,557 |
| HAND TOOLS | 6,565 | 6,726 |
| JANITORIAL SUPPLIES | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 895,251 | $ 899,888 | $ 782,587 | $ (117,301) | -13.04% |
| - | - | - | - | - |
| 14,721 | 15,000 | 15,000 | - | - |
| 41,362 | 30,000 | 30,000 | - | - |
| - | - | - | - | - |
| (36,602) | - | - | - | - |
| 354,400 | 197,800 | 264,600 | 66,800 | 33.77% |
| 56,444 | 58,583 | 51,310 | (7,273) | -12.41% |
| 13,278 | 13,701 | 12,000 | (1,701) | -12.42% |
| 127,160 | 137,655 | 143,178 | 5,523 | 4.01% |
| 2,156 | - | - | - | - |
| 84 | - | - | - | - |
| - | - | - | - | - |
| 1,468,254 | 1,352,627 | 1,298,675 | (53,952) | -3.99% |
| | | | | |
| 818 | 500 | 500 | - | - |
| 6,528 | 7,000 | 7,000 | - | - |
| - | - | - | - | - |
| 1,705 | 3,000 | 2,000 | (1,000) | -33.33% |
| - | - | - | - | - |
| 480 | 500 | 500 | - | - |
| 13,515 | 15,000 | 10,000 | (5,000) | -33.33% |
| 4,794 | 10,000 | 8,000 | (2,000) | -20.00% |
| 12,426 | 18,000 | 12,000 | (6,000) | -33.33% |
| 431 | 1,000 | 500 | (500) | -50.00% |
| 5,463 | 5,000 | 5,000 | - | - |
| 179 | 500 | 500 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 2,540 | 3,500 | 2,500 | (1,000) | -28.57% |
| 2,737 | 5,000 | 5,000 | - | - |
| 10,898 | 12,000 | 10,000 | (2,000) | -16.67% |
| 8,827 | 5,000 | 5,000 | - | - |
| 71,341 | 86,000 | 68,500 | (17,500) | -20.35% |
| | | | | |
| 19,127 | 12,000 | 10,000 | (2,000) | -16.67% |
| 63 | - | - | - | - |
| 130 | 2,000 | 1,500 | (500) | -25.00% |
| 19,517 | 25,000 | 20,000 | (5,000) | -20.00% |
| 4,963 | 1,000 | 1,000 | - | - |
| 4,542 | 5,000 | 3,000 | (2,000) | -40.00% |
| - | 500 | 500 | - | - |
| 10,369 | 10,000 | 10,000 | - | - |
| 67,435 | 45,000 | 40,000 | (5,000) | -11.11% |
| 10,374 | 8,000 | 6,500 | (1,500) | -18.75% |
| 91,517 | 75,000 | 75,000 | - | - |
| 3,472 | 4,000 | 3,000 | (1,000) | -25.00% |
| 42 | - | 14,000 | 14,000 | - |

## STREETS AND TRANSPORTATION
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| MISCELLANEOUS | 1,179 | 2,130 |
| OFFICE OPERATIONS | 9,889 | 7,882 |
| OTHER SUPPLIES | - | - |
| R/W REPAIRS & MAINT | 3,974 | 12,188 |
| SAFETY/MEDICAL SUPPLIES | 6,834 | 6,401 |
| SIDEWALK REPAIRS & MAINT | 3,398 | 1,360 |
| SIGNAGE & MATERIALS | 8,968 | 18,178 |
| STREET LIGHTS | - | - |
| STREET REPAIRS & MAINT INSIDE | 18,078 | 5,898 |
| STREET SUPPLIES | 6,046 | 12,555 |
| TIRES | 17,928 | 20,313 |
| TRAFFIC LIGHTS | 950 | - |
| UNIFORM EXPENSE | 1,304 | 1,811 |
| VEHICLE REP & MAINT - INSIDE | 833 | - |
| STREET REPAIRS & MAINT LMIG | - | - |
| TOTAL SUPPLIES | 273,002 | 315,095 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | 45,807 | - |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | 45,807 | - |
| DEBT SERVICE | | |
| CAPITAL LEASE INTEREST | - | - |
| LAND DEBT SERVICE-PW SHOP | - | - |
| TOTAL DEBT SERVICE | - | - |
| **TOTAL EXPENDITURES** | **$ 1,733,073** | **$ 1,749,619** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 2,507 | 2,500 | 2,500 | - | - |
| 11,408 | 7,000 | 10,000 | 3,000 | 42.86% |
| - | - | - | - | - |
| 12,245 | 5,000 | 5,000 | - | - |
| 5,765 | 4,500 | 4,500 | - | - |
| 1,200 | 2,000 | - | (2,000) | -100.00% |
| 4,855 | 10,000 | 10,000 | - | - |
| - | - | - | - | - |
| 10,878 | 5,000 | 4,000 | (1,000) | -20.00% |
| 6,373 | 10,000 | 7,000 | (3,000) | -30.00% |
| 28,407 | 20,000 | 15,000 | (5,000) | -25.00% |
| - | 1,000 | 1,000 | - | - |
| 1,507 | 500 | 500 | - | - |
| - | - | - | - | - |
| - | - | 113,140 | 113,140 | - |
| 316,696 | 255,000 | 357,140 | 102,140 | 40.05% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | 26,000 | 26,000 | - |
| - | - | 26,000 | 26,000 | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **$ 1,856,291** | **$ 1,693,627** | **$ 1,750,315** | **$ 56,688** | **3.35%** |

# Police – Public Safety

## Overview

The Police Department's mission is "To protect and to serve our community with the highest quality of law enforcement service by providing fair, firm and consistent public safety services in partnership with the community." The Monroe Police Department is a full service law enforcement agency, providing proactive enforcement and public safety services to our community. The department works to develop programs that will continue building strong relationships between the community and the department and strives toward complete public awareness of our department and public safety activities.

## Office of Public Safety Director

- Executive Leadership of Fire and Police Departments
- Planning / Vision / Development for Fire and Police Departments
- Certification / Professional Standards

## Law Enforcement Operations

- Uniform Patrol
- Criminal Investigations
- Chief's Response Team
- Field Investigation Team
- Evidence/Property/Crime Technician

## Service and Support

- Day to Day Administrative Operation
- Open Records
- Municipal Court Operations
- Supply Operations
- Training

## Goals/Accomplishments

- Continue to exceed the nation average in part 1 and part 2 crimes solved.
- Continue to develop service orientated employees through mentorship, citizen interaction and exceeding the state training requirements.
- Continue to provide professional public safety services to our community while managing our resources in a conservative and responsible manner that reflects our City's leadership visions, goals and responsiveness to our community.
- Maintains State Certification.

# POLICE
# EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| MUNICIPAL COURT | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 60,722 | $ 59,235 |
| PART - TIME/TEMPORARY SALARIES | 11,615 | - |
| OVERTIME SALARIES | 1,402 | 749 |
| GROUP INSURANCE | 23,041 | 21,292 |
| SOCIAL SECURITY | 4,554 | 3,698 |
| MEDICARE | 1,065 | 865 |
| GMEBS-RETIREMENT CONTRIBUTION | 4,872 | 4,936 |
| RETIREMENT CONTRIBUTION | - | - |
| WORKERS COMP INSURANCE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 107,271 | 90,775 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATIONS | 453 | 564 |
| CONTRACT LABOR | - | - |
| DUES & SUBSCRIPTIONS | 30 | - |
| GENERAL LIABILITY INSURANCE | 300 | 337 |
| TRAINING & EDUCATION | - | 36 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 783 | 937 |
| SUPPLIES | | |
| INDIGENT DEFENSE | 11,651 | 6,539 |
| OFFICE OPERATIONS | 3,528 | 4,352 |
| UNIFORM EXPENSE | 408 | 423 |
| WITNESS FEES | - | 50 |
| TOTAL SUPPLIES | 15,587 | 11,364 |
| OTHER COSTS | | |
| BAD DEBTS | - | - |
| TOTAL OTHER COSTS | - | - |
| TOTAL MUNICIPAL COURT | 123,641 | 103,076 |
| POLICE | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 1,801,915 | 1,765,193 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| OVERTIME SALARIES | 152,014 | 146,993 |
| REIMB SALARIES - CDBG | - | - |
| GROUP INSURANCE | 591,836 | 557,742 |
| SOCIAL SECURITY | 116,199 | 112,913 |
| MEDICARE | 27,176 | 26,407 |
| GMEBS-RETIREMENT CONTRIBUTION | 219,225 | 222,118 |
| RETIREMENT CONTRIBUTION | 8,280 | 7,900 |
| WORKERS COMP INSURANCE | 28,472 | 88,675 |
| MEDICAL EXAMS | 1,348 | 408 |
| TRAVEL EXPENSE | - | - |
| OVERTIME - OTHER | - | - |
| OVERTIME - GRANTS | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 2,946,465 | 2,928,349 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATIONS | 32,115 | 29,434 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 63,848 | $ 60,067 | $ 61,870 | $ 1,803 | 3.00% |
| - | - | - | - | - |
| 1,539 | 2,000 | 2,000 | - | - |
| 13,330 | 8,600 | 12,600 | 4,000 | 46.51% |
| 4,027 | 3,848 | 3,960 | 112 | 2.91% |
| 942 | 900 | 926 | 26 | 2.89% |
| 5,298 | 5,985 | 6,818 | 833 | 13.92% |
| - | - | - | - | - |
| 495 | - | - | - | - |
| 89,479 | 81,400 | 88,174 | 6,774 | 8.32% |
| | | | | |
| 840 | 600 | 700 | 100 | 16.67% |
| - | 5,000 | 1,500 | (3,500) | -70.00% |
| - | 250 | - | (250) | -100.00% |
| - | - | - | - | - |
| 941 | 2,500 | 1,000 | (1,500) | -60.00% |
| 1,781 | 8,350 | 3,200 | (5,150) | -61.68% |
| | | | - | - |
| 2,453 | 5,000 | 3,000 | (2,000) | -40.00% |
| 2,255 | 2,000 | 1,500 | (500) | -25.00% |
| 233 | 500 | 300 | (200) | -40.00% |
| - | 1,500 | 750 | (750) | -50.00% |
| 4,941 | 9,000 | 5,550 | (3,450) | -38.33% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| **96,201** | **98,750** | **96,924** | **(1,826)** | **-1.85%** |
| | | | | |
| 1,687,149 | 1,699,843 | 1,748,748 | 48,905 | 2.88% |
| - | - | 7,800 | 7,800 | - |
| 149,709 | 143,978 | 120,000 | (23,978) | -16.65% |
| - | - | - | - | - |
| 673,679 | 352,600 | 516,600 | 164,000 | 46.51% |
| 107,643 | 114,317 | 116,346 | 2,029 | 1.77% |
| 25,175 | 26,735 | 27,210 | 475 | 1.78% |
| 238,425 | 245,385 | 279,538 | 34,153 | 13.92% |
| 7,940 | 13,500 | 13,500 | - | - |
| 38,158 | 5,000 | 5,000 | - | - |
| - | 1,000 | 500 | (500) | -50.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 2,927,878 | 2,602,358 | 2,835,242 | 232,884 | 8.95% |
| | | | | |
| 38,759 | 40,000 | 35,000 | (5,000) | -12.50% |

## POLICE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| CONTRACT LABOR | 14,514 | 7,112 |
| DUES & SUBSCRIPTIONS | 2,843 | 4,073 |
| EQUIPMENT REP & MAINT-OUTSIDE | 1,376 | 1,160 |
| GENERAL LIABILITY INSURANCE | 79,156 | 80,807 |
| MAINTENANCE CONTRACTS | 8,444 | 8,817 |
| TRAINING & EDUCATION | 20,232 | 24,703 |
| VEHICLE REP & MAINT-OUTSID | 9,934 | 15,599 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 168,614 | 171,705 |
| SUPPLIES | | |
| AMMO/QUALIFICATION | 3,566 | 7,800 |
| AUTO PARTS | 42,852 | 48,340 |
| BUILDING REP & MAINT - INSIDE | 14,598 | 16,867 |
| DAMAGE CLAIMS | 18,611 | 47,914 |
| EQUIPMENT < 5,000 | - | 782 |
| EQUIPMENT PARTS | 4,511 | 774 |
| EXPENDIBLE FLUIDS | 1,467 | 2,291 |
| GAS/OIL/FUEL-OUTSIDE | 117,786 | 149,393 |
| GRANT - EQUIPMENT | 21,821 | - |
| INVESTIGATION SUPPLIES | 25,555 | 17,049 |
| ISSUED EQUIPMENT | 24,723 | 27,502 |
| JANITORIAL SUPPLIES | 6,513 | 1,985 |
| K-9 OPERATIONS | 3,127 | 5,638 |
| MISCELLANEOUS | 840 | 1,422 |
| MISCELLANEOUS FOR DONATIONS | 5,392 | 4,228 |
| OFFICE OPERATIONS | 56,054 | 42,400 |
| PRISONER MEDICAL | 14,650 | 12,061 |
| PUBLIC RELATIONS | 8,108 | 9,946 |
| TIRES | 17,723 | 18,025 |
| UNIFORM EXPENSE | 22,470 | 24,477 |
| TOTAL SUPPLIES | 410,367 | 438,894 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| COMPUTERS | - | - |
| EQUIPMENT | - | - |
| VEHICLES | 45,806 | 127,252 |
| TOTAL CAPITAL OUTLAYS | 45,806 | 127,252 |
| OTHER COSTS | | |
| POLICE OFFICERS A&B FUND | 22,146 | 28,329 |
| TOTAL OTHER COSTS | 22,146 | 28,329 |
| **TOTAL POLICE** | **3,593,398** | **3,694,529** |
| **TOTAL EXPENDITURES** | **$ 3,717,039** | **$ 3,797,605** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 10,442 | 10,000 | 5,000 | (5,000) | -50.00% |
| 3,235 | 5,000 | 3,000 | (2,000) | -40.00% |
| 1,530 | 5,000 | 2,500 | (2,500) | -50.00% |
| 79,540 | 75,000 | 75,000 | - | - |
| 9,201 | 10,000 | 8,500 | (1,500) | -15.00% |
| 29,687 | 30,000 | 25,000 | (5,000) | -16.67% |
| 15,943 | 20,000 | 10,000 | (10,000) | -50.00% |
| 188,337 | 195,000 | 164,000 | (31,000) | -15.90% |
| | | | | |
| 7,183 | 7,000 | 5,500 | (1,500) | -21.43% |
| 48,121 | 40,000 | 20,000 | (20,000) | -50.00% |
| 34,319 | 15,000 | 12,500 | (2,500) | -16.67% |
| 15,485 | 7,500 | 4,000 | (3,500) | -46.67% |
| - | - | - | - | - |
| 1,744 | 2,000 | 1,500 | (500) | -25.00% |
| 2,425 | 4,000 | 1,000 | (3,000) | -75.00% |
| 146,690 | 130,000 | 130,000 | - | - |
| - | - | - | - | - |
| 13,187 | 30,000 | 15,000 | (15,000) | -50.00% |
| 28,539 | 30,000 | 15,000 | (15,000) | -50.00% |
| 4,410 | 5,000 | 3,500 | (1,500) | -30.00% |
| 4,714 | 7,500 | 3,000 | (4,500) | -60.00% |
| 1,058 | - | - | - | - |
| 2,435 | - | - | - | - |
| 43,786 | 45,000 | 28,500 | (16,500) | -36.67% |
| 762 | 15,000 | 10,000 | (5,000) | -33.33% |
| 10,416 | 10,000 | 7,500 | (2,500) | -25.00% |
| 15,334 | 15,000 | 8,500 | (6,500) | -43.33% |
| 23,635 | 25,000 | 18,000 | (7,000) | -28.00% |
| 404,243 | 388,000 | 283,500 | (104,500) | -26.93% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 101,080 | - | - | - | - |
| 101,080 | - | - | - | - |
| | | | | |
| 18,294 | 25,000 | 20,000 | (5,000) | -20.00% |
| 18,294 | 25,000 | 20,000 | (5,000) | -20.00% |
| **3,639,832** | **3,210,358** | **3,302,742** | **92,384** | **2.88%** |
| **$ 3,736,033** | **$ 3,309,108** | **$ 3,399,666** | **$ 90,558** | **2.74%** |

Since 1821
THE CITY OF
Monroe

# Buildings and Grounds

## Overview

To maintain a customer focused division with attention to safety, cleanliness, comfort, image and functionality of city building and grounds through efficient and effective services delivered by a responsive staff, outside contractors, vendors and outstanding leadership. Personnel in this department are skilled in carpentry, plumbing, electrical, HVAC and grounds keeping services.

## Goals

- Continue to service and maintain all city owned buildings and properties in a safe and efficient manner
- Maintain high level of functionality and aesthetics within all properties owned by city
- Continue to increase levels of knowledge in field related matters

## BUILDINGS AND GROUNDS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 75,809 | $ 102,885 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| SEASONAL SALARIES | 6,570 | 23,468 |
| OVERTIME SALARIES | 1,268 | 2,150 |
| GROUP INSURANCE | 39,234 | 40,679 |
| SOCIAL SECURITY | 5,135 | 7,720 |
| MEDICARE | 1,201 | 1,806 |
| GMEBS-RETIREMENT CONTRIBUTION | 14,615 | 19,744 |
| RETIREMENT CONTRIBUTION | - | - |
| WORKERS COMP INSURANCE | - | 3,002 |
| MEDICAL EXAMS | - | 79 |
| TRAVEL EXPENSE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 143,832 | 201,533 |
| PURCHASED/CONTRACTED SERVICES | | |
| ADVERTISING | - | - |
| COMMUNICATIONS | 1,072 | 847 |
| CONSTRUCTION SERVICES | - | - |
| CONSULTING - TECHNICAL | - | - |
| CONTRACT LABOR | 42,146 | 42,131 |
| EQUIPMENT REP & MAINT-OUTSIDE | - | - |
| GENERAL LIABILITY INSURANCE | 3,167 | 3,557 |
| LANDSCAPE | - | - |
| MAINTENANCE CONTRACTS | 1,314 | 451 |
| PRINTING | - | - |
| SITE IMPROVEMENTS | - | - |
| TRAINING & EDUCATION | 124 | 460 |
| UNIFORM RENTAL | 1,388 | 2,020 |
| VEHICLE REP & MAINT-OUTSID | - | 135 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 49,211 | 49,601 |
| SUPPLIES | | |
| AUTO PARTS | 758 | 2,790 |
| BLDG REP & MAINT - PLAYHOUSE | 3,681 | 1,009 |
| BUILDING REP & MAINT - INSIDE | (13) | - |
| CHEMICALS/PESTICIDES | 87 | 73 |
| DAMAGE CLAIMS | - | 476 |
| ENVIRONMENTAL EXPENSE | - | - |
| EQUIPMENT PARTS | 2,473 | 2,603 |
| EQUIPMENT REP & MAINT - INSIDE | - | - |
| EXPENDIBLE FLUIDS | 212 | 1,126 |
| GAS/OIL/FUEL-OUTSIDE | 1,593 | 1,085 |
| HAND TOOLS | 154 | 393 |
| JANITORIAL SUPPLIES | 693 | 571 |
| LANDSCAPING REP & MAINT INSIDE | 138 | 113 |
| MISCELLANEOUS | 220 | 280 |
| OFFICE OPERATIONS | 985 | 898 |
| OTHER SUPPLIES | 5,004 | 73 |
| PARKS & GROUNDS REP & MAINT | 11,133 | 12,082 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 110,311 | $ 80,446 | $ 83,456 | $ 3,010 | 3.74% |
| - | - | - | - | - |
| 19,560 | 3,000 | 28,000 | 25,000 | 833.33% |
| 476 | 2,000 | 2,000 | - | - |
| 61,506 | 25,800 | 37,800 | 12,000 | 46.51% |
| 7,810 | 5,298 | 7,034 | 1,736 | 32.77% |
| 1,827 | 1,239 | 1,645 | 406 | 32.77% |
| 21,193 | 17,955 | 20,454 | 2,499 | 13.92% |
| - | - | - | - | - |
| 341 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 223,024 | 135,738 | 180,389 | 44,651 | 32.89% |
| | | | | |
| - | - | - | - | - |
| 1,036 | 1,000 | 1,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 43,145 | 43,000 | 43,000 | - | - |
| - | 1,000 | 1,000 | - | - |
| 2,059 | 2,000 | 2,000 | - | - |
| - | - | - | - | - |
| 3,487 | 4,000 | 4,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 70 | 500 | 500 | - | - |
| 2,113 | 1,500 | 1,500 | - | - |
| - | 500 | 500 | - | - |
| 51,910 | 53,500 | 53,500 | - | - |
| | | | | |
| 2,609 | 2,500 | 2,000 | (500) | -20.00% |
| 842 | 1,000 | 1,000 | - | - |
| 136 | 500 | 500 | - | - |
| 130 | 100 | 100 | - | - |
| - | - | - | - | - |
| - | 100 | 100 | - | - |
| 7,961 | 2,500 | 2,500 | - | - |
| - | - | - | - | - |
| 958 | 1,000 | 1,000 | - | - |
| 3,664 | 5,000 | 5,000 | - | - |
| - | 1,000 | 500 | (500) | -50.00% |
| 727 | 2,000 | 1,000 | (1,000) | -50.00% |
| 2,289 | 3,500 | 2,500 | (1,000) | -28.57% |
| 560 | 200 | 200 | - | - |
| 2,436 | 1,000 | 1,200 | 200 | 20.00% |
| 1,192 | 1,500 | 1,500 | - | - |
| 11,543 | 10,000 | 7,500 | (2,500) | -25.00% |

## BUILDINGS AND GROUNDS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| SAFETY/MEDICAL SUPPLIES | 845 | 1,331 |
| SIGNAGE & MATERIALS | - | 48 |
| TIRES | 1,184 | 214 |
| UNIFORM EXPENSE | - | 1,410 |
| VEHICLE REP & MAINT - INSIDE | - | - |
| TOTAL SUPPLIES | 29,147 | 26,575 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| ART GUILD | 996 | 752 |
| UNCLE REMUS LIBRARY | 97,273 | 2,299 |
| TOTAL OTHER COSTS | 98,269 | 3,051 |
| **TOTAL EXPENDITURES** | **$ 320,459** | **$ 280,760** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 1,016 | 500 | 500 | - | - |
| - | - | - | - | - |
| 913 | 1,000 | 1,000 | - | - |
| 490 | - | - | - | - |
| - | - | - | - | - |
| 37,466 | 33,400 | 28,100 | (5,300) | -15.87% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| 1,009 | 1,000 | 2,000 | 1,000 | 100.00% |
| 16,507 | 2,000 | 2,000 | - | - |
| 17,516 | 3,000 | 4,000 | 1,000 | 33.33% |
| **$ 329,916** | **$ 225,638** | **$ 265,989** | **$ 40,351** | **17.88%** |

## Positions By Department
## General Fund

| Department/Function | Position |
|---|---|
| Administration | City Administrator |
| | Main Street Director |
| Total Administration | |
| Code | Code Director |
| | Asst Code Officer |
| | City Marshal* |
| | City Planner |
| | Code Admin Asst |
| | Code Clerk |
| | Main Street Director |
| Total Code | |
| Finance | Finance Director |
| | Cashier |
| | Payroll/HR Tech |
| | Records Clerk |
| | Accounting Tech |
| Total Finance | |
| Fire | Chief |
| | Asst Chief |
| | Firefighter |
| | Firefighter/Emt |
| | Captain |
| | Lieutenant |
| | Engineer |
| | Receptionist |
| Total Fire | |
| Police | Police Chief |
| | CID/Patrol Asst |
| | City Marshal |
| | Court Clerk |
| | Patrolman |
| | Receptionist/Officer |
| | School Resource Officer |
| | Tac Clerk |
| | Captain |
| | Lieutenant |
| | Administrative Asst |
| | Sergeant |
| | Corporal/CID |
| | Officer/CID |
| | Officer/Evidence |
| | Clerk |
| | Asst Police Chief |

| FY 2011 | FY 2012 | FY 2013 | FY 2014 |
|---|---|---|---|
| 1 | 1 | 1 | 1 |
| - | - | - | 1 |
| **1** | **1** | **1** | **2** |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | - |
| - | - | - | - |
| 1 | 1 | 1 | - |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| - | 1 | 1 | - |
| **5** | **6** | **6** | **3** |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| **5** | **5** | **5** | **5** |
| 1 | 1 | 1 | - |
| - | - | 1 | 1 |
| 10 | 10 | 9 | 6 |
| 2 | 2 | 2 | 8 |
| 3 | 3 | 3 | 3 |
| 3 | 3 | 3 | 3 |
| 3 | 3 | 3 | 1 |
| 1 | 1 | 1 | 1 |
| **23** | **23** | **23** | **23** |
| 1 | 1 | 1 | 1 |
| 1 | - | - | - |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 20 | 14 | 12 | 16 |
| 1 | - | - | - |
| 2 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 3 | 3 | 2 | 1 |
| 5 | 3 | 2 | 3 |
| 1 | 1 | 1 | 1 |
| 9 | 10 | 9 | 6 |
| - | 6 | 6 | 3 |
| - | 2 | 2 | 2 |
| - | 1 | 1 | 1 |
| - | 1 | 1 | 1 |
| - | - | 1 | 1 |

## Positions By Department
## General Fund

| Department/Function | Position |
|---|---|
| Police | Corporal |
| Total Police | |
| Streets | Director Of Public Wks |
| | Equipment Operator I |
| | Equipment Operator II |
| | Equipment Operator III |
| | Shop Foreman |
| | Street Foreman |
| | Sign Tech/Bldg Grounds Superintendant |
| | Equipment Opr II/Crew Leader |
| | Street Utility Worker/Mechanic |
| | Administrative Asst |
| Total Streets | |
| Building And Grounds | Bldg Maint / Eq Op I |
| | Bldg Maint Worker |
| | Bldg & Grounds Utility Worker |
| Total Building And Grounds | |
| Total General Fund Positions | |

| FY 2011 | FY 2012 | FY 2013 | FY 2014 |
|---|---|---|---|
| - | - | - | 2 |
| **46** | **46** | **42** | **42** |
| 1 | 1 | 1 | 1 |
| 8 | 5 | 5 | 5 |
| 7 | 9 | 8 | 5 |
| 2 | 3 | 3 | 4 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | - |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 2 |
| 1 | 1 | 1 | 1 |
| **24** | **24** | **23** | **21** |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 2 | 1 | 1 |
| **3** | **4** | **3** | **3** |
| **107** | **109** | **103** | **99** |

# General Fund
# Debt Service

| | Balances 1/1/2014 | Increases | Decreases | 12/31/2014 | Due In FY 2015 |
|---|---|---|---|---|---|
| **Governmental Activities:** | | | | | |
| **Bonds Payable** | | | | | |
| GO Refunding Series 2006 | $ 4,380,000 | $ - | $ 585,000 | $ 3,795,000 | $ 645,000 |
| Capital Leases | 772,385 | - | 253,524 | 518,861 | 257,070 |
| **Total Governmental Activites** | **$ 5,152,385** | **$ -** | **$ 838,524** | **$ 4,313,861** | **$ 902,070** |

# OTHER GOVERNMENTAL FUNDS

Since 1821
THE CITY OF
Monroe

# Other Governmental Funds Overview

## Special Revenue Funds

Special Revenue funds are funds used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specified purposes. The City of Monroe utilized the following Special Revenue Funds:

**Confiscated Assets Fund** – This fund is used to account for the City's share of monies that have been forfeited through the court system that are restricted for law enforcement purposes.

**Hotel/Motel Tax Fund** – This fund is used to account for hotel/motel taxes collected that are restricted for promotion of trade and tourism in the City.

## Debt Service Fund

A fund established to account for the accumulation of resources for, and payment of the City's long-term debt principal and interest.

## Capital Projects Funds

A fund used to account for financial resources used for the acquisition or construction of major capital equipment or facilities other than those financed by proprietary funds.

**SPLOST Fund** – This fund is used to account for the special local sales tax collected and used for specific purposes. This tax must be approved by a majority of the qualified voters of Walton County. This is our second SPLOST which will be in place years 2013-2018.

## CONFISCATED ASSETS FUND
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| FINES AND FORFEITURES | $ 38,940 | $ 44,829 |
| INVESTMENT INCOME | 60 | 5 |
| OTHER FINANCING SOURCES | - | - |
| **TOTAL REVENUE** | **39,000** | **44,834** |
| | | |
| **EXPENDITURES** | | |
| POLICE | 43,048 | 41,082 |
| **TOTAL EXPENDITURES** | **43,048** | **41,082** |
| | | |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ (4,048)** | **$ 3,752** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 29,232 | $ 30,000 | $ 58,000 | $ 28,000 | 93.33% |
| - | - | - | - | - |
| - | - | - | - | - |
| **29,232** | **30,000** | **58,000** | **28,000** | **93.33%** |
| | | | | |
| 36,841 | 30,000 | 58,000 | 28,000 | 93.33% |
| **36,841** | **30,000** | **58,000** | **28,000** | **93.33%** |
| | | | | |
| **$ (7,609)** | **$ -** | **$ -** | **$ -** | |

## CONFISCATED ASSET FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PURCHASED/CONTRACTED SERVICES | | |
| ANTI-DRUG ADVERTISING | $ 4,628 | $ 3,616 |
| TRAINING & EDUCATION | 1,158 | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 5,786 | 3,616 |
| SUPPLIES | | |
| ISSUED EQUIPMENT | 25,751 | 14,793 |
| MISCELLANEOUS | 11,511 | 22,673 |
| TOTAL SUPPLIES | 37,262 | 37,466 |
| CAPITAL OUTLAYS | | |
| SITE IMPROVEMENTS | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| **TOTAL EXPENDITURES** | **$ 43,048** | **$ 41,082** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 450 | $ - | $ - | $ - | - |
| 6,401 | 15,000 | 15,000 | - | - |
| 6,851 | 15,000 | 15,000 | - | - |
| | | | - | - |
| 11,326 | 15,000 | 15,000 | - | - |
| 18,664 | - | - | - | - |
| 29,990 | 15,000 | 15,000 | - | - |
| | | | - | - |
| - | - | 28,000 | 28,000 | - |
| - | - | - | - | - |
| - | - | 28,000 | 28,000 | - |
| **$ 36,841** | **$ 30,000** | **$ 58,000** | **$ 28,000** | **93.33%** |

## HOTEL MOTEL FUND
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| TAXES | $ 25,117 | $ 22,275 |
| OTHER FINANCING SOURCES | 109,510 | 26,625 |
| **TOTAL REVENUE** | **134,627** | **48,900** |
| | | |
| **EXPENDITURES** | | |
| ADMINISTRATIVE | 136,600 | 48,693 |
| RECREATION | - | - |
| **TOTAL EXPENDITURES** | **136,600** | **48,693** |
| | | |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ (1,973)** | **$ 207** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 27,767 | $ 25,000 | $ 25,000 | $ - | - |
| - | - | - | - | - |
| **27,767** | **25,000** | **25,000** | **-** | **-** |
| 25,000 | 25,000 | 25,000 | - | - |
| - | - | - | - | - |
| **25,000** | **25,000** | **25,000** | **-** | **-** |
| **$ 2,767** | **$ -** | **$ -** | **$ -** | |

## HOTEL MOTEL FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PURCHASED/CONTRACTED SERVICES | | |
| PUBLICATION COSTS | $ - | $ - |
| TOTAL PURCHASED/CONTRACTED SERVICES | - | - |
| SUPPLIES | | |
| HOLIDAY - JULY 4 | - | - |
| TOURISM & TRADE | - | - |
| TOTAL SUPPLIES | - | - |
| OTHER COSTS | | |
| ART GUILD | - | - |
| CHAMBER OF COMMERCE | 5,302 | - |
| CONVENTION VISITORS BUREAU | 24,798 | 22,068 |
| DOWNTOWN DEVELOPMENT | 106,500 | 26,625 |
| OTHER FINANCING USES | | |
| TRANSFERS OUT - OTHER FUNDS | - | - |
| TOTAL OTHER FINANCING USES | - | - |
| **TOTAL EXPENDITURES** | **$ 136,600** | **$ 48,693** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ - | $ - | $ - | $ - | - |
| - | - | - | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 25,000 | 25,000 | 25,000 | - | - |
| - | - | - | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **$ 25,000** | **$ 25,000** | **$ 25,000** | **$ -** | **-** |

## GO DEBT SERVICE FUND
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| INVESTMENT INCOME | $ - | $ - |
| OTHER FINANCING SOURCES | 644,741 | 682,000 |
| **TOTAL REVENUE** | **644,741** | **682,000** |
| | | |
| **EXPENDITURES** | | |
| DEBT SERVICE | 644,483 | 682,265 |
| OTHER FINANCING USES | - | - |
| **TOTAL EXPENDITURES** | **644,483** | **682,265** |
| | | |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ 258** | **$ (265)** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ - | $ - | $ - | $ - | - |
| 722,000 | 753,878 | 787,650 | 33,772 | 4.48% |
| **722,000** | **753,878** | **787,650** | **33,772** | **4.48%** |
| | | | | |
| 722,103 | 753,878 | 787,650 | 33,772 | 4.48% |
| - | - | - | - | - |
| **722,103** | **753,878** | **787,650** | **33,772** | **4.48%** |
| | | | | |
| **$ (103)** | **$ -** | **$ -** | **$ -** | |

## GO DEBT SERVICE FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| SUPPLIES | | |
| MISCELLANEOUS | $ - | $ - |
| TOTAL SUPPLIES | - | - |
| DEBT SERVICE | | |
| ADVANCE REFUNDING ESCROW | - | - |
| GO BOND PRINCIPAL | 355,000 | 410,000 |
| GO BOND-INTEREST | 289,483 | 272,265 |
| TOTAL DEBT SERVICE | 644,483 | 682,265 |
| OTHER FINANCING USES | | |
| BOND PREPAYMENT PENALTIES | - | - |
| TOTAL OTHER FINANCING USES | - | - |
| **TOTAL EXPENDITURES** | **$ 644,483** | **$ 682,265** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ - | $ - | $ - | $ - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 470,000 | 525,000 | 585,000 | 60,000 | 11.43% |
| 252,103 | 228,878 | 202,650 | (26,228) | -11.46% |
| 722,103 | 753,878 | 787,650 | 33,772 | 4.48% |
| - | - | - | - | - |
| - | - | - | - | - |
| **$ 722,103** | **$ 753,878** | **$ 787,650** | **$ 33,772** | **4.48%** |

## SPECIAL LOCAL OPTION SALES TAX FUND (2013 - 2018)
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| TAXES | $ - | $ - |
| INTERGOVERNMENTAL | - | - |
| OTHER FINANCING SOURCES | - | - |
| **TOTAL REVENUE** | **-** | **-** |
| | | |
| **EXPENDITURES** | | |
| FIRE | - | - |
| STREETS AND TRANSPORTATION | - | - |
| SOLID WASTE | - | - |
| POLICE | - | - |
| OTHER FINANCING USES | - | - |
| **TOTAL EXPENDITURES** | **-** | **-** |
| | | |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ -** | **$ -** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ - | $ 1,230,000 | $ 1,476,000 | $ 246,000 | 20.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| **-** | **1,230,000** | **1,476,000** | **246,000** | **20.00%** |
| - | 400,000 | 215,156 | (184,844) | -46.21% |
| - | 515,666 | 926,320 | 410,654 | 79.64% |
| - | 181,000 | 183,080 | 2,080 | 1.15% |
| - | 133,334 | 151,444 | 18,110 | 13.58% |
| - | - | - | - | - |
| **-** | **1,230,000** | **1,476,000** | **246,000** | **20.00%** |
| **$ -** | **$ -** | **$ -** | **-** | |

## SPECIAL LOCAL OPTION SALES TAX FUND (2013 - 2018)
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PURCHASED/CONTRACTED SERVICES | | |
| CONSULTING - BY-PASS | $ - | $ - |
| CONSULTING - TECHNICAL | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | - | - |
| SUPPLIES | | |
| STREET REPAIRS & MAINT INSIDE | - | - |
| TOTAL SUPPLIES | - | - |
| CAPITAL OUTLAYS | | |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| WALTON COUNTY FOR DEBT SERVICE | - | - |
| TOTAL OTHER COSTS | - | - |
| DEBT SERVICE | | |
| CAPITAL LEASE INTEREST | - | - |
| CAPITAL LEASE PRINCIPAL | - | - |
| OTHER FINANCING USES | | |
| TRANSFERS OUT - OTHER FUNDS | - | - |
| TOTAL OTHER FINANCING USES | - | - |
| **TOTAL EXPENDITURES** | **$ -** | **$ -** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ - | $ - | $ - | $ - | - |
| - | 104,574 | 301,200 | 196,626 | 188.03% |
| - | 104,574 | 301,200 | 196,626 | 188.03% |
| | | | | |
| - | 411,092 | 560,120 | 149,028 | 36.25% |
| - | 411,092 | 560,120 | 149,028 | 36.25% |
| | | | | |
| - | - | 65,000 | 65,000 | - |
| - | - | - | - | - |
| - | 714,334 | 283,080 | (431,254) | -60.37% |
| - | 714,334 | 348,080 | (366,254) | -51.27% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| - | - | 13,076 | 13,076 | - |
| - | - | 253,524 | 253,524 | - |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| **$ -** | **$ 1,230,000** | **$ 1,476,000** | **$ 246,000** | **20.00%** |

Since 1821
THE CITY OF
Monroe

# ENTERPRISE FUNDS

Since 1821
THE CITY OF
Monroe

# COMBINED UTILITIES FUND

## COMBINED UTILITIES FUND
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| INTERGOVERNMENTAL | $ 585,337 | $ 1,106,356 |
| CHARGES FOR SERVICES | - | - |
| ELECTRIC | 14,380,612 | 15,302,941 |
| TELECOMM | 3,737,886 | 4,021,129 |
| WATER | 3,866,877 | 3,947,931 |
| SEWER | 3,636,072 | 3,521,019 |
| GAS | 4,591,196 | 4,285,228 |
| GENERAL CUSTOMER ACCOUNT FEES | 570,544 | 588,117 |
| INVESTMENT INCOME | 72,107 | 61,068 |
| CONTRIBUTIONS AND DONATIONS | 65,681 | 111,556 |
| MISCELLANEOUS | 39,434 | 41,373 |
| OTHER FINANCING SOURCES | 320,219 | - |
| **TOTAL REVENUE** | **31,865,965** | **32,986,718** |
| **EXPENDITURES** | | |
| FINANCE AND ADMINISTRATION | 8,469 | 11,008 |
| ELECTRIC AND TELECOMMUNICATIONS | 17,676,031 | 19,383,313 |
| WATER, SEWER AND GAS | 12,581,063 | 11,618,628 |
| **TOTAL EXPENDITURES** | **30,265,563** | **31,012,949** |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ 1,600,402** | **$ 1,973,769** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 1,053,258 | $ - | $ - | $ - | - |
| - | - | - | - | - |
| 16,194,858 | 17,839,302 | 18,332,000 | 492,698 | 2.76% |
| 4,286,077 | 4,934,205 | 5,086,250 | 152,045 | 3.08% |
| 3,768,943 | 4,039,000 | 4,284,000 | 245,000 | 6.07% |
| 3,415,188 | 3,675,000 | 3,993,000 | 318,000 | 8.65% |
| 3,495,494 | 4,150,000 | 4,440,000 | 290,000 | 6.99% |
| 576,767 | - | - | - | - |
| 38,505 | 50,000 | 25,000 | (25,000) | -50.00% |
| 13,638 | - | - | - | - |
| - | 5,000 | - | (5,000) | -100.00% |
| - | - | - | - | - |
| **32,842,728** | **34,692,507** | **36,160,250** | **1,467,743** | **4.23%** |
| | | | | |
| 1,238,484 | 55,000 | 25,000 | (30,000) | -54.55% |
| 20,941,759 | 22,859,106 | 24,106,581 | 1,247,475 | 5.46% |
| 10,928,870 | 11,778,401 | 12,028,669 | 250,268 | 2.12% |
| **33,109,113** | **34,692,507** | **36,160,250** | **1,467,743** | **4.23%** |
| | | | | |
| **$ (266,385)** | **$ -** | **$ -** | **$ -** | |

## Revenues and Rates

Funding for the Combined Utilities Fund is provided primarily by user fees. The operating revenues provide funding for the operating and maintenance expenses of the utility, routine repairs and maintenance and debt service on all existing debt connected to utilities.

Five percent (5%) of the gross revenue received per month from the operation of the system is placed in a reserve fund that is kept separate from other funds. The money in this fund is used for expansion or major maintenance and repair of the system. Additionally, five percent (5%) of the gross revenue is paid to the General Fund of the City.

The City of Monroe combined utility provides electric, natural gas, sewer, cable, internet and phone services to customers primarily within the city limits. The City has an adequate supply of water, electric and gas to meet the needs of Monroe's expected demand for the next 15-20 years.

### Electric System

The electric utility of the City is substantially confined to an area within or near the corporate City limits of Monroe and customers therein needing electric service must take such service from the City. An exception exists if it is a new customer and the load is expected to exceed 9MW. A new customer whose load exceeds 9 MW falls under the Georgia Customer Choice regulation. This regulation allows the customer to take bids and then contract for their electric service. Under this regulation, the City can likewise provide electric service to customers outside of, but strategically near their service territory. The City purchases nearly all of its electricity through the Municipal Electric Authority of Georgia, (MEAG). Planning for generating capacity and/or power purchases to serve the City's electric load is also provided by MEAG Power. This arrangement serves to reduce the risk of adding incremental generating capacity as well as the risk of losing a large customer to individual MEAG Power participants such as the City.

### Natural Gas System

Natural gas service is provided within the corporate limits of the City as well as in some areas of Walton County. In 1987, the City, along with 62 other municipally-owned natural gas systems in the State of Georgia, began

purchasing gas from the Municipal Gas Authority of Georgia (MGAG). The City natural gas system consists primarily of two delivery stations and approximately 146 miles of natural gas distribution lines. The two delivery stations are connected to the Transcontinental Gas Pipe Line Corporation. Transcontinental Gas Pipe Line Corporation is the pipeline supplier to the City.

## Water System

The City's raw water supply facilities originate with raw water intake from the Alcovy River at the River Intake Pump Station located immediately upstream of Georgia Highway 78. In addition to its raw water intake from the Alcovy River, the City owns the John T. Briscoe, Jr. Raw Water Reservoir ("the Briscoe Reservoir") which increases its total raw water supply capacity.

The City has the ability to pump raw water from either or both of its raw water sources to its water treatment plant. The water portion of the City system is under the jurisdiction of The Georgia Environmental Protection Division (the "Georgia EPD"). The Georgia EPD has approved a reliable raw water yield from the City's current raw water sources of 10 MGD (maximum daily withdrawal). The City has consistently met all requirements set forth by the Georgia EPD as to water quality.

The City's Water Treatment Plant (the "WTP") is located within the City's corporate limits. The WTP is a 10-MGD microfiltration system. The City currently operates and maintains over 235 miles of water lines in its distribution system varying in diameter up to 24 inches. Three water storage tanks, with a total storage volume of 1.5 million gallons, are located throughout the City's distribution system to help satisfy peak water demands and fire protection requirements.

## Sewer System

The Jack's Creek Wastewater Treatment plant (WWTP) is a 3.4-MGD trickling filter plant that provides secondary treatment capable of handling peak flows of 9.5 MGD. The sewerage collection system primarily serves areas inside and adjacent to the corporate City limits. This collection system includes approximately 140 miles of sewer lines and 7 lift stations.

## COMBINED UTILITIES FUND
## REVENUE DETAIL

| REVENUES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **INTERGOVERNMENTAL** | | |
| STATE GRANTS REC'D CDBG07 | $ - | $ 319,046 |
| STATE GRANTS RECEIVED | 585,337 | 780,480 |
| LOCAL GRANTS REC'D | - | 6,830 |
| **TOTAL INTERGOVERNMENTAL** | **585,337** | **1,106,356** |
| **CHARGES FOR SERVICES** | | |
| CATV / INT MISC REVENUES | 231,339 | 193,519 |
| CATV / INT OPERATING REVENUES | 7,363 | 6,189 |
| CATV / INTERNET REVENUES | 2,357,270 | 2,366,719 |
| ELECTRIC METERED SALES | 13,335,971 | 14,588,270 |
| ELECTRIC MISC REVENUES | 298,219 | 164,041 |
| ELECTRIC OPERATING REVENUES | 341,446 | 310,485 |
| ELECTRIC PLAN DESIGN FEES | - | - |
| GAS METERED SALES | 4,372,071 | 4,097,251 |
| GAS MISC REVENUES | 350 | 175 |
| GAS OPERATING REVENUES | 10,975 | 10,681 |
| GAS TAP FEES | 2,450 | 6,600 |
| INTERNET/DATA REVENUES | 908,347 | 1,129,540 |
| MEAG REBATE | 404,976 | 240,145 |
| MGAG REBATE | 205,350 | 170,521 |
| SEWAGE MISC REVENUES | - | - |
| SEWAGE OTHER OPER REVENUES | 300,950 | 141,782 |
| SEWAGE TREATMENT REVENUES | 3,108,622 | 3,250,937 |
| SEWERAGE TAP FEES | 226,500 | 128,300 |
| TELEPHONE REVENUES | 233,567 | 324,976 |
| UTIL GENERAL CUST ACCOUNT FEES | 570,544 | 588,117 |
| WATER METERED SALES | 3,648,954 | 3,847,193 |
| WATER MISC REVENUES | 14,549 | 749 |
| WATER OPERATING REVENUES | 10,399 | 7,601 |
| WATER TAP FEES | 192,975 | 92,388 |
| IBBS REBATE | - | 186 |
| **TOTAL CHARGES FOR SERVICES** | **30,783,187** | **31,666,365** |
| **INVESTMENT INCOME** | | |
| INTEREST REVENUES - UTILITY | 72,107 | 61,068 |
| **TOTAL INVESTMENT INCOME** | **72,107** | **61,068** |
| **CONTRIBUTIONS AND DONATIONS** | | |
| CONTRIBUTED CAP - ELECTRIC | 65,681 | - |
| CONTRIBUTED CAP - GAS | - | - |
| CONTRIBUTED CAP - OTHER UTILIT | - | - |
| CONTRIBUTED CAP - SEWAGE | - | 96,789 |
| CONTRIBUTED CAP - WATER | - | 14,767 |
| CONTRIBUTED CAPITAL - CATV | - | - |
| **TOTAL CONTRIBUTIONS AND DONATIONS** | **65,681** | **111,556** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 71,932 | $ - | $ - | $ - | - |
| 981,326 | - | - | - | - |
| - | - | - | - | - |
| **1,053,258** | **-** | **-** | **-** | **-** |
| | | | | |
| 197,890 | 225,000 | 175,000 | (50,000) | -22.22% |
| 7,112 | 7,500 | 20,000 | 12,500 | 166.67% |
| 2,332,376 | 2,926,705 | 2,991,250 | 64,545 | 2.21% |
| 15,262,796 | 17,069,302 | 17,600,000 | 530,698 | 3.11% |
| 177,340 | 120,000 | 132,000 | 12,000 | 10.00% |
| 434,761 | 350,000 | 300,000 | (50,000) | -14.29% |
| - | - | - | - | - |
| 3,341,625 | 4,000,000 | 4,300,000 | 300,000 | 7.50% |
| - | - | - | - | - |
| 9,858 | 10,000 | 10,000 | - | - |
| 5,100 | 10,000 | 10,000 | - | - |
| 1,321,193 | 1,325,000 | 1,450,000 | 125,000 | 9.43% |
| 319,961 | 300,000 | 300,000 | - | - |
| 138,911 | 130,000 | 120,000 | (10,000) | -7.69% |
| - | - | - | - | - |
| 134,155 | 150,000 | 125,000 | (25,000) | -16.67% |
| 3,258,533 | 3,500,000 | 3,843,000 | 343,000 | 9.80% |
| 22,500 | 25,000 | 25,000 | - | - |
| 427,506 | 450,000 | 450,000 | - | - |
| 576,767 | - | - | - | - |
| 3,713,129 | 3,977,000 | 4,174,000 | 197,000 | 4.95% |
| 689 | 2,000 | 50,000 | 48,000 | 2400.00% |
| 9,625 | 10,000 | 10,000 | - | - |
| 45,500 | 50,000 | 50,000 | - | - |
| - | - | - | - | - |
| **31,737,327** | **34,637,507** | **36,135,250** | **1,497,743** | **4.32%** |
| | | | | |
| 38,505 | 50,000 | 25,000 | (25,000) | -50.00% |
| **38,505** | **50,000** | **25,000** | **(25,000)** | **-50.00%** |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 13,638 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **13,638** | **-** | **-** | **-** | **-** |

## COMBINED UTILITIES FUND
## REVENUE DETAIL

| REVENUES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| MISCELLANEOUS | | |
| ADMIN ALLOC - OTHER REV CATV | 116,925 | 78,326 |
| ADMIN ALLOC - OTHER REV ELECT | 197,234 | 309,169 |
| ADMIN ALLOC - OTHER REV GAS | 108,230 | 112,027 |
| ADMIN ALLOC - OTHER REV SEWER | 96,175 | 69,659 |
| ADMIN ALLOC - OTHER REV WATER | 124,058 | 83,542 |
| ADMIN ALLOC - OTHER REVENUES | (642,622) | (652,723) |
| CUSTOMER CONVENIENCE FEES | - | - |
| OTHER - UTILITY | - | 3,538 |
| REIMB DAMAGED PROP - CATV | 2,000 | 28,407 |
| REIMB DAMAGED PROP - ELECT | 5,860 | 1,635 |
| REIMB DAMAGED PROP - GAS | 31,295 | - |
| REIMB DAMAGED PROP - OTHER | - | - |
| REIMB DAMAGED PROP - SEWAGE | - | 7,793 |
| REIMB DAMAGED PROP - WATER | 75 | - |
| REIMB FOR DAMAGED PROPERTY | 204 | - |
| TOTAL MISCELLANEOUS | 39,434 | 41,373 |
| OTHER FINANCING SOURCES | | |
| SALE OF FIXED ASSETS - CATV | - | - |
| SALE OF FIXED ASSETS - ELECTRI | 344,114 | - |
| SALE OF FIXED ASSETS - GAS | - | - |
| SALE OF FIXED ASSETS - GENERAL | (233) | - |
| SALE OF FIXED ASSETS - SEWAGE | - | - |
| SALE OF FIXED ASSETS - WATER | (23,662) | - |
| TOTAL OTHER FINANCING SOURCES | 320,219 | - |
| TOTAL EXPENDITURES | $ 31,865,965 | $ 32,986,718 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 74,823 | 79,194 | 92,062 | 12,868 | 16.25% |
| 299,484 | 309,660 | 306,775 | (2,885) | -0.93% |
| 91,959 | 69,702 | 86,731 | 17,029 | 24.43% |
| 71,125 | 66,198 | 66,488 | 290 | 0.44% |
| 77,881 | 75,246 | 72,944 | (2,302) | -3.06% |
| (615,272) | (600,000) | (625,000) | (25,000) | 4.17% |
| - | - | - | - | - |
| - | 5,000 | - | (5,000) | -100.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 5,000 | - | (5,000) | -100.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| $ 32,842,728 | $ 34,692,507 | $ 36,160,250 | $ 1,467,743 | 4.23% |

# ELECTRIC RATES

## RESIDENTIAL

| | Summer (May - October) | Winter (November - April) |
|---|---|---|
| Base Charge | $10.00 | $10.00 |
| First 700 KWH | $ 0.09 per kWh | $ 0.09 per kWh |
| Over 700 KWH | $ 0.128 per kWh | $ 0.078 per kWh |

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $10.00 plus Applicable Sales Tax

## COMMERCIAL NON DEMAND

*Applicable to non-residential service where average monthly energy consumption is less than 3,000 kilowatthours, based on the most recent 12 months' data in January each year.*

| | Summer (May - October) | Winter (November - April) |
|---|---|---|
| Base Charge | $16.00 | $16.00 |
| All kWh | $ 0.155 per kWh | $ 0.125 per kWh |

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $16.00 plus Applicable Sales Tax

## COMMERCIAL DEMAND

*Applicable to all commercial or industrial electric service where the average monthly consumption is greater than or equal to 3,000 kilowatthours and the maximum monthly demand is less than 1,000 kilowatts.*

Base Charge .....$35.00
Demand Charge .....$ 2.50 per kW

Energy Charges:
First 200 kWh per kW of Billing Demand:
First 3,000 kWh .....$0.125 per kWh
Next 7,000 kWh .....$0.117 per kWh
Next 90,000 kWh .....$0.109 per kWh
Next 100,000 kWh .....$0.101 per kWh

Next 200 kWh per kW of Billing Demand .....$0.053 per kWh
Over 400 kWh per kW of Billing Demand .....$0.047 per kWh

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $35.00 per meter plus $8.00 per kW of billing demand plus applicable Sales Tax

## INDUSTRIAL

*Applicable to all commercial or industrial electric service where maximum monthly demand exceeds 1,000 kilowatts.*

Base Charge .....$100.00
Demand Charge .....$ 8.00 per kW

Energy Charges:
All consumption kWh not greater than 200 hours times the demand:....
First 200,000 kWh .....$ 0.07 per kWh
Over 200,000 kWh .....$ 0.06 per kWh

All consumption kWh in excess of 200 hours and not greater than
400 hours times the billing demand.....$ 0.048 per kWh
All consumption kWh in excess of 400 hours times the
Demand .....$ 0.042 per kWh

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $100.00 per meter plus $8.00 per kW of billing demand plus applicable Sales Tax

## CHURCH

*Applicable to all buildings and facilities owned and solely used by religious institutions and led by licensed members of the clergy. Buildings and facilities used for weekday afternoon educational, preschool and/or recreational purposes may, at the sole option of the City of Monroe, be billed under the otherwise appropriate commercial rate schedule. At the option of high load factor religious institutional accounts, service under the commercial demand tariff may be selected in lieu of this tariff.*

Base Charge .....$10.00
All kWh .....$ 0.088 per kW

*Plus Applicable Power Cost Adjustment and Applicable Sales Tax

Minimum Bill $10.00 plus Applicable Sales Tax

## SECURITY LIGHTS

| TYPE | RATE |
|---|---|
| 100 Watt HPS | $10.00 |
| 150 Watt HPS | $10.00 |
| 150 Watt HPS (ornamental) | $12.00 |
| 175 Watt MV | $10.00 |
| 250 Watt HPS | $16.00 |
| 400 Watt HPS | $20.00 |
| 400 Watt MH | $32.00 |
| 1000 Watt MH | $45.00 |

Plus Applicable Sales Tax

- Add-ons: $3.00/month for New Pole
  $3.00/month for Underground

(*Light must be located within 50 feet of the transformer or meter base, with no exceptions.*)

**Power Cost Adjustment is the increase or decrease in rates charged to customers sufficient to recover the total electric utility costs, including but not limited to wholesale power cost, investment in future energy resources, costs of distribution system operation and maintenance, administrative costs attributable to utility operations, and transfers and allocation paid to the City.*

# CABLE TELEVISION RATES

| PROGRAMMING | MONTHLY FEES |
|---|---|
| Basic Cable | $16.28 |
| Basic & Expanded Basic Cable | $50.40 |
| Digital Cable Service | $66.10 |
| Showtime | $14.65[1] |
| Cinemax | $14.65[1] |
| HBO | $14.65 |
| STARZ Super Pak (Starz, Encore, WAM) | $14.65 |
| Playboy | $15.70 |
| [1] If purchased with HBO | $12.55 |

## CATV INSTALLATION CHARGES

| | |
|---|---|
| Un-wired Home | $55.00 includes one outlet - Each Additional $15.00* |
| Pre-wired Home | $35.00 includes one outlet - Each Additional $15.00* |
| Additional Outlet (same trip) | $15.00 per outlet* |
| Additional Outlet (different trip) | $25.00 for 1st outlet |
| | $15.00 for each additional outlet |
| Relocate Outlet | $25.00 for 1st outlet |
| | $15.00 for each additional outlet |
| Premium Channel Addition | $10.00 for one channel |

Upgrade of Service Fee (basic to expanded basic) $10.00

Cable Reconnect-Office Fee $20.00

Trip Charge for customer-caused problems $35.00 plus materials

Modem Rental Fee $2.00 per month

## INTERNET SERVICE RATES

| SERVICE & COST | Value ($21.95/mont | Standard ($34.95/month) | Max ($44.95/month) |
|---|---|---|---|
| DOWNLOAD/ UPLOAD SPEED | 1 Mbps / 256 Kbps *(was 512 Kbps/12 Kbps)* | 6 Mbps / 512 Kbps *(was 3 Mbps/384 Kbps)* | 15 Mbps / 1 Mbps *(was 6 Mbps/512 Kb* |
| INFORMATION | - unlimited Internet access via cable modem connection - up to 3 e-mail accounts ideal for occasional Intern usage (several times per week) | - unlimited Internet access via cable modem connection - up to 3 e-mail accoun ideal for regular Interne usage (several times daily) | - unlimited Internet access via cable modem connection - up to 3 e-mail accoun static IP address ideal f heavy Internet usage including businesses |

A Start-Up Charge of $25.00 must be paid before installation.

# PHONE RATES

## RESIDENTIAL

| | | |
|---|---|---|
| Residential Phone | $29.95 | |
| Phone/Internet | $57.95 | |
| Phone/Cable | $57.95 | |
| Phone/Internet/Cable | $99.95 | |

| | | |
|---|---|---|
| Residential FCC Fee | $4.48 | per line |
| 911 Fee | $1.50 | per line |
| Residential Sales Tax | $2.10 | per line |

## COMMERCIAL

| | | |
|---|---|---|
| Commercial Phone | $39.95 | |
| Phone/Internet | $79.95 | |
| Phone/Cable | $79.95 | |
| Phone/Internet/Cable | $110.95 | |

| | | |
|---|---|---|
| Commercial FCC Fee | $9.07 | per line |
| 911 Fee | $1.50 | per line |
| Commercial Sales Tax | $2.80 | per line |

## Installation/Port Charges

| | | |
|---|---|---|
| One Time Port Charge | $24.00 | |
| International Long Distance | Rates vary | per call |
| 411 Information | $ 1.50 | |

# WATER RATES

## METER BASE CHARGES

*(Effective January 1, 2014)*

| Meter Size | Inside City | Outside City |
|---|---|---|
| 5/8 inch meter | $15.00 | $20.00 |
| 3/4 inch meter | $15.00 | $20.00 |
| 1 inch meter | $15.00 | $20.00 |
| 1 1/2 inch meter | $60.00 | $75.00 |
| 2 inch meter | $60.00 | $75.00 |
| 3 inch meter | $75.00 | $90.00 |
| 4 inch meter | $75.00 | $90.00 |
| 6 inch meter | $150.00 | $225.00 |
| 8 inch meter | $200.00 | $275.00 |

## RESIDENTIAL (up to 1" meter)

*(Effective January 1, 2014)*

The minimum bill will be determined by the Base Charge of the water meter size.

| | Inside City | Outside City |
|---|---|---|
| 0 – 2,000 gallons | $2.07 per 1,000 gallons | $3.11 per 1,000 gallons |
| 2,001 – 6,000 gallons | $4.14 per 1,000 gallons | $6.21 per 1,000 gallons |
| 6,001 – 10,000 gallons | $5.18 per 1,000 gallons | $7.77 per 1,000 gallons |
| Over 10,000 gallons | $6.21 per 1,000 gallons | $9.32 per 1,000 gallons |

## COMMERCIAL (1 ½" meter and larger)

*(Effective January 1, 2014)*

The minimum bill will be determined by the Base Charge of the water meter size.

| | Inside City | Outside City |
|---|---|---|
| Commercial Rate | $4.14 per 1,000 gallons | $6.21 per 1,000 gallons |

## INDUSTRIAL

*(Effective January 1, 2014)*

The minimum bill will be determined by the Base Charge of the water meter size.

| | Inside City | Outside City |
|---|---|---|
| Industrial Rate | $2.07 per 1,000 gallons | $3.11 per 1,000 gallons |

## IRRIGATION

*(Effective January 1, 2014)*

The minimum bill will be determined by the Base Charge of the water meter size.

| | Inside City | Outside City |
|---|---|---|
| Irrigation Rate | $5.18 per 1,000 gallons | $7.77 per 1,000 gallons |

## WATER METER TAP FEES

*(Effective September 12, 2007)*

| Gallons Per Minute | Size | Residential Inside City | Residential Outside City | Commercial Inside City | Commercial Outside City |
|---|---|---|---|---|---|
| 25 | ¾″ | $1,750 | $2,625 | $2,250 | $3,375 |
| 50 | 1″ | $2,000 | $3,000 | $2,500 | $3,750 |
| 90 | 1 ½″ | $2,500 | $3,750 | $3,000 | $4,500 |
| 130 | 2″ | $3,000 | $4,500 | $3,500 | $5,250 |
| 500 | 3″ | | | $12,500 | $18,750 |
| 500+ | 4″ | | | $13,000 | $19,500 |
| 500+ | 6″ | | | $17,500 | $26,250 |

## WATER MAIN TAP FEES

*(Effective September 12, 2007)*

| Size | Tap Fee |
|---|---|
| 6″ x 6″ | $3,500 |
| 8″ x 6″ | $3,550 |
| 8″ x 8″ | $3,850 |
| 10″ x 6″ | $4,100 |
| 10″ x 8″ | $4,400 |
| 10″ x 10″ | $4,850 |

## ADDITIONAL WATER METERS

(WITHOUT A SEPARATE TAP)

*(Effective September 11, 2001)*

- A 5/8″ x ¾ inch water meter must be installed immediately adjacent to his/her existing water meter and must be connected to the same service line which supplies the existing meter.
- Customer's water line that extends from the additional water meter must end outside of the occupancy's foundation and in no way connect to the occupancy's plumbing.
- The purpose of this additional water meter shall be for lawn irrigation and other related activities.
- The consumption of this additional water meter shall not be subject to a sewer charge.

INSTALLATION FEE FOR ADDITIONAL WATER METER: $200.00

- This Installation Fee only applies when the meter can be installed without a separate tap.
- If an additional tap is required, the standard tap fee shall apply.

NOTE: INSTALLATION FEE FOR ADDITIONAL 1" WATER METER: $350.00

## TEMPORARY WATER METER PERMIT

*(Effective March 12, 2002)*

- $350.00 Deposit required to use a Temporary Water Meter for water use from a Fire Hydrant at a designated location. Permit Application must be completed and deposit paid in advance of receiving water meter.

## ADJUSTMENTS FOR WATER LEAKS

*(Effective March 12, 2002)*

When a customer's water consumption exceeds his or her normal water usage because of a leak on the customer's premises, the City will adjust the amount of the customer's bill, provided that the following conditions are met:

- The leak was relatively un-preventable.
- The total adjustment will be limited to one-half of the water consumption above the customer's normal usage. Normal usage shall be determined by examining the customer's water history for the same month of the year for prior year's usage.
- All of the consumption above normal usage will be adjusted from the sewer charge.
- The City will adjust two consecutive months' bills during any twelve-month period.
- The City may require verification of the leak (i.e. a receipt from a plumber for the repair, etc.)

An adjustment will not be made if it is less than $5.00

# SEWER RATES

## RESIDENTIAL

(*Effective January* 1, 2014)

| | Inside City | Outside City |
|---|---|---|
| Base Charge | $15.00 per month | $20.00 per month |
| Volumetric Charge | $3.58 per 1000 gals of water used | $5.33 per 1000 gals of water used |
| Minimum Bill | $22.16 per month | $30.66 per month |

## COMMERCIAL / INDUSTRIAL

(*Effective January* 1, 2014)

The monthly Sewer charge is 190% of the current monthly water charge.

The minimum bill will be determined by the base charge of the water meter size.

## WASTEWATER PUMP STATION MAINTENANCE FEE

*(Effective June 1, 2004)*

| | |
|---|---|
| Residential Customers served by a WW Pump Station located OUTSIDE the City Limits | $5.00 per month |

## SEWER CAMERA FEES

(*Effective May 14, 2002)*

$2.00 per foot
$100.00 Minimum Charge

## SEPTIC DISCHARGE PRICING

*(Effective May 1, 2013)*

$0.25 per gallon discharged

## WASTEWATER TAP FEES

*(Effective September 12, 2007)*

Based on Water Meter Size

| Water Meter Size | Residential Inside City | Residential Outside City | Commercial Inside City | Commercial Outside City |
|---|---|---|---|---|
| ¾"(Base Meter) | $3,000 [1, 2] | $6,000 [3, 4] | $5,000 [5] | $10,000 [5] |
| 1" | | | $6,000 | $12,000 |
| 1 ½" | | | $7,500 | $15,000 |
| 2" | | | $10,000 | $20,000 |
| 3" | | | $20,000 | $40,000 |
| 4" | | | $35,000 | $70,000 |
| 6" | | | $50,000 | $100,000 |

1. Developer/Property Owner NOT located in a subdivision pays $3000.00 ($2,000 Sewer Main Tap Fee PLUS the $1,000 Sewer Service Tap Fee)

2. Developer of a Subdivision pays Sewer Main Tap Fee of $2,000 per lot & Builder in a Subdivision pays Sewer Service Tap Fee of $1,000 per lot

3. Developer/Property Owner NOT located in a subdivision pays $6000.00 ($4,000 Sewer Main Tap Fee PLUS the $2,000 Sewer Service Tap Fee)

4. Developer of a Subdivision pays Sewer Main Tap Fee of $4,000 per lot & Builder in a Subdivision pays Sewer Service Tap Fee of $2,000 per lot

5. Developer/Commercial Property Owner pays the total Base Meter Fee per lot with the remaining tap fee per lot for any tap larger than the ¾" base meter

# NATURAL GAS RATES

***As of the August 23, 2000 Commission Meeting, the fuel cost adjustment will be changed each month to reflect the rate fluctuations in natural gas, which is due to the rise in natural gas costs.***

## METER BASE CHARGES

*(Effective January 1, 2014)*

| Meter Size | Residential | Commercial | Agricultural |
|---|---|---|---|
| AC-250 meter | $12.00 | $20.00 | $15.00 |
| 415 meter | $12.00 | $20.00 | $15.00 |
| AC-630 meter | $12.00 | $20.00 | $15.00 |
| AL-800 meter | $12.00 | $20.00 | $15.00 |
| 2M meter | $20.00 | $20.00 | $20.00 |
| 3M meter | $30.00 | $30.00 | $20.00 |
| 5M meter | $40.00 | $40.00 | $20.00 |

## RESIDENTIAL

*(Effective January 1, 2014)*

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

## COMMERCIAL

*(Effective January 1, 2014)*

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

## CITY GOVERNMENT

*(Effective January 1, 2014)*

The Base Charge will be determined by the gas meter size.

Distribution Charge Per CCF $0.375 per CCF

Plus Gas Cost and Applicable Sales Tax.

## FIRM INDUSTRIAL

*(Effective January 1, 2014)*

| | |
|---|---|
| Base Charge | $479 minimum |
| Distribution Charge Per CCF | $0.225 per CCF |

Plus Gas Cost and Applicable Sales Tax.

## INTERRUPTIBLE INDUSTRIAL

*(Effective January 1, 2014)*

| | |
|---|---|
| Base Charge | $384 minimum |
| Distribution Charge Per CCF | $0.225 per CCF |

Plus Gas Cost and Applicable Sales Tax.

## NATURAL GAS TAP FEES

*(Effective January 23, 2001)*

| | |
|---|---|
| Residential | $400 plus installation charges |
| Commercial | $800 plus installation charges |

Plus installation charges of $1.75 per foot over 100 feet.

## NATURAL GAS RECONNECTION FEE

*(Effective May 14, 2002)*

A fee of $200.00 will be charged to reconnect a residential meter that a resident requests to be disconnected for the summer season.

Since 1821
THE CITY OF
Monroe

# UTILITIES FUND EXPENDITURES BY DEPARTMENT

Since 1821
THE CITY OF
Monroe

# Finance - Utility

## Overview

The Finance Department of the Combined Utilities provides administrative and financial support for all departments of the utility as well as customer service for the citizens and users. Divisions in the Finance Department of the utilities are Administration, Billing and Central Service. The Administration division is customer service and cashier operations, Billing handles all utility billing and work orders and Central Service is responsible for meter reading.

## Goals/Accomplishments

- To provide quality customer service, accurate billing and meter reading of all City of Monroe Utilities.
- Issued RFP Utility Billing – transitioned to new billing service resulting in a substantial savings for the city in printing costs.
- Started participating as a "Beta Tester" for QS1.
- Currently testing and hope to soon convert to the QS1 Centralized Collection system for cashier area – this will allow collections of taxes, utilities and business license to be paid all at one time if customer requests. It will also simplify the collection process for cashiers.
- RFP/Bids on cleaning of City Hall/Utility Building.
- Complete AMR Project.
- Cross-train the Utility Customer Service Staff for better work flow.

## ADMINISTRATION AND FINANCE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| FINANCIAL ADMINISTRATION | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 196,076 | $ 199,223 |
| OVERTIME SALARIES | 8,709 | 5,098 |
| GROUP INSURANCE | 45,606 | 59,157 |
| SOCIAL SECURITY | 12,316 | 12,134 |
| MEDICARE | 2,880 | 2,838 |
| GMEBS-RETIREMENT CONTRIBUTION | 19,487 | 19,744 |
| UNEMPLOYMENT INSURANCE | - | - |
| WORKERS COMP INSURANCE | 6,944 | 10,459 |
| MEDICAL EXAMS | - | 60 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 292,018 | 308,713 |
| PURCHASED/CONTRACTED SERVICES | | |
| ATTORNEY FEES - OTHERS | 4,831 | 3,503 |
| ATTORNEY FEES-PRESTON & MALCOM | 25,050 | 18,211 |
| AUDIT SERVICES | 30,353 | 27,088 |
| COMMUNICATION SERVICES | 34,197 | 38,893 |
| CONSULTING - TECHNICAL | - | 893 |
| DUES & SUBSCRIPTIONS | 8,786 | 7,371 |
| EQUIPMENT RENTS / LEASES | 2,304 | 2,112 |
| EQUIPMENT REP & MAINT-OUTSIDE | 565 | - |
| GENERAL LIABILITY INSURANCE | 173,690 | 176,609 |
| LAWN CARE & MAINTENANCE | 5,734 | 5,664 |
| MAINTENANCE CONTRACTS | 46,925 | 48,190 |
| MARKETING EXPENSES | - | - |
| OTHER CONTRACTUAL SERVICES | 30,170 | 30,178 |
| PUBLIC RELATIONS | - | - |
| R & M BUILDINGS - OUTSIDE | 9,264 | 2,896 |
| R & M SYSTEM - OUTSIDE | 708 | - |
| SECURITY SYSTEMS | 1,174 | 1,614 |
| TRAINING & EDUCATION | 4,231 | 3,253 |
| UTILITY PROTECTION CTR (DIG) | 6,139 | 5,356 |
| VEHICLE REP & MAINT-OUTSID | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 384,121 | 371,831 |
| SUPPLIES | | |
| AUTO & TRUCK FUEL | - | 68 |
| BUILDING REP & MAINT - INSIDE | 2,432 | 1,467 |
| DAMAGE CLAIMS | 651 | 10,253 |
| EQUIPMENT < 5,000 | - | 1,178 |
| EQUIPMENT REP & MAINT - INSIDE | - | - |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 2,075 | 2,028 |
| OFFICE SUPPLIES & EXPENSES | 50,111 | 42,509 |
| POSTAGE | 8,427 | 3,019 |
| SMALL OPERATING SUPPLIES | 161 | - |
| SMALL TOOLS & MINOR EQUIPMENT | - | - |
| UTIL COSTS FOR OTHER FUNDS | 198,121 | 197,960 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 206,443 | $ 202,386 | $ 219,094 | $ 16,708 | 8.26% |
| 7,917 | 5,000 | 5,000 | - | - |
| 50,776 | 34,400 | 63,000 | 28,600 | 83.14% |
| 13,768 | 12,858 | 13,894 | 1,036 | 8.06% |
| 3,220 | 3,007 | 3,249 | 242 | 8.05% |
| 21,193 | 23,940 | 34,090 | 10,150 | 42.40% |
| - | - | - | - | - |
| 22,885 | 15,000 | 15,000 | - | - |
| - | - | - | - | - |
| 326,202 | 296,591 | 353,327 | 56,736 | 19.13% |
| | | | | |
| - | 2,000 | 2,000 | - | - |
| 23,384 | 25,000 | 30,000 | 5,000 | 20.00% |
| 25,500 | 38,000 | 38,000 | - | - |
| 36,540 | 35,000 | 35,000 | - | - |
| 252 | - | - | - | - |
| 8,261 | 8,000 | 8,000 | - | - |
| 2,067 | 5,000 | 3,000 | (2,000) | -40.00% |
| - | 5,000 | 2,000 | (3,000) | -60.00% |
| 142,001 | 100,000 | 100,000 | - | - |
| 1,915 | 5,000 | 3,000 | (2,000) | -40.00% |
| 47,472 | 60,000 | 50,000 | (10,000) | -16.67% |
| - | 5,000 | 5,000 | - | - |
| 30,112 | 40,000 | 30,000 | (10,000) | -25.00% |
| - | - | - | - | - |
| 13,298 | 10,000 | 15,000 | 5,000 | 50.00% |
| - | - | - | - | - |
| 539 | - | - | - | - |
| 3,633 | 4,000 | 4,000 | - | - |
| 5,051 | 8,000 | 8,000 | - | - |
| - | - | - | - | - |
| 340,025 | 350,000 | 333,000 | (17,000) | -4.86% |
| | | | | |
| - | - | - | - | - |
| 5,017 | 5,000 | 9,000 | 4,000 | 80.00% |
| - | 1,500 | - | (1,500) | -100.00% |
| - | 2,000 | 1,000 | (1,000) | -50.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| 1,612 | 2,000 | 500 | (1,500) | -75.00% |
| 57,036 | 60,000 | 60,000 | - | - |
| 3,631 | 10,000 | 6,000 | (4,000) | -40.00% |
| - | 4,000 | 1,000 | (3,000) | -75.00% |
| - | - | - | - | - |
| 242,511 | 250,000 | 250,000 | - | - |

## ADMINISTRATION AND FINANCE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| UTIL COSTS FOR UTIL FUND | 71,128 | 78,184 |
| UTILITY CASHIERS OVER/SHORT | 295 | - |
| TOTAL SUPPLIES | 333,401 | 336,666 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| MACHINERY & EQUIPMENT | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| ADMIN ALLOC - ADMIN EXPENSES | (3,983,715) | (3,643,072) |
| UTILITY BAD DEBT EXPENSE | 255,961 | 265,574 |
| TOTAL OTHER COSTS | (3,727,754) | (3,377,498) |
| DEBT SERVICE | | |
| INTEREST EXP - 2006 REV BONDS | 171,770 | 171,770 |
| INTEREST-CUST DEPOSITS | 4,084 | 4,290 |
| OTHER INTEREST EXPENSE | - | - |
| REVENUE BOND PRINCIPAL 2011 | - | - |
| INTEREST EXP - 2011 UTIL BOND | 48,749 | 39,765 |
| TOTAL DEBT SERVICE | 224,603 | 215,825 |
| DEPRECIATION AND AMORTIZATION | | |
| AMORT 2006 BOND DEFEASANCE | 8,985 | 8,985 |
| AMORT 2006 BOND ISSUE COSTS | 5,984 | 5,984 |
| AMORT 2006 BOND PREMIUM | (12,499) | (12,499) |
| AMORT 2011 BOND PREMIUM | - | 817 |
| DEPRECIATION EXPENSE | - | - |
| AMORT EXP - 2011 UTILITY BONDS | 2,213 | 3,146 |
| AMORT DISCOUNT- 2011 UTIL BOND | 1,208 | 1,043 |
| AMORT 2006 BOND DEF CHG (2011) | 3,602 | 3,602 |
| TOTAL DEPRECIATION AND AMORTIZATION | 9,493 | 11,078 |
| OTHER FINANCING USES | | |
| TRAN OUT - INSURANCE | 25,000 | 12,000 |
| TRAN OUT - OTHER FUNDS | 401,773 | - |
| TRAN OUT - STABLIZATON | - | - |
| TOTAL OTHER FINANCING USES | 426,773 | 12,000 |
| **TOTAL FINANCIAL ADMINISTRATION** | **(2,057,345)** | **(2,121,385)** |
| **UTILITY BILLING** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 145,326 | 140,295 |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 5,706 | 6,015 |
| GROUP INSURANCE | 22,648 | 28,559 |
| SOCIAL SECURITY | 8,587 | 8,485 |
| MEDICARE | 2,008 | 1,984 |
| GMEBS-RETIREMENT CONTRIBUTION | 14,615 | 14,808 |
| WORKERS COMP INSURANCE | - | - |
| MEDICAL EXAMS | - | 40 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 198,890 | 200,186 |
| PURCHASED/CONTRACTED SERVICES | | |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 78,388 | 72,000 | 80,000 | 8,000 | 11.11% |
| - | - | - | - | - |
| 388,195 | 406,500 | 407,500 | 1,000 | 0.25% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| (3,614,223) | (3,603,785) | (3,669,747) | (65,962) | 1.83% |
| 235,247 | 300,000 | 300,000 | - | - |
| (3,378,976) | (3,303,785) | (3,369,747) | (65,962) | 2.00% |
| | | | | |
| 171,770 | 171,770 | 171,770 | - | - |
| 4,070 | - | - | - | - |
| - | - | - | - | - |
| - | 238,358 | 240,690 | 2,332 | 0.98% |
| 8,743 | 5,786 | 2,780 | (3,006) | -51.95% |
| 184,583 | 415,914 | 415,240 | (674) | -0.16% |
| | | | | |
| 8,985 | 8,985 | 8,985 | - | - |
| - | 5,984 | - | (5,984) | -100.00% |
| (12,499) | (12,499) | (12,499) | - | - |
| 3,078 | 2,037 | 979 | (1,058) | -51.94% |
| - | - | - | - | - |
| - | 3,664 | - | (3,664) | -100.00% |
| 1,550 | 1,550 | 1,421 | (129) | -8.32% |
| 3,602 | 3,602 | 3,602 | - | - |
| 4,716 | 13,323 | 2,488 | (10,835) | -81.33% |
| | | | - | - |
| 11,000 | 12,000 | 12,000 | - | - |
| - | - | - | - | - |
| 1,250,000 | - | - | - | - |
| 1,261,000 | 12,000 | 12,000 | - | - |
| | | | | |
| **(874,255)** | **(1,809,457)** | **(1,846,192)** | **(36,735)** | **2.03%** |
| | | | | |
| 140,276 | 136,587 | 139,534 | 2,947 | 2.16% |
| - | - | - | - | - |
| 8,449 | 8,000 | 8,000 | - | - |
| 41,078 | 25,800 | 37,800 | 12,000 | 46.51% |
| 9,807 | 8,964 | 9,147 | 183 | 2.04% |
| 2,294 | 2,097 | 2,139 | 42 | 2.00% |
| 15,895 | 17,955 | 20,454 | 2,499 | 13.92% |
| - | - | - | - | - |
| - | - | - | - | - |
| 217,799 | 199,403 | 217,074 | 17,671 | 8.86% |

## ADMINISTRATION AND FINANCE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| COMMUNICATION SERVICES | 535 | 2,648 |
| CONSULTING - TECHNICAL | - | - |
| MAINTENANCE CONTRACTS | 7,879 | 8,362 |
| OTHER CONTRACTUAL SERVICES | - | - |
| TRAINING & EDUCATION | 443 | 1,301 |
| UTIL BILL PRINT SERVICES | 29,182 | 26,833 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 38,039 | 39,144 |
| SUPPLIES | | |
| EQUIPMENT < 5,000 | - | - |
| EQUIPMENT REP & MAINT - INSIDE | - | - |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 60 | 60 |
| OFFICE SUPPLIES & EXPENSES | 9,087 | 10,121 |
| POSTAGE | 55,890 | 52,668 |
| SMALL OPERATING SUPPLIES | - | - |
| SMALL TOOLS & MINOR EQUIPMENT | - | - |
| TOTAL SUPPLIES | 65,037 | 62,849 |
| CAPITAL OUTLAYS | | |
| COMPUTERS | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | - | - |
| TOTAL DEPRECIATION AND AMORTIZATION | - | - |
| **TOTAL UTILITY BILLING** | **301,966** | **302,179** |
| **UTILITY CUSTOMER SERVICE** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 530,511 | 536,128 |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 15,079 | 14,848 |
| GROUP INSURANCE | 136,509 | 175,432 |
| SOCIAL SECURITY | 32,697 | 32,000 |
| MEDICARE | 7,647 | 7,484 |
| GMEBS-RETIREMENT CONTRIBUTION | 68,203 | 69,103 |
| WORKERS COMP INSURANCE | 1,765 | - |
| MEDICAL EXAMS | - | 277 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 792,411 | 835,272 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 1,759 | 1,876 |
| CONSULTING - TECHNICAL | - | - |
| DUES & SUBSCRIPTIONS | - | 2 |
| MAINTENANCE CONTRACTS | 6,794 | 7,499 |
| OTHER CONTRACTUAL SERVICES | 28,835 | 46,364 |
| TRAINING & EDUCATION | 1,359 | 66 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 38,747 | 55,807 |
| SUPPLIES | | |
| EQUIPMENT < 5,000 | - | - |
| EQUIPMENT REP & MAINT - INSIDE | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 2,615 | - | 500 | 500 | - |
| - | - | - | - | - |
| 7,431 | 10,000 | 8,000 | (2,000) | -20.00% |
| - | 3,000 | 1,000 | (2,000) | -66.67% |
| 927 | 2,000 | 2,000 | - | - |
| 27,739 | 30,000 | 15,000 | (15,000) | -50.00% |
| 38,712 | 45,000 | 26,500 | (18,500) | -41.11% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 60 | - | - | - | - |
| 8,957 | 5,000 | 10,000 | 5,000 | 100.00% |
| 56,447 | 60,000 | 56,000 | (4,000) | -6.67% |
| - | - | - | - | - |
| - | - | - | - | - |
| 65,464 | 65,000 | 66,000 | 1,000 | 1.54% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| **321,975** | **309,403** | **309,574** | **171** | **0.06%** |
| | | | | |
| 546,818 | 531,855 | 458,082 | (73,773) | -13.87% |
| - | - | - | - | - |
| 18,389 | 18,000 | 18,000 | - | - |
| 183,706 | 120,400 | 151,200 | 30,800 | 25.58% |
| 36,780 | 34,091 | 29,517 | (4,574) | -13.42% |
| 8,602 | 7,973 | 6,903 | (1,070) | -13.42% |
| 74,177 | 83,790 | 81,816 | (1,974) | -2.36% |
| - | - | - | - | - |
| 34 | - | - | - | - |
| 868,506 | 796,109 | 745,518 | (50,591) | -6.35% |
| | | | | |
| 1,770 | 1,500 | 2,500 | 1,000 | 66.67% |
| - | - | - | - | - |
| - | - | - | - | - |
| 7,796 | 6,000 | 7,500 | 1,500 | 25.00% |
| 74,372 | 75,000 | 60,000 | (15,000) | -20.00% |
| 737 | 3,000 | 3,000 | - | - |
| 84,675 | 85,500 | 73,000 | (12,500) | -14.62% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |

## ADMINISTRATION AND FINANCE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| MILEAGE REIMBURSEMENT | 11 | - |
| MISCELLANEOUS | 280 | 280 |
| OFFICE SUPPLIES & EXPENSES | 17,773 | 14,083 |
| POSTAGE | - | - |
| SMALL OPERATING SUPPLIES | 63 | - |
| SMALL TOOLS & MINOR EQUIPMENT | 3 | - |
| UTILITY CASHIERS OVER/SHORT | 192 | 553 |
| TOTAL SUPPLIES | 18,322 | 14,916 |
| CAPITAL OUTLAYS | | |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | - | - |
| TOTAL DEPRECIATION AND AMORTIZATION | - | - |
| **TOTAL UTILITY CUSTOMER SERVICE** | **849,480** | **905,995** |
| **CENTRAL SERVICES** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 471,429 | 445,506 |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 9,347 | 16,405 |
| GROUP INSURANCE | 122,376 | 155,907 |
| SOCIAL SECURITY | 28,785 | 27,798 |
| MEDICARE | 6,732 | 6,500 |
| GMEBS-RETIREMENT CONTRIBUTION | 53,588 | 54,296 |
| WORKERS COMP INSURANCE | 1,807 | 2,041 |
| MEDICAL EXAMS | 34 | 60 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 694,098 | 708,513 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 8,717 | 7,069 |
| CONSULTING - TECHNICAL | - | - |
| DUES & SUBSCRIPTIONS | 455 | 931 |
| EQUIPMENT RENTS / LEASES | - | - |
| EQUIPMENT REP & MAINT-OUTSIDE | - | 17 |
| MAINTENANCE CONTRACTS | 5,295 | 5,507 |
| OTHER CONTRACTUAL SERVICES | - | - |
| R & M BUILDINGS - OUTSIDE | 598 | 386 |
| TRAINING & EDUCATION | 9,408 | 3,928 |
| UNIFORM RENTAL | 6,821 | 8,667 |
| VEHICLE REP & MAINT-OUTSID | 272 | 493 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 31,566 | 26,998 |
| SUPPLIES | | |
| AUTO & TRUCK FUEL | 14,602 | 21,661 |
| BUILDING REP & MAINT - INSIDE | 3,244 | 520 |
| DAMAGE CLAIMS | - | - |
| EQUIPMENT < 5,000 | - | 782 |
| EQUIPMENT REP & MAINT - INSIDE | 1,330 | 1,508 |
| MILEAGE REIMBURSEMENT | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| 2,080 | 2,500 | 500 | (2,000) | -80.00% |
| 18,869 | 15,000 | 12,000 | (3,000) | -20.00% |
| - | - | - | - | - |
| 1 | - | - | - | - |
| - | - | - | - | - |
| 356 | 500 | 500 | - | - |
| 21,306 | 18,000 | 13,000 | (5,000) | -27.78% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| **974,487** | **899,609** | **831,518** | **(68,091)** | **-7.57%** |
| | | | | |
| 392,507 | 378,402 | 436,900 | 58,498 | 15.46% |
| - | - | - | - | - |
| 14,537 | 10,000 | 10,000 | - | - |
| 111,218 | 68,800 | 113,400 | 44,600 | 64.83% |
| 26,467 | 24,081 | 27,708 | 3,627 | 15.06% |
| 6,192 | 5,632 | 6,480 | 848 | 15.06% |
| 47,685 | 47,880 | 61,362 | 13,482 | 28.16% |
| - | 10,000 | 10,000 | - | - |
| - | - | - | - | - |
| 598,606 | 544,795 | 665,850 | 121,055 | 22.22% |
| | | | | |
| 7,645 | 8,000 | 6,000 | (2,000) | -25.00% |
| - | - | - | - | - |
| 718 | 1,000 | 1,000 | - | - |
| - | - | - | - | - |
| - | 500 | 500 | - | - |
| 5,727 | 5,000 | 6,000 | 1,000 | 20.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| 3,121 | 6,000 | 4,000 | (2,000) | -33.33% |
| 7,721 | - | - | - | - |
| 358 | 2,500 | 2,500 | - | - |
| 25,290 | 23,000 | 20,000 | (3,000) | -13.04% |
| | | | | |
| 19,436 | 22,000 | 18,000 | (4,000) | -18.18% |
| 477 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 1,825 | 2,500 | 2,500 | - | - |
| - | - | - | - | - |

## ADMINISTRATION AND FINANCE
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| MISCELLANEOUS | 220 | 200 |
| OFFICE SUPPLIES & EXPENSES | 9,496 | 9,176 |
| POSTAGE | - | 74 |
| SMALL OPERATING SUPPLIES | 3,923 | 1,558 |
| SMALL TOOLS & MINOR EQUIPMENT | 183 | 137 |
| UTIL COSTS FOR UTIL FUND | - | - |
| VEHICLE REP & MAINT - INSIDE | 4,535 | 6,550 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 37,533 | 42,166 |
| CAPITAL OUTLAYS | | |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | 151,171 | 146,542 |
| TOTAL DEPRECIATION AND AMORTIZATION | 151,171 | 146,542 |
| **TOTAL CENTRAL SERVICES** | **914,368** | **924,219** |
| **TOTAL EXPENDITURES** | **$ 8,469** | **$ 11,008** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 298 | 500 | 500 | - | - |
| 16,007 | 10,000 | 10,000 | - | - |
| - | - | - | - | - |
| 1,189 | 3,000 | 1,000 | (2,000) | -66.67% |
| 22 | 250 | 250 | - | - |
| - | - | - | - | - |
| 3,746 | 5,000 | 5,000 | - | - |
| 2,839 | 6,400 | 7,000 | 600 | 9.38% |
| 45,839 | 49,650 | 44,250 | (5,400) | -10.88% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 38,000 | - | (38,000) | -100.00% |
| - | 38,000 | - | (38,000) | -100.00% |
| | | | | |
| 146,542 | - | - | - | - |
| 146,542 | - | - | - | - |
| **816,277** | **655,445** | **730,100** | **74,655** | **11.39%** |
| **$ 1,238,484** | **$ 55,000** | **$ 25,000** | **$ (30,000)** | **-54.55%** |

Since 1821
THE CITY OF
Monroe

# Electric and Telecommunications

## Overview

The Electric and Telecomm Department is responsible for providing a safe and reliable source of power to residential, commercial and industrial customers while continually working to reduce energy and telecommunications costs. Their mission is to be "committed to provide exceptional service and reliable electricity and telecommunications at a competitive rate." The City provides power to its customers purchased from the Municipal Electric Authority of Georgia (MEAG).

## Goals/Accomplishments

- To provide the residents and businesses of the City of Monroe with outstanding local service, environmental leadership, responsiveness and accessibility.
- To continue working to reduce energy and telecommunications costs and find more efficient and eco-friendly ways to provide its services.
- Use the GPS Mapping and Audit of street lights to produce a plan for transition to LED.
- Obtain a 0% rejection rate on all wood utility poles.
- Increase electric system reliability throughout the city.
- Increase public awareness of electrical safety.
- Continue to strive for a "Zero-Loss" accident rate.
- Continue to lower band-width cost by leveraging multiple internet providers and large capacity customers.
- Create redundancy throughout the fiber-optic network.
- Create a Marketing plan for the Telecommunications System.
- Continue to stay on a six-year inspection schedule with Southeastern Wood Pole Inspectors (SWPI) for maintenance of the electric infrastructure.
- Develop a 5 year plan for Right of Way management.

## ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **GENERAL ADMINISTRATION** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 92,707 | 93,776 |
| OVERTIME SALARIES | - | - |
| GROUP INSURANCE | 9,751 | 12,531 |
| SOCIAL SECURITY | 6,015 | 5,798 |
| MEDICARE | 1,407 | 1,616 |
| GMEBS-RETIREMENT CONTRIBUTION | 4,872 | 4,936 |
| WORKERS COMP INSURANCE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 114,752 | 118,657 |
| CAPITAL OUTLAYS | | |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| **TOTAL GENERAL ADMINISTRATION** | **114,752** | **118,657** |
| **CATV & INTERNET** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 393,623 | 405,058 |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 52,220 | 40,394 |
| UTIL LABOR & BENE TO CAP PROJ | - | - |
| GROUP INSURANCE | 96,271 | 121,811 |
| SOCIAL SECURITY | 26,976 | 26,568 |
| MEDICARE | 6,309 | 6,213 |
| GMEBS-RETIREMENT CONTRIBUTION | 43,845 | 44,424 |
| WORKERS COMP INSURANCE | 12,912 | 323 |
| MEDICAL EXAMS | 88 | 30 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 632,244 | 644,821 |
| PURCHASED/CONTRACTED SERVICES | | |
| CATV VIDEO PRODUCTION EXPENSES | 4,094 | - |
| COMMUNICATION SERVICES | 14,084 | 12,115 |
| CONSULTING - TECHNICAL | 27,000 | 28,793 |
| DUES & SUBSCRIPTIONS | 6,380 | 6,344 |
| EQUIPMENT RENTS / LEASES | 1,493 | 6,594 |
| EQUIPMENT REP & MAINT-OUTSIDE | 21,635 | 12,463 |
| INTERNET COSTS | 251,950 | 283,075 |
| MAINTENANCE CONTRACTS | 1,199 | 1,317 |
| MARKETING EXPENSES | - | 562 |
| OTHER CONTRACTUAL SERVICES | - | 3,040 |
| POLE EQUIPMENT RENTS / LEASES | 3,542 | 4,005 |
| R & M BUILDINGS - OUTSIDE | 25 | 503 |
| R & M CATV STUDIO - OUTSIDE | 1,964 | - |
| R & M SYSTEM - OUTSIDE | 30,165 | 5,319 |
| TRAINING & EDUCATION | 822 | 2,079 |
| UNIFORM RENTAL | 3,068 | 2,870 |
| VEHICLE REP & MAINT-OUTSID | 32,696 | 20,922 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 96,061 | 183,731 | 196,478 | $ 12,747 | 6.94% |
| - | - | - | - | - |
| 27,987 | 25,800 | 37,800 | 12,000 | 46.51% |
| 6,440 | 11,391 | 12,182 | 791 | 6.94% |
| 1,503 | 2,664 | 2,849 | 185 | 6.94% |
| 10,597 | 17,955 | 20,454 | 2,499 | 13.92% |
| - | - | - | - | - |
| 142,588 | 241,541 | 269,763 | 28,222 | 11.68% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| **142,588** | **241,541** | **269,763** | **28,222** | **11.68%** |
| | | | | |
| 363,265 | 371,875 | 363,578 | (8,297) | -2.23% |
| - | - | - | - | - |
| 33,673 | 30,000 | 30,000 | - | - |
| - | - | - | - | - |
| 116,354 | 68,800 | 100,800 | 32,000 | 46.51% |
| 26,039 | 24,916 | 24,402 | (514) | -2.06% |
| 6,089 | 5,827 | 5,707 | (120) | -2.06% |
| 47,685 | 47,880 | 54,544 | 6,664 | 13.92% |
| 7,278 | - | - | - | - |
| - | - | - | - | - |
| 600,383 | 549,298 | 579,031 | 29,733 | 5.41% |
| | | | | |
| - | - | - | - | - |
| 12,992 | 10,000 | 8,000 | (2,000) | -20.00% |
| 28,373 | 30,000 | 30,000 | - | - |
| 6,625 | 12,000 | 8,000 | (4,000) | -33.33% |
| 2,848 | 2,500 | 2,500 | - | - |
| 14,625 | 10,000 | 10,000 | - | - |
| 309,645 | 175,000 | 350,000 | 175,000 | 100.00% |
| 3,060 | 4,000 | 3,500 | (500) | -12.50% |
| 655 | 7,500 | 5,000 | (2,500) | -33.33% |
| 1,835 | - | 2,000 | 2,000 | - |
| 4,264 | 18,000 | 5,000 | (13,000) | -72.22% |
| 3,364 | 4,500 | 4,000 | (500) | -11.11% |
| - | - | - | - | - |
| 20,425 | 30,000 | 5,000 | (25,000) | -83.33% |
| 1,691 | - | - | - | - |
| - | - | - | - | - |
| 10,233 | 10,000 | 7,500 | (2,500) | -25.00% |

## ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| TOTAL PURCHASED/CONTRACTED SERVICES | 400,117 | 390,001 |
| SUPPLIES | | |
| AUTO & TRUCK FUEL | 22,496 | 32,549 |
| BUILDING REP & MAINT - INSIDE | 6,606 | 433 |
| COST OF SALES | 1,893,311 | 2,038,095 |
| COST OF SALES - CREDIT | (561,627) | - |
| COST OF SALES TELEPHONE | 341,279 | 441,717 |
| DAMAGE CLAIMS | 4,529 | 2,639 |
| EQUIPMENT < 5,000 | 60,994 | 100,176 |
| EQUIPMENT REP & MAINT - INSIDE | 7,368 | 2,905 |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 3,905 | 6,838 |
| OFFICE SUPPLIES & EXPENSES | 11,152 | 15,564 |
| POSTAGE | 118 | 83 |
| R & M CATV STUDIO - INSIDE | 3,590 | 55 |
| R & M SYS - INSIDE / SHIPPING | 1,311 | 9,002 |
| R & M SYSTEM - INSIDE | 99,100 | 118,802 |
| SMALL OPERATING SUPPLIES | 37,365 | 32,979 |
| SMALL TOOLS & MINOR EQUIPMENT | 16,808 | 9,102 |
| UTIL COSTS FOR UTIL FUND | 51,703 | 37,373 |
| VEHICLE REP & MAINT - INSIDE | 7,149 | 5,539 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 2,007,157 | 2,853,851 |
| CAPITAL OUTLAYS | | |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| ADMIN ALLOC - ADMIN EXPENSES | 724,837 | 437,165 |
| TOTAL OTHER COSTS | 724,837 | 437,165 |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | 156,352 | 155,459 |
| TOTAL DEPRECIATION AND AMORTIZATION | 156,352 | 155,459 |
| OTHER FINANCING USES | | |
| TRANS OUT UTIL 5% TO GEN FUND | 148,291 | 187,010 |
| TRANS OUT UTILITY 5% E&R FUNDING | - | - |
| TRANS OUT UTILITY E&R FUNDING | - | - |
| TOTAL OTHER FINANCING USES | 148,291 | 187,010 |
| **TOTAL CATV & INTERNET** | **4,068,998** | **4,668,307** |
| ELECTRIC | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 799,412 | 719,050 |
| OVERTIME SALARIES | 90,166 | 109,801 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 420,635 | 313,500 | 440,500 | 127,000 | 40.51% |
| | | | | |
| 29,944 | 30,000 | 30,000 | - | - |
| 1,628 | 1,000 | 1,000 | - | - |
| 2,250,404 | 2,232,000 | 2,516,000 | 284,000 | 12.72% |
| - | - | - | - | - |
| 531,418 | 500,000 | 500,000 | - | - |
| 6,589 | 1,500 | 2,000 | 500 | 33.33% |
| 77,495 | 75,000 | 50,000 | (25,000) | -33.33% |
| 14,288 | 5,000 | 5,000 | - | - |
| - | 250 | - | (250) | -100.00% |
| 967 | 3,500 | 2,500 | (1,000) | -28.57% |
| 7,937 | 5,000 | 5,000 | - | - |
| 10 | - | - | - | - |
| - | - | - | - | - |
| 658 | - | - | - | - |
| 75,303 | 50,000 | 5,000 | (45,000) | -90.00% |
| 35,149 | 30,000 | 5,000 | (25,000) | -83.33% |
| 14,269 | 6,000 | 6,000 | - | - |
| 44,232 | 50,000 | 50,000 | - | - |
| 4,646 | 5,000 | 5,000 | - | - |
| 5,153 | 6,000 | 5,000 | (1,000) | -16.67% |
| 3,100,090 | 3,000,250 | 3,187,500 | 187,250 | 6.24% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| 439,526 | 482,886 | 544,236 | 61,350 | 12.70% |
| 439,526 | 482,886 | 544,236 | 61,350 | 12.70% |
| | | | | |
| 172,858 | - | - | - | - |
| 172,858 | - | - | - | - |
| | | | | |
| 198,733 | 235,085 | 244,563 | 9,478 | 4.03% |
| - | 235,085 | 244,563 | 9,478 | 4.03% |
| - | - | 173,150 | 173,150 | - |
| 198,733 | 470,170 | 662,276 | 192,106 | 40.86% |
| **4,932,225** | **4,816,104** | **5,413,543** | **597,439** | **12.41%** |
| | | | | |
| 734,757 | 709,269 | 713,683 | 4,414 | 0.62% |
| 106,353 | 60,000 | 100,000 | 40,000 | 66.67% |

## ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| UTIL LABOR & BENE TO CAP PROJ | (264,010) | (279,595) |
| GROUP INSURANCE | 165,762 | 213,024 |
| SOCIAL SECURITY | 53,637 | 49,474 |
| MEDICARE | 12,544 | 11,569 |
| GMEBS-RETIREMENT CONTRIBUTION | 82,818 | 83,911 |
| WORKERS COMP INSURANCE | 2,178 | 41 |
| MEDICAL EXAMS | - | 376 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 942,507 | 907,651 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 8,689 | 7,215 |
| CONSULTING - TECHNICAL | 395 | 15,027 |
| DUES & SUBSCRIPTIONS | 1,213 | 242 |
| EQUIPMENT RENTS / LEASES | 1,493 | 3,427 |
| EQUIPMENT REP & MAINT-OUTSIDE | 14,790 | 11,975 |
| MAINTENANCE CONTRACTS | 3,646 | 4,371 |
| MARKETING EXPENSES | - | 562 |
| OTHER CONTRACTUAL SERVICES | 171,315 | 195,255 |
| POLE EQUIPMENT RENTS / LEASES | 25,644 | 11,329 |
| R & M SYSTEM - OUTSIDE | 49,606 | 39,056 |
| TRAINING & EDUCATION | 7,270 | 6,699 |
| UNIFORM RENTAL | 8,925 | 3,534 |
| VEHICLE REP & MAINT-OUTSID | 15,496 | 28,151 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 308,482 | 326,843 |
| SUPPLIES | | |
| AMR PROJECT EXPENSE | 76,788 | 73,678 |
| AUTO & TRUCK FUEL | 22,776 | 32,821 |
| COST OF SALES | 10,831,263 | 11,555,680 |
| COST OF SALES MCT CREDIT | (1,104,336) | (1,337,280) |
| DAMAGE CLAIMS | 4,837 | 4,861 |
| EQUIPMENT < 5,000 | 400 | 13,883 |
| EQUIPMENT REP & MAINT - INSIDE | 3,490 | 6,804 |
| METERS | - | - |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 3,796 | 2,456 |
| OFFICE SUPPLIES & EXPENSES | 10,714 | 11,625 |
| POSTAGE | 152 | - |
| R & M SYS - INSIDE / SHIPPING | - | - |
| R & M SYSTEM - INSIDE | 171,239 | 120,013 |
| SMALL OPERATING SUPPLIES | 34,596 | 37,916 |
| SMALL TOOLS & MINOR EQUIPMENT | 21,008 | 9,019 |
| UTIL COSTS FOR UTIL FUND | 22,039 | 43,516 |
| VEHICLE REP & MAINT - INSIDE | 7,976 | 7,096 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 10,106,738 | 10,582,088 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| CONSTRUCTION IN PROGRESS | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| 208,176 | 120,400 | 176,400 | 56,000 | 46.51% |
| 51,890 | 47,695 | 50,448 | 2,753 | 5.77% |
| 12,135 | 11,154 | 11,798 | 644 | 5.77% |
| 84,773 | 83,790 | 95,452 | 11,662 | 13.92% |
| 3,093 | - | - | - | - |
| 75 | - | - | - | - |
| 1,201,252 | 1,032,308 | 1,147,781 | 115,473 | 11.19% |
| | | | | |
| 6,490 | 5,000 | 6,000 | 1,000 | 20.00% |
| 22,708 | 15,000 | 5,000 | (10,000) | -66.67% |
| 200 | 1,000 | 1,000 | - | - |
| 2,524 | 2,500 | 2,500 | - | - |
| 20,198 | 12,500 | 15,000 | 2,500 | 20.00% |
| 8,025 | 5,000 | 8,000 | 3,000 | 60.00% |
| 300 | - | - | - | - |
| 185,809 | 200,000 | 225,000 | 25,000 | 12.50% |
| 11,550 | 25,000 | 15,000 | (10,000) | -40.00% |
| 41,053 | 40,000 | 5,000 | (35,000) | -87.50% |
| 11,583 | 10,000 | 10,000 | - | - |
| - | - | - | - | - |
| 19,500 | 20,000 | 5,000 | (15,000) | -75.00% |
| 329,940 | 336,000 | 297,500 | (38,500) | -11.46% |
| | | | | |
| - | - | - | - | - |
| 30,350 | 30,000 | 35,000 | 5,000 | 16.67% |
| 11,946,538 | 12,650,274 | 12,650,274 | - | - |
| (717,264) | - | - | - | - |
| 803 | - | 1,500 | 1,500 | - |
| 4,053 | 5,000 | 5,000 | - | - |
| 6,291 | 5,000 | 5,000 | - | - |
| - | - | - | - | - |
| - | 500 | - | (500) | -100.00% |
| 4,919 | 1,500 | 1,500 | - | - |
| 14,351 | 10,000 | 5,000 | (5,000) | -50.00% |
| 187 | 150 | 150 | - | - |
| 14 | 500 | - | (500) | -100.00% |
| 157,446 | 10,000 | 5,000 | (5,000) | -50.00% |
| 60,257 | 25,000 | 15,000 | (10,000) | -40.00% |
| 20,819 | 15,000 | 12,000 | (3,000) | -20.00% |
| 39,303 | 30,000 | 35,000 | 5,000 | 16.67% |
| 9,719 | 7,000 | 5,000 | (2,000) | -28.57% |
| 9,212 | 3,000 | 6,000 | 3,000 | 100.00% |
| 11,586,998 | 12,792,924 | 12,781,424 | (11,500) | -0.09% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |

## ELECTRIC AND TELECOMMUNICATIONS EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| ADMIN ALLOC - ADMIN EXPENSES | 1,222,682 | 1,725,581 |
| TOTAL OTHER COSTS | 1,222,682 | 1,725,581 |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | 285,949 | 369,347 |
| TOTAL DEPRECIATION AND AMORTIZATION | 285,949 | 369,347 |
| OTHER FINANCING USES | | |
| TRANS OUT UTIL 5% TO GEN FUND | 625,923 | 684,839 |
| TRANS OUT UTILITY 5% E&R FUNDING | - | - |
| TRANS OUT UTILITY E&R FUNDING | - | - |
| TOTAL OTHER FINANCING USES | 625,923 | 684,839 |
| **TOTAL ELECTRIC** | **13,492,281** | **14,596,349** |
| **TOTAL EXPENDITURES** | **17,676,031** | **19,383,313** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 45,000 | - | (45,000) | -100.00% |
| - | 45,000 | - | (45,000) | -100.00% |
| 1,759,223 | 1,888,299 | 1,813,530 | (74,769) | -3.96% |
| 1,759,223 | 1,888,299 | 1,813,530 | (74,769) | -3.96% |
| 261,611 | - | - | - | - |
| 261,611 | - | - | - | - |
| 727,922 | 853,465 | 880,000 | 26,535 | 3.11% |
| - | 853,465 | 880,000 | 26,535 | 3.11% |
| - | - | 623,040 | 623,040 | - |
| 727,922 | 1,706,930 | 2,383,040 | 676,110 | 39.61% |
| **15,866,946** | **17,801,461** | **18,423,275** | **621,814** | **3.49%** |
| **20,941,759** | **22,859,106** | **24,106,581** | **$ 1,247,475** | **5.46%** |

# Water, Sewer and Gas

## Overview

The Water, Sewer, Gas and Stormwater department is responsible for the management, repairs and operations of the systems. Their mission statement is "Committed to providing our customers with exceptional water, sewer, natural gas and stormwater services at the best possible rates." The City of Monroe is responsible for providing a safe and reliable drinking water supply, collection and treatment of wastewater, and an efficient stormwater system for the citizens of Monroe. The City also distributes gas to its customers purchased from the Municipal Gas Authority of Georgia (MGAG).

## Goals/Accomplishments

- Ensure reliable distributions of drinking water to residents compliant with all Federal, State and Local requirements.
- To ensure adequate raw water resources to meet the City's future demands.
- Provide infrastructure in the most efficient and equitable manner in a sound, environmental manner.
- Ensure the reliable operation of the wastewater collection and transmission systems through the regular cleaning, inspecting and rehabilitation of system components.
- The water, wastewater, natural gas and stormwater divisions help conserve, protect or sustain the environmental resources in our communities and state through environmental stewardship.
- Maintain potable water quality within all regulatory parameters.
- Ensure consistent operational reliability of all water treatment, water storage facilities, distribution system, wastewater treatment, pumping stations, and collection system.
- Develop a replacement program for the city's deteriorating and aged utility mains.
- Provide and maintain adequate water, wastewater and stormwater facilities to serve both existing and planned growth development.
- Maintain an annually updated capital improvement plan.
- Increase public awareness of natural gas safety and its green energy capabilities.

- To facilitate proper stormwater system installation, maintenance and repair.
- Adequately provide shoulder, ditch, curb, gutter and culvert maintenance and repair.
- Monitor and perform catch basin construction, repair and reconstruction.

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **GENERAL ADMINISTRATION** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 91,439 | $ 94,080 |
| OVERTIME SALARIES | - | - |
| GROUP INSURANCE | 9,751 | 12,531 |
| SOCIAL SECURITY | 5,972 | 5,616 |
| MEDICARE | 1,397 | 1,314 |
| GMEBS-RETIREMENT CONTRIBUTION | 4,872 | 4,936 |
| WORKERS COMP INSURANCE | 289 | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 113,720 | 118,477 |
| **TOTAL GENERAL ADMINISTRATION** | **113,720** | **118,477** |
| **STORMWATER** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | - | - |
| OVERTIME SALARIES | - | - |
| GROUP INSURANCE | - | - |
| SOCIAL SECURITY | - | - |
| MEDICARE | - | - |
| GMEBS-RETIREMENT CONTRIBUTION | - | - |
| WORKERS COMP INSURANCE | - | - |
| MEDICAL EXAMS | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | - | - |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | - | - |
| CONSULTING - TECHNICAL | - | - |
| DUES & SUBSCRIPTIONS | - | - |
| EQUIPMENT REP & MAINT-OUTSIDE | - | - |
| MAINTENANCE CONTRACTS | - | - |
| R & M SYSTEM - OUTSIDE | - | - |
| TRAINING & EDUCATION | - | - |
| VEHICLE REP & MAINT-OUTSID | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | - | - |
| SUPPLIES | | |
| AUTO & TRUCK FUEL | - | - |
| DAMAGE CLAIMS | - | - |
| EQUIPMENT < 5,000 | - | - |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | - | - |
| OFFICE SUPPLIES & EXPENSES | - | - |
| R & M SYSTEM - INSIDE | - | - |
| SMALL OPERATING SUPPLIES | - | - |
| SMALL TOOLS & MINOR EQUIPMENT | - | - |
| VEHICLE REP & MAINT - INSIDE | - | - |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | - | - |
| **TOTAL STORMWATER** | **-** | **-** |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 96,354 | $ 153,979 | $ 158,351 | $ 4,372 | 2.84% |
| - | - | - | - | - |
| 13,153 | 17,200 | 25,200 | 8,000 | 46.51% |
| 5,852 | 9,547 | 9,818 | 271 | 2.84% |
| 1,368 | 2,233 | 2,296 | 63 | 2.82% |
| 5,298 | 11,970 | 13,636 | 1,666 | 13.92% |
| - | - | - | - | - |
| 122,025 | 194,929 | 209,301 | 14,372 | 7.37% |
| **122,025** | **194,929** | **209,301** | **14,372** | **7.37%** |
| | | | | |
| - | - | 37,546 | 37,546 | - |
| - | - | - | - | - |
| - | - | 12,600 | 12,600 | - |
| - | - | 2,328 | 2,328 | - |
| - | - | 544 | 544 | - |
| - | - | 6,818 | 6,818 | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | 59,836 | 59,836 | - |
| | | | | |
| - | - | 250 | 250 | - |
| - | - | 500 | 500 | - |
| - | - | 250 | 250 | - |
| - | - | 500 | 500 | - |
| - | - | 250 | 250 | - |
| - | - | 1,000 | 1,000 | - |
| - | - | 1,500 | 1,500 | - |
| - | - | 1,000 | 1,000 | - |
| - | - | 5,250 | 5,250 | - |
| | | | | |
| - | - | 1,000 | 1,000 | - |
| - | - | 500 | 500 | - |
| - | - | 2,500 | 2,500 | - |
| - | - | 250 | 250 | - |
| - | - | - | - | - |
| - | - | 250 | 250 | - |
| - | - | 15,970 | 15,970 | - |
| - | - | 250 | 250 | - |
| - | - | 1,000 | 1,000 | - |
| - | - | 250 | 250 | - |
| - | - | 550 | 550 | - |
| - | - | 22,520 | 22,520 | - |
| **-** | **-** | **87,606** | **87,606** | **-** |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **WATER TREATMENT PLANT** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 162,634 | 163,883 |
| OVERTIME SALARIES | 23,372 | 29,400 |
| GROUP INSURANCE | 52,210 | 68,191 |
| SOCIAL SECURITY | 11,213 | 11,766 |
| MEDICARE | 2,622 | 2,752 |
| GMEBS-RETIREMENT CONTRIBUTION | 19,487 | 19,744 |
| WORKERS COMP INSURANCE | - | 1,417 |
| MEDICAL EXAMS | - | 5,640 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 271,538 | 302,793 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 2,985 | 1,989 |
| CONSULTING - TECHNICAL | - | 250 |
| DUES & SUBSCRIPTIONS | 8,553 | 10,268 |
| EQUIPMENT RENTS / LEASES | - | - |
| EQUIPMENT REP & MAINT-OUTSIDE | 47,136 | 45,134 |
| FEES | - | - |
| MAINTENANCE CONTRACTS | 12,807 | 7,563 |
| MARKETING EXPENSES | - | - |
| OTHER CONTRACTUAL SERVICES | - | - |
| POLE EQUIPMENT RENTS / LEASES | - | - |
| R & M BEAVER DAMS REMOV - OUTS | - | - |
| R & M BUILDINGS - OUTSIDE | 62,965 | 8,262 |
| R & M RESERVOIR - OUTSIDE | 6,900 | 20,799 |
| R & M SYSTEM - OUTSIDE | 17,415 | 25,318 |
| R & M WATER TANKS - OUTSIDE | 45,378 | 45,378 |
| TRAINING & EDUCATION | 1,319 | 3,760 |
| UNIFORM RENTAL | 672 | 663 |
| VEHICLE REP & MAINT-OUTSID | 1,287 | 554 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 207,417 | 169,938 |
| SUPPLIES | | |
| AUTO & TRUCK FUEL | 10,735 | 15,609 |
| BUILDING REP & MAINT - INSIDE | 3,408 | 3,043 |
| CHEMICALS/PESTICIDES | 162,408 | 122,505 |
| DAMAGE CLAIMS | - | - |
| EQUIPMENT < 5,000 | - | 4,232 |
| EQUIPMENT REP & MAINT - INSIDE | 3,299 | 5,504 |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 4,056 | 7,552 |
| OFFICE SUPPLIES & EXPENSES | 2,135 | 2,690 |
| POSTAGE | 1,619 | 2,445 |
| R & M BEAVER DAMS REMOVAL - IN | - | - |
| R & M RESERVOIR - INSIDE | - | 838 |
| R & M SYSTEM - INSIDE | 22,242 | 57,703 |
| R & M WATER TANKS - INSIDE | 107 | - |
| SMALL OPERATING SUPPLIES | 7,122 | 12,074 |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 118,646 | 123,622 | 161,476 | 37,854 | 30.62% |
| 19,274 | 15,000 | 15,000 | - | - |
| 49,064 | 25,800 | 50,400 | 24,600 | 95.35% |
| 8,973 | 8,595 | 10,942 | 2,347 | 27.31% |
| 2,099 | 2,010 | 2,559 | 549 | 27.31% |
| 21,193 | 17,955 | 27,272 | 9,317 | 51.89% |
| - | - | - | - | - |
| - | - | - | - | - |
| 219,249 | 192,982 | 267,649 | 74,667 | 38.69% |
| | | | | |
| 2,524 | 3,000 | 2,500 | (500) | -16.67% |
| - | 2,500 | 2,500 | - | - |
| 9,412 | 10,000 | 5,000 | (5,000) | -50.00% |
| - | 1,500 | 1,000 | (500) | -33.33% |
| 39,538 | 25,000 | 25,000 | - | - |
| - | - | - | - | - |
| 26,855 | 25,000 | 25,000 | - | - |
| - | 1,500 | 1,500 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 9,960 | 10,000 | 10,000 | - | - |
| 4,050 | 5,000 | 5,000 | - | - |
| 78,381 | 25,000 | 25,000 | - | - |
| 53,254 | 50,000 | 53,000 | 3,000 | 6.00% |
| 3,206 | 3,000 | 5,000 | 2,000 | 66.67% |
| - | - | 5,000 | 5,000 | - |
| 175 | 2,500 | 1,000 | (1,500) | -60.00% |
| 227,355 | 164,000 | 166,500 | 2,500 | 1.52% |
| | | | | |
| 14,347 | 15,000 | 7,500 | (7,500) | -50.00% |
| 13,076 | 15,000 | 10,000 | (5,000) | -33.33% |
| 148,146 | 140,000 | 175,000 | 35,000 | 25.00% |
| - | 1,000 | 1,000 | - | - |
| 11,449 | 5,000 | 5,000 | - | - |
| 3,821 | 5,000 | 5,000 | - | - |
| - | 500 | 250 | (250) | -50.00% |
| 4,845 | 3,000 | 500 | (2,500) | -83.33% |
| 2,834 | 5,000 | 5,000 | - | - |
| 2,560 | 2,500 | 2,000 | (500) | -20.00% |
| - | - | - | - | - |
| 59 | 2,500 | 1,500 | (1,000) | -40.00% |
| 34,347 | 45,000 | 25,602 | (19,398) | -43.11% |
| - | - | - | - | - |
| 13,671 | 10,000 | 15,000 | 5,000 | 50.00% |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| SMALL TOOLS & MINOR EQUIPMENT | 850 | 2,966 |
| UTIL COSTS FOR UTIL FUND | 242,154 | 255,306 |
| VEHICLE REP & MAINT - INSIDE | 803 | 218 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 460,938 | 492,685 |
| CAPITAL OUTLAYS | | |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEBT SERVICE | | |
| CONTRA-INTEREST EXPENSE | (18,371) | (35,807) |
| INTEREST EXP-2009 GEFA | 18,371 | 35,807 |
| TOTAL DEBT SERVICE | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| AMORT EXP - 2009 GEFA | - | - |
| DEPRECIATION EXPENSE | - | - |
| TOTAL DEPRECIATION AND AMORTIZATION | - | - |
| **TOTAL WATER TREATMENT PLANT** | **939,893** | **965,416** |
| **WATER DISTRIBUTION SYSTEM** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 284,214 | 260,272 |
| OVERTIME SALARIES | 45,242 | 45,397 |
| UTIL LABOR & BENE TO CAP PROJ | (21,766) | (5,103) |
| GROUP INSURANCE | 78,081 | 100,247 |
| SOCIAL SECURITY | 20,075 | 18,455 |
| MEDICARE | 4,685 | 4,315 |
| GMEBS-RETIREMENT CONTRIBUTION | 38,973 | 39,488 |
| WORKERS COMP INSURANCE | 876 | 192 |
| MEDICAL EXAMS | - | 130 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 450,380 | 463,393 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 4,669 | 5,635 |
| CONSULTING - TECHNICAL | 2,000 | 1,250 |
| DUES & SUBSCRIPTIONS | 729 | 1,005 |
| EQUIPMENT RENTS / LEASES | 1,493 | 1,874 |
| EQUIPMENT REP & MAINT-OUTSIDE | 7,253 | 2,237 |
| MAINTENANCE CONTRACTS | - | 118 |
| MARKETING EXPENSES | - | 562 |
| OTHER CONTRACTUAL SERVICES | - | - |
| R & M SYSTEM - OUTSIDE | 10,164 | 29,412 |
| TRAINING & EDUCATION | 3,274 | 3,191 |
| UNIFORM RENTAL | 1,574 | 864 |
| VEHICLE REP & MAINT-OUTSID | 6,577 | 1,596 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 37,733 | 47,744 |
| SUPPLIES | | |
| AMR PROJECT EXPENSE | - | 875 |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 2,267 | 2,500 | 1,500 | (1,000) | -40.00% |
| 267,681 | 250,000 | 250,000 | - | - |
| 916 | 2,500 | 1,500 | (1,000) | -40.00% |
| 2,587 | 3,200 | 750 | (2,450) | -76.56% |
| 522,606 | 507,700 | 507,102 | (598) | -0.12% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| (43,332) | - | - | - | - |
| 43,332 | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **969,210** | **864,682** | **941,251** | **76,569** | **8.86%** |
| | | | | |
| | | | | |
| 269,513 | 298,962 | 247,041 | (51,921) | -17.37% |
| 32,008 | 24,000 | 24,000 | - | - |
| - | - | - | - | - |
| 104,975 | 68,800 | 75,600 | 6,800 | 9.88% |
| 18,963 | 20,024 | 16,805 | (3,219) | -16.08% |
| 4,435 | 4,683 | 3,930 | (753) | -16.08% |
| 42,387 | 47,880 | 40,908 | (6,972) | -14.56% |
| 156 | - | - | - | - |
| 39 | - | - | - | - |
| 472,476 | 464,349 | 408,284 | (56,065) | -12.07% |
| | | | | |
| 5,073 | 5,000 | 5,000 | - | - |
| 330 | 2,500 | 5,000 | 2,500 | 100.00% |
| 784 | 1,500 | 1,500 | - | - |
| 1,929 | 2,500 | 1,500 | (1,000) | -40.00% |
| 6,295 | 5,000 | 5,000 | - | - |
| 707 | 500 | 2,000 | 1,500 | 300.00% |
| - | 1,000 | 1,000 | - | - |
| - | - | - | - | - |
| 8,719 | 15,000 | 20,000 | 5,000 | 33.33% |
| 5,111 | 5,000 | 7,500 | 2,500 | 50.00% |
| 1,177 | - | - | - | - |
| 6,301 | 7,500 | 7,500 | - | - |
| 36,426 | 45,500 | 56,000 | 10,500 | 23.08% |
| | | | | |
| 15,734 | - | - | | |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| AUTO & TRUCK FUEL | 15,794 | 22,950 |
| CHEMICALS/PESTICIDES | - | - |
| DAMAGE CLAIMS | 13,308 | 4,992 |
| EQUIPMENT < 5,000 | 400 | 70,915 |
| EQUIPMENT REP & MAINT - INSIDE | 1,392 | 1,238 |
| METERS | - | - |
| MILEAGE REIMBURSEMENT | - | 20 |
| MISCELLANEOUS | 2,885 | 1,369 |
| OFFICE SUPPLIES & EXPENSES | 4,028 | 4,126 |
| POSTAGE | 25 | - |
| R & M SYS - INSIDE / SHIPPING | 237 | 218 |
| R & M SYSTEM - INSIDE | 105,319 | 71,120 |
| SMALL OPERATING SUPPLIES | 19,230 | 20,944 |
| SMALL TOOLS & MINOR EQUIPMENT | 3,481 | 10,316 |
| UTIL COSTS FOR UTIL FUND | - | - |
| VEHICLE REP & MAINT - INSIDE | 3,311 | 2,622 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 169,410 | 211,705 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | - | - |
| TOTAL DEPRECIATION AND AMORTIZATION | - | - |
| **TOTAL WATER DISTRIBUTION SYSTEM** | **657,523** | **722,842** |
| **WATER** | | |
| CAPITAL OUTLAYS | | |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| ADMIN ALLOC - ADMIN EXPENSES | 769,056 | 466,277 |
| TOTAL OTHER COSTS | 769,056 | 466,277 |
| DEBT SERVICE | | |
| INTEREST EXP - 2003 UTIL BOND | 88,011 | 79,478 |
| INTEREST EXP - 2006 REV BONDS | 479,244 | 479,244 |
| REVENUE BOND PRINCIPAL 2003 | - | - |
| REVENUE BOND PRINCIPAL 2011 | - | - |
| INTEREST EXP - 2011 UTIL BOND | 136,011 | 110,947 |
| PRINCIPAL GEFA 2009 | - | - |
| PRINCIPAL GEFA 2013 | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 21,104 | 20,000 | 10,000 | (10,000) | -50.00% |
| 352 | 1,000 | 500 | (500) | -50.00% |
| 1,042 | 1,000 | 1,000 | - | - |
| 8,911 | 5,000 | 5,000 | - | - |
| 2,405 | 2,500 | 2,500 | - | - |
| - | - | - | - | - |
| - | 500 | 250 | (250) | -50.00% |
| 509 | 3,000 | 500 | (2,500) | -83.33% |
| 7,629 | 5,000 | 2,500 | (2,500) | -50.00% |
| 12 | 250 | 250 | - | - |
| 151 | 500 | 250 | (250) | -50.00% |
| 72,496 | 25,000 | 75,000 | 50,000 | 200.00% |
| 29,532 | 20,000 | 15,000 | (5,000) | -25.00% |
| 13,897 | 5,000 | 10,000 | 5,000 | 100.00% |
| - | - | - | - | - |
| 5,990 | 3,000 | 3,500 | 500 | 16.67% |
| 3,445 | 4,000 | 4,000 | - | - |
| 183,209 | 95,750 | 130,250 | 34,500 | 36.03% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| - | - | - | | |
| - | - | - | - | - |
| **692,111** | **605,599** | **594,534** | **(11,065)** | **-1.83%** |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| 457,488 | 458,848 | 431,214 | (27,634) | -6.02% |
| 457,488 | 458,848 | 431,214 | (27,634) | -6.02% |
| | | | | |
| 69,982 | 59,762 | 48,886 | (10,876) | -18.20% |
| 479,244 | 479,244 | 479,244 | - | - |
| - | 309,672 | 301,070 | (8,602) | -2.78% |
| - | 655,027 | 671,533 | 16,506 | 2.52% |
| 24,393 | 16,142 | 7,756 | (8,386) | -51.95% |
| - | - | 39,488 | 39,488 | - |
| - | - | 58,984 | 58,984 | - |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| INTEREST ON GEFA 2009 | - | - |
| INTEREST ON GEFA 2013 | - | - |
| TOTAL DEBT SERVICE | 703,266 | 669,669 |
| DEPRECIATION AND AMORTIZATION | | |
| AMORT 2006 BOND DEFEASANCE | 25,068 | 25,068 |
| AMORT 2006 BOND ISSUE COSTS | 16,695 | 16,695 |
| AMORT 2006 BOND PREMIUM | (34,873) | (34,873) |
| AMORT 2011 BOND PREMIUM | - | 2,281 |
| AMORT DEF CHGS - 2003 UTIL BON | 3,773 | 3,773 |
| AMORT EXP - 2003 UTILITY BONDS | 8,674 | 7,848 |
| AMORT OLD BOND EXP - 2003 U BO | - | - |
| AMORT PREMIUM - 2003 UTIL BOND | (753) | (681) |
| DEPRECIATION EXPENSE | 1,299,285 | 1,291,158 |
| AMORT EXP - 2011 UTILITY BONDS | 6,175 | 8,776 |
| AMORT DISCOUNT- 2011 UTIL BOND | 3,369 | 2,910 |
| AMORT 2006 BOND DEF CHG (2011) | 10,050 | 10,050 |
| TOTAL DEPRECIATION AND AMORTIZATION | 1,337,463 | 1,333,005 |
| OTHER FINANCING USES | | |
| TRANS OUT UTIL 5% TO GEN FUND | 175,606 | 183,853 |
| TRANS OUT UTILITY 5% E&R FUNDING | 0 | 0 |
| TRANS OUT UTILITY E&R FUNDING | 0 | 0 |
| TOTAL OTHER FINANCING USES | 175,606 | 183,853 |
| **TOTAL WATER** | **2,985,391** | **2,652,804** |
| **SEWAGE** | | |
| CAPITAL OUTLAYS | | |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| ADMIN ALLOC - ADMIN EXPENSES | 596,203 | 388,789 |
| TOTAL OTHER COSTS | 596,203 | 388,789 |
| DEBT SERVICE | | |
| INTEREST EXP - 2003 UTIL BOND | 88,216 | 79,663 |
| INTEREST EXP - 2006 REV BONDS | 56,149 | 56,149 |
| INTEREST ON CUSTOMER DEPOSITS | - | - |
| REVENUE BOND PRINCIPAL 2003 | - | - |
| REVENUE BOND PRINCIPAL 2006 | - | - |
| REVENUE BOND PRINCIPAL 2011 | - | - |
| INTEREST EXP - 2011 UTIL BOND | 15,935 | 12,999 |
| PRINCIPAL GEFA 2013 | 0 | 0 |
| INTEREST ON GEFA 2013 | 4,236 | 2,410 |
| TOTAL DEBT SERVICE | 164,536 | 151,221 |
| DEPRECIATION AND AMORTIZATION | | |
| AMORT 2006 BOND DEFEASANCE | 2,937 | 2,937 |
| AMORT 2006 BOND ISSUE COSTS | 1,956 | 1,956 |
| AMORT 2006 BOND PREMIUM | (4,086) | (4,086) |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | 16,000 | 45,680 | 29,680 | 185.50% |
| - | - | 4,461 | 4,461 | - |
| 573,619 | 1,535,847 | 1,657,102 | 121,255 | 7.89% |
| | | | | |
| 25,068 | 25,068 | 25,068 | - | - |
| - | 16,695 | - | (16,695) | -100.00% |
| (34,873) | (34,873) | (34,873) | - | - |
| 8,587 | 5,683 | 2,730 | (2,953) | -51.96% |
| 3,773 | 3,773 | 3,773 | - | - |
| - | 5,931 | - | (5,931) | -100.00% |
| - | - | - | - | - |
| (601) | (515) | (424) | 91 | -17.67% |
| 1,308,426 | - | - | - | - |
| - | 10,223 | - | (10,223) | -100.00% |
| 4,325 | 4,325 | 3,965 | (360) | -8.32% |
| 10,050 | 10,050 | 10,050 | - | - |
| 1,324,755 | 46,360 | 10,289 | (36,071) | -77.81% |
| | | | | |
| 178,887 | 198,850 | 208,700 | 9,850 | 4.95% |
| 0 | 198,850 | 208,700 | 9,850 | 4.95% |
| 0 | 0 | 147,760 | 147,760 | - |
| 178,887 | 397,700 | 565,160 | 167,460 | 42.11% |
| **2,534,749** | **2,438,755** | **2,663,765** | **225,010** | **9.23%** |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | | |
| 417,804 | 403,674 | 393,047 | (10,627) | -2.63% |
| 417,804 | 403,674 | 393,047 | (10,627) | -2.63% |
| | | | | |
| 70,145 | 59,901 | 49,000 | (10,901) | -18.20% |
| 56,149 | 56,149 | 56,149 | - | - |
| - | - | - | - | - |
| - | 310,392 | 301,770 | (8,622) | -2.78% |
| - | - | - | - | - |
| - | 77,915 | 78,677 | 762 | 0.98% |
| 2,858 | - | 909 | 909 | - |
| 0 | 0 | 0 | - | - |
| 588 | 0 | 0 | - | - |
| 129,740 | 504,357 | 486,505 | (17,852) | -3.54% |
| | | | | |
| 2,937 | 2,937 | 2,937 | - | - |
| - | 1,956 | - | (1,956) | -100.00% |
| (4,086) | (4,086) | (4,086) | - | - |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| AMORT 2011 BOND PREMIUM | - | 267 |
| AMORT DEF CHGS - 2003 UTIL BON | 3,781 | 3,781 |
| AMORT EXP - 2003 UTILITY BONDS | 8,694 | 7,866 |
| AMORT OLD BOND EXP - 2003 U BO | - | - |
| AMORT PREMIUM - 2003 UTIL BOND | (755) | (683) |
| DEPRECIATION EXPENSE | 707,372 | 777,657 |
| AMORT EXP - 2011 UTILITY BONDS | 723 | 1,028 |
| AMORT DISCOUNT- 2011 UTIL BOND | 395 | 341 |
| AMORT 2006 BOND DEF CHG (2011) | 1,177 | 1,177 |
| TOTAL DEPRECIATION AND AMORTIZATION | 722,194 | 792,241 |
| OTHER FINANCING USES | | |
| TRANS OUT UTIL 5% TO GEN FUND | 153,059 | 160,558 |
| TRANS OUT UTILITY 5% E&R FUNDING | 0 | 0 |
| TRANS OUT UTILITY E&R FUNDING | 0 | 0 |
| TOTAL OTHER FINANCING USES | 153,059 | 160,558 |
| **TOTAL SEWAGE** | **1,635,992** | **1,492,809** |
| | | |
| SEWAGE COLLECTION SYSTEM | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 284,146 | 288,475 |
| OVERTIME SALARIES | 35,234 | 37,607 |
| UTIL LABOR & BENE TO CAP PROJ | (131,137) | - |
| REIMB SALARIES - CDBG | - | (54,544) |
| GROUP INSURANCE | 78,005 | 100,247 |
| SOCIAL SECURITY | 18,830 | 18,940 |
| MEDICARE | 4,413 | 4,430 |
| GMEBS-RETIREMENT CONTRIBUTION | 38,973 | 39,488 |
| WORKERS COMP INSURANCE | - | 2,103 |
| MEDICAL EXAMS | - | 65 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 328,464 | 436,811 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 5,516 | 5,619 |
| CONSULTING - TECHNICAL | 3,350 | 1,000 |
| DUES & SUBSCRIPTIONS | 147 | 1,183 |
| EQUIPMENT RENTS / LEASES | 35,637 | 6,988 |
| EQUIPMENT REP & MAINT-OUTSIDE | 9,578 | 3,718 |
| MAINTENANCE CONTRACTS | - | 118 |
| MARKETING EXPENSES | - | 562 |
| OTHER CONTRACTUAL SERVICES | - | - |
| R & M SYSTEM - OUTSIDE | 10,253 | 6,680 |
| TRAINING & EDUCATION | 3,691 | 3,079 |
| UNIFORM RENTAL | 1,861 | 758 |
| VEHICLE REP & MAINT-OUTSID | 6,734 | 8,343 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 76,767 | 38,048 |
| SUPPLIES | | |
| AUTO & TRUCK FUEL | 15,659 | 23,010 |
| CHEMICALS/PESTICIDES | 15,000 | 3,879 |
| DAMAGE CLAIMS | 33,354 | 15,889 |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 1,006 | 666 | 319 | (347) | -52.10% |
| 3,781 | 3,781 | 3,781 | - | - |
| - | 5,945 | - | (5,945) | -100.00% |
| - | - | - | - | - |
| (603) | (516) | (423) | 93 | -18.02% |
| 714,712 | - | - | - | - |
| - | 1,198 | - | (1,198) | -100.00% |
| 507 | 507 | 465 | (42) | -8.28% |
| 1,177 | 1,177 | 1,177 | - | - |
| 719,431 | 13,565 | 4,170 | (9,395) | -69.26% |
| | | | | |
| 160,887 | 175,000 | 192,150 | 17,150 | 9.80% |
| 0 | 175,000 | 192,150 | 17,150 | 9.80% |
| 0 | 0 | 136,042 | 136,042 | - |
| 160,887 | 350,000 | 520,342 | 170,342 | 48.67% |
| **1,427,862** | **1,271,596** | **1,404,064** | **132,468** | **10.42%** |
| | | | | |
| 298,305 | 216,208 | 287,445 | 71,237 | 32.95% |
| 33,719 | 24,000 | 24,000 | - | - |
| - | - | - | - | - |
| (56,034) | - | - | - | - |
| 104,998 | 51,600 | 100,800 | 49,200 | 95.35% |
| 19,677 | 14,893 | 19,310 | 4,417 | 29.66% |
| 4,603 | 3,483 | 4,516 | 1,033 | 29.66% |
| 42,387 | 35,910 | 54,544 | 18,634 | 51.89% |
| 1,846 | - | - | - | - |
| - | - | - | - | - |
| 449,501 | 346,094 | 490,615 | 144,521 | 41.76% |
| | | | | |
| 6,483 | 4,500 | 5,000 | 500 | 11.11% |
| 5,275 | - | - | - | - |
| 470 | 750 | 750 | - | - |
| 34,642 | 40,000 | 10,000 | (30,000) | -75.00% |
| 14,371 | 20,000 | 10,000 | (10,000) | -50.00% |
| 707 | 1,500 | 1,000 | (500) | -33.33% |
| - | 1,000 | 1,000 | - | - |
| - | - | - | - | - |
| 9,753 | 10,000 | 10,000 | - | - |
| 3,908 | 5,000 | 7,500 | 2,500 | 50.00% |
| 983 | - | - | - | - |
| 3,893 | 5,000 | 5,000 | - | - |
| 80,485 | 87,750 | 50,250 | (37,500) | -42.74% |
| | | | | |
| 21,292 | 20,000 | 15,000 | (5,000) | -25.00% |
| 5,854 | 10,000 | 10,000 | - | - |
| 16,344 | 5,000 | 5,000 | - | - |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| EQUIPMENT < 5,000 | 400 | 13,498 |
| EQUIPMENT REP & MAINT - INSIDE | 7,324 | 7,586 |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 3,533 | 1,951 |
| OFFICE SUPPLIES & EXPENSES | 4,973 | 4,890 |
| POSTAGE | - | - |
| R & M SYS - INSIDE / SHIPPING | 107 | - |
| R & M SYSTEM - INSIDE | 47,245 | 11,170 |
| SMALL OPERATING SUPPLIES | 11,824 | 17,388 |
| SMALL TOOLS & MINOR EQUIPMENT | 2,741 | 6,405 |
| UTIL COSTS FOR UTIL FUND | - | - |
| VEHICLE REP & MAINT - INSIDE | 6,169 | 5,968 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 148,329 | 111,634 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| SITES (LAND) | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | - | - |
| TOTAL DEPRECIATION AND AMORTIZATION | - | - |
| **TOTAL SEWAGE COLLECTION SYSTEM** | **553,560** | **586,493** |
| | | |
| SEWAGE TREATMENT PLANT | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 240,324 | 223,345 |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 46,952 | 33,176 |
| GROUP INSURANCE | 61,651 | 78,682 |
| SOCIAL SECURITY | 17,425 | 15,364 |
| MEDICARE | 4,075 | 3,593 |
| GMEBS-RETIREMENT CONTRIBUTION | 34,101 | 34,552 |
| WORKERS COMP INSURANCE | 2,584 | 5,391 |
| MEDICAL EXAMS | 200 | 240 |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 407,312 | 394,343 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 810 | 451 |
| CONSULTING - TECHNICAL | - | - |
| DUES & SUBSCRIPTIONS | 82 | 893 |
| EQUIPMENT RENTS / LEASES | 10,823 | 4,922 |
| EQUIPMENT REP & MAINT-OUTSIDE | 26,088 | 19,113 |
| LANDFILL FEES | 95,433 | 28,218 |
| MAINTENANCE CONTRACTS | 1,361 | 1,349 |
| MARKETING EXPENSES | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 4,429 | 5,000 | 5,000 | - | - |
| 6,934 | 5,000 | 7,500 | 2,500 | 50.00% |
| - | 500 | 250 | (250) | -50.00% |
| 2,095 | 5,000 | 500 | (4,500) | -90.00% |
| 2,974 | 3,000 | 3,500 | 500 | 16.67% |
| - | 250 | 250 | - | - |
| - | - | 250 | 250 | - |
| 11,056 | 30,000 | 15,000 | (15,000) | -50.00% |
| 13,570 | 15,000 | 15,000 | - | - |
| 2,222 | 5,000 | 5,000 | - | - |
| - | - | - | - | - |
| 3,783 | 5,000 | 7,500 | 2,500 | 50.00% |
| 2,953 | 3,200 | 5,000 | 1,800 | 56.25% |
| 93,506 | 111,950 | 94,750 | (17,200) | -15.36% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 200,000 | - | (200,000) | -100.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 200,000 | - | (200,000) | -100.00% |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **623,492** | **745,794** | **635,615** | **(110,179)** | **-14.77%** |
| | | | | |
| 307,035 | 381,015 | 347,833 | (33,182) | -8.71% |
| - | - | - | - | - |
| 42,052 | 50,000 | 50,000 | - | - |
| 93,480 | 77,400 | 100,800 | 23,400 | 30.23% |
| 22,622 | 26,723 | 24,666 | (2,057) | -7.70% |
| 5,291 | 6,250 | 5,769 | (481) | -7.70% |
| 37,088 | 53,865 | 54,544 | 679 | 1.26% |
| 1,820 | - | - | - | - |
| - | - | - | - | - |
| 509,388 | 595,253 | 583,612 | (11,641) | -1.96% |
| | | | | |
| 660 | 1,500 | 1,000 | (500) | -33.33% |
| - | 10,000 | 30,000 | 20,000 | 200.00% |
| - | 750 | 500 | (250) | -33.33% |
| (23) | - | 2,500 | 2,500 | - |
| 26,967 | 25,000 | 25,000 | - | - |
| 10,349 | - | 10,000 | 10,000 | - |
| 1,477 | 250 | 5,000 | 4,750 | 1900.00% |
| - | - | - | - | - |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| OTHER CONTRACTUAL SERVICES | 20,000 | - |
| R & M BUILDINGS - OUTSIDE | 13,181 | (4,506) |
| R & M SYSTEM - OUTSIDE | 80,383 | 101,957 |
| TRAINING & EDUCATION | 5,553 | 3,650 |
| UNIFORM RENTAL | 1,121 | 682 |
| VEHICLE REP & MAINT-OUTSID | 4,050 | 1,865 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 258,885 | 158,594 |
| SUPPLIES | | |
| AUTO & TRUCK FUEL | 10,811 | 15,846 |
| BUILDING REP & MAINT - INSIDE | 10,092 | 1,798 |
| CHEMICALS/PESTICIDES | 237,668 | 193,270 |
| DAMAGE CLAIMS | - | - |
| EQUIPMENT < 5,000 | 1,150 | 130,708 |
| EQUIPMENT REP & MAINT - INSIDE | 9,017 | 14,778 |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 1,000 | 143 |
| OFFICE SUPPLIES & EXPENSES | 1,158 | 1,235 |
| POSTAGE | 872 | 341 |
| R & M SYSTEM - INSIDE | 51,061 | 27,347 |
| SMALL OPERATING SUPPLIES | 41,462 | 22,141 |
| SMALL TOOLS & MINOR EQUIPMENT | 6,880 | 1,092 |
| UTIL COSTS FOR UTIL FUND | 236,210 | 240,548 |
| VEHICLE REP & MAINT - INSIDE | 1,777 | 2,653 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 609,158 | 651,900 |
| CAPITAL OUTLAYS | | |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| SITES (LAND) | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | - | - |
| TOTAL DEPRECIATION AND AMORTIZATION | - | - |
| **TOTAL SEWAGE TREATMENT PLANT** | **1,275,355** | **1,204,837** |
| | | |
| NATURAL GAS | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 294,528 | 307,002 |
| OVERTIME SALARIES | 19,311 | 21,387 |
| UTIL LABOR & BENE TO CAP PROJ | (58,004) | (79,858) |
| GROUP INSURANCE | 78,005 | 100,247 |
| SOCIAL SECURITY | 19,141 | 19,302 |
| MEDICARE | 4,477 | 4,514 |
| GMEBS-RETIREMENT CONTRIBUTION | 38,973 | 39,488 |
| WORKERS COMP INSURANCE | 35,077 | 2,067 |
| MEDICAL EXAMS | - | 80 |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| 5,359 | 5,000 | 50,000 | 45,000 | 900.00% |
| 59,398 | 50,000 | 75,000 | 25,000 | 50.00% |
| 2,251 | 3,500 | 7,500 | 4,000 | 114.29% |
| - | - | 5,000 | 5,000 | - |
| 2,428 | 4,000 | 4,000 | - | - |
| 108,866 | 100,000 | 215,500 | 115,500 | 115.50% |
| | | | | |
| 14,380 | 18,000 | 10,000 | (8,000) | -44.44% |
| 15,051 | 20,000 | 10,000 | (10,000) | -50.00% |
| 173,297 | 175,000 | 175,000 | - | - |
| 1,070 | 2,000 | 1,000 | (1,000) | -50.00% |
| 2,974 | 5,000 | 5,000 | - | - |
| 1,295 | 20,000 | 25,000 | 5,000 | 25.00% |
| - | 500 | 250 | (250) | -50.00% |
| 416 | 2,500 | 500 | (2,000) | -80.00% |
| 2,514 | 2,500 | 2,500 | - | - |
| 735 | 1,000 | 1,000 | - | - |
| 16,807 | 25,000 | 25,000 | - | - |
| 11,118 | 15,000 | 12,500 | (2,500) | -16.67% |
| 1,991 | 5,000 | 2,500 | (2,500) | -50.00% |
| 262,532 | 275,000 | 275,000 | - | - |
| 1,475 | 2,500 | 2,500 | - | - |
| 2,809 | 2,800 | 750 | (2,050) | -73.21% |
| 508,464 | 571,800 | 548,500 | (23,300) | -4.07% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 244,923 | - | (244,923) | -100.00% |
| - | - | - | - | - |
| - | 80,000 | - | (80,000) | -100.00% |
| - | 324,923 | - | (324,923) | -100.00% |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **1,126,718** | **1,591,976** | **1,347,612** | **(244,364)** | **-15.35%** |
| | | | | |
| 288,786 | 323,811 | 327,720 | 3,909 | 1.21% |
| 22,609 | 15,000 | 15,000 | - | - |
| - | - | - | - | - |
| 104,975 | 68,800 | 100,800 | 32,000 | 46.51% |
| 19,370 | 21,006 | 21,249 | 243 | 1.16% |
| 4,530 | 4,913 | 4,969 | 56 | 1.14% |
| 42,387 | 47,880 | 54,544 | 6,664 | 13.92% |
| 4,166 | - | - | - | - |
| - | - | - | - | - |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 431,508 | 414,229 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATION SERVICES | 5,523 | 4,153 |
| CONSULTING - TECHNICAL | 2,400 | 4,379 |
| DUES & SUBSCRIPTIONS | 2,948 | 501 |
| EQUIPMENT RENTS / LEASES | 2,886 | 4,374 |
| EQUIPMENT REP & MAINT-OUTSIDE | 9,179 | 2,845 |
| MAINTENANCE CONTRACTS | 174 | 118 |
| MARKETING EXPENSES | - | 562 |
| OTHER CONTRACTUAL SERVICES | 21,772 | 22,824 |
| R & M SYSTEM - OUTSIDE | 65,398 | 37,534 |
| TRAINING & EDUCATION | 6,524 | 12,449 |
| UNIFORM RENTAL | 1,321 | 1,958 |
| VEHICLE REP & MAINT-OUTSID | 9,055 | 2,164 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 127,180 | 93,861 |
| SUPPLIES | | |
| AMR PROJECT EXPENSE | - | 8,401 |
| AUTO & TRUCK FUEL | 22,368 | 32,822 |
| COST OF SALES | 2,713,573 | 2,240,693 |
| DAMAGE CLAIMS | 1,813 | 498 |
| EQUIPMENT < 5,000 | 2,174 | 28,559 |
| EQUIPMENT REP & MAINT - INSIDE | 13,778 | 973 |
| METERS | - | - |
| MILEAGE REIMBURSEMENT | - | - |
| MISCELLANEOUS | 10,231 | 4,902 |
| OFFICE SUPPLIES & EXPENSES | 4,141 | 4,177 |
| POSTAGE | - | 44 |
| R & M SYS - INSIDE / SHIPPING | 121 | 384 |
| R & M SYSTEM - INSIDE | 23,948 | 41,057 |
| SMALL OPERATING SUPPLIES | 13,739 | 10,877 |
| SMALL TOOLS & MINOR EQUIPMENT | 5,754 | 6,281 |
| UTIL COSTS FOR UTIL FUND | 5,515 | 2,738 |
| VEHICLE REP & MAINT - INSIDE | 6,093 | 2,537 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 2,823,248 | 2,384,943 |
| CAPITAL OUTLAYS | | |
| BUILDINGS | - | - |
| CONSTRUCTION IN PROGRESS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| ADMIN ALLOC - ADMIN EXPENSES | 670,937 | 625,260 |
| TOTAL OTHER COSTS | 670,937 | 625,260 |
| DEBT SERVICE | | |
| INTEREST EXP - 2003 UTIL BOND | 28,403 | 25,649 |
| REVENUE BOND PRINCIPAL 2003 | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 486,823 | 481,410 | 524,282 | 42,872 | 8.91% |
| | | | | |
| 5,116 | 4,500 | 4,500 | - | - |
| - | 5,000 | 1,500 | (3,500) | -70.00% |
| 92 | 2,000 | 2,000 | - | - |
| 1,729 | 5,000 | 2,500 | (2,500) | -50.00% |
| 6,735 | 5,000 | 7,500 | 2,500 | 50.00% |
| 707 | 5,000 | 1,000 | (4,000) | -80.00% |
| 747 | 5,000 | 25,000 | 20,000 | 400.00% |
| 22,612 | 25,000 | 25,000 | - | - |
| 48,440 | 40,000 | 40,000 | - | - |
| 14,234 | 12,000 | 12,000 | - | - |
| 1,372 | - | - | - | - |
| 4,518 | 5,000 | 5,000 | - | - |
| 106,302 | 113,500 | 126,000 | 12,500 | 11.01% |
| | | | | |
| 25,410 | 25,000 | 100,000 | 75,000 | 300.00% |
| 30,228 | 30,000 | 15,000 | (15,000) | -50.00% |
| 1,855,656 | 2,078,181 | 2,078,181 | - | - |
| 223 | 1,000 | 1,000 | - | - |
| 2,541 | 10,000 | 5,000 | (5,000) | -50.00% |
| 11,357 | 15,000 | 10,000 | (5,000) | -33.33% |
| - | - | - | - | - |
| - | 500 | 250 | (250) | -50.00% |
| 2,417 | 3,000 | 500 | (2,500) | -83.33% |
| 3,376 | 4,000 | 2,500 | (1,500) | -37.50% |
| - | 250 | 1,500 | 1,250 | 500.00% |
| 367 | 500 | 250 | (250) | -50.00% |
| 32,237 | 32,000 | 40,000 | 8,000 | 25.00% |
| 14,411 | 7,500 | 15,000 | 7,500 | 100.00% |
| 5,135 | 5,000 | 5,000 | - | - |
| 3,022 | 4,000 | 3,000 | (1,000) | -25.00% |
| 2,037 | 3,500 | 3,500 | - | - |
| 3,496 | 3,500 | 5,000 | 1,500 | 42.86% |
| 1,991,913 | 2,222,931 | 2,285,681 | 62,750 | 2.82% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 100,000 | - | (100,000) | -100.00% |
| - | 150,000 | - | (150,000) | -100.00% |
| - | 50,000 | - | (50,000) | -100.00% |
| - | 300,000 | - | (300,000) | -100.00% |
| | | | | |
| 540,182 | 425,041 | 512,720 | 87,679 | 20.63% |
| 540,182 | 425,041 | 512,720 | 87,679 | 20.63% |
| | | | | |
| 22,584 | 19,286 | 15,776 | (3,510) | -18.20% |
| - | 99,936 | 97,160 | (2,776) | -2.78% |

## WATER, SEWER AND GAS
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| TOTAL DEBT SERVICE | 28,403 | 25,649 |
| DEPRECIATION AND AMORTIZATION | | |
| AMORT DEF CHGS - 2003 UTIL BON | 1,218 | 1,218 |
| AMORT EXP - 2003 UTILITY BONDS | 2,799 | 2,533 |
| AMORT OLD BOND EXP - 2003 U BO | - | - |
| AMORT PREMIUM - 2003 UTIL BOND | (243) | (220) |
| DEPRECIATION EXPENSE | 119,140 | 118,770 |
| TOTAL DEPRECIATION AND AMORTIZATION | 122,914 | 122,301 |
| OTHER FINANCING USES | | |
| TRANS OUT UTIL 5% TO GEN FUND | 215,439 | 208,707 |
| TRANS OUT UTILITY 5% E&R FUNDING | 0 | 0 |
| TRANS OUT UTILITY E&R FUNDING | 0 | 0 |
| TOTAL OTHER FINANCING USES | 215,439 | 208,707 |
| **TOTAL NATURAL GAS** | **4,419,629** | **3,874,950** |
| **TOTAL EXPENDITURES** | **$ 12,581,063** | **$ 11,618,628** |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 22,584 | 119,222 | 112,936 | (6,286) | -5.27% |
| | | | | |
| 1,218 | 1,218 | 1,218 | - | - |
| - | 1,914 | - | (1,914) | -100.00% |
| - | - | - | - | - |
| (194) | (166) | (136) | 30 | -18.07% |
| 120,285 | - | - | - | - |
| 121,309 | 2,966 | 1,082 | (1,884) | -63.52% |
| | | | | |
| 163,590 | 200,000 | 215,000 | 15,000 | 7.50% |
| 0 | 200,000 | 215,000 | 15,000 | 7.50% |
| 0 | 0 | 152,220 | 152,220 | - |
| 163,590 | 400,000 | 582,220 | 182,220 | 45.56% |
| **3,432,703** | **4,065,070** | **4,144,921** | **79,851** | **1.96%** |
| **$ 10,928,870** | **$ 11,778,401** | **$ 12,028,669** | **250,268** | **2.12%** |

## Positions By Department
## Utility Fund

| | |
|---|---|
| Finance | Accounting Division Manager<br>Accountant<br>Accounting Clerk<br>Hr / Payroll Supervisor<br>Asst Finance Director |
| Total Finance | |
| Billing | Utilities Billing Clerk<br>Utilities System Admin |
| Total Billing | |
| Central Services | Central Division Manager<br>Field Service Manager<br>Field Service Tech<br>Janitor<br>System Tech/IT<br>Warehouse Procurement<br>Warehouse Stock Person<br>Warehouse Inventory Control<br>Sr Field Service Tech |
| Total Central Services | |
| Customer Service | Administration Division Manager<br>Cashier<br>Customer Service<br>Customer Service Tech<br>Finance Staff Assistant<br>Sr Customer Service Tech<br>CSR/Office Manager |
| Total Customer Service | |
| Electric & Telecomm Administration | Director  Electric & Telecom<br>Elect Admin Asst<br>Asst Director  Electric & Telecom |
| Total Electric & Telecomm Administration | |
| Electric | Apprentice Lineman<br>Construction Foreman<br>Construction Worker<br>Electric Division Foreman<br>Journeyman Lineman<br>Lead Lineman<br>Lineman<br>ROW Crew<br>Utilities Locate Tech<br>Equip Operator |
| Total Electric | |
| Telecomm | CATV & Telecom Tech<br>CATV Division Foreman<br>CATV Installer<br>CATV Technician<br>Headend Tech / Designer |

| FY 2011 | FY 2012 | FY 2013 | FY 2014 |
|---|---|---|---|
| 1 | 1 | 1 | - |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| - | - | - | 1 |
| **4** | **4** | **4** | **4** |
| 2 | 2 | 2 | 2 |
| 1 | 1 | 1 | 1 |
| **3** | **3** | **3** | **3** |
| 1 | - | - | - |
| 1 | 1 | 1 | - |
| 5 | 4 | 4 | 5 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | - |
| 1 | 1 | - | - |
| - | - | - | 1 |
| - | - | - | 1 |
| **11** | **9** | **8** | **9** |
| 1 | 1 | 1 | 1 |
| 4 | 4 | 4 | 4 |
| 5 | 5 | 5 | 5 |
| 1 | 1 | 1 | - |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | - |
| 1 | 1 | 1 | 1 |
| **14** | **14** | **14** | **12** |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| - | - | 1 | 1 |
| **2** | **2** | **3** | **3** |
| 2 | 2 | 2 | 2 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | - | - |
| 1 | 1 | 1 | 1 |
| 2 | 2 | 2 | 2 |
| 2 | 2 | 2 | 2 |
| 1 | 1 | 1 | 1 |
| 3 | 3 | 3 | 3 |
| 1 | 1 | 1 | 1 |
| 1 | 2 | 1 | 1 |
| **15** | **16** | **14** | **14** |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 2 | 2 | 2 | 2 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | - |

## Positions By Department
## Utility Fund

| | |
|---|---|
| Telecomm | Comp Network-Internet Specialist<br>Video Coordinator/Telecom Asst<br>Call Center Agent |
| Total Telecomm | |
| Water & Gas Administration | Director Of Water, Sewer & Gas<br>Asst Director Of Water, Sewer & Gas |
| Total Water & Gas Administration | |
| Water Distribution System | Water Serviceman<br>Water Foreman |
| Total Water Distribution System | |
| Water Treatment Plant | Water Plant Apprentice<br>WTP Operator I<br>WTP Operator III |
| Total Water Treatment Plant | |
| Sewage Treatment Plant | Lab Analyst<br>Pump/Lift Station Service<br>WWTP Apprentice<br>WWTP Operator III |
| Total Sewage Treatment Plant | |
| Sewage Collection | Utility Inspector<br>Wastewater Serviceman<br>Wastewater Service Foreman |
| Total Sewage Collection | |
| Natural Gas | Natural Gas Division Foreman<br>Natural Gas Serviceman<br>Gas Safety/Trainer |
| Total Natural Gas | |
| Stormwater | Stormwater Tech |
| Total Stormwater | |

| FY 2011 | FY 2012 | FY 2013 | FY 2014 |
|---|---|---|---|
| 2 | 2 | 2 | 2 |
| 1 | 1 | - | - |
| - | - | - | 1 |
| **9** | **9** | **8** | **8** |
| 1 | 1 | 1 | 1 |
| - | - | 1 | 1 |
| **1** | **1** | **2** | **2** |
| 7 | 7 | 7 | 5 |
| 1 | 1 | 1 | 1 |
| **8** | **8** | **8** | **6** |
| | | | |
| 1 | 1 | 1 | 2 |
| 1 | 1 | 1 | 1 |
| 2 | 2 | 1 | 1 |
| **4** | **4** | **3** | **4** |
| 2 | 2 | 2 | 2 |
| 1 | 1 | 1 | 1 |
| 2 | 3 | 5 | 4 |
| 2 | 1 | 1 | 1 |
| **7** | **7** | **9** | **8** |
| 1 | 1 | 1 | 1 |
| 6 | 6 | 4 | 6 |
| 1 | 1 | 1 | 1 |
| **8** | **8** | **6** | **8** |
| 1 | 1 | 1 | 1 |
| 7 | 7 | 7 | 6 |
| - | - | - | 1 |
| **8** | **8** | **8** | **8** |
| - | - | - | 1 |
| **-** | **-** | **-** | **1** |

# Combined Utilities Fund
# Debt Service

| | Balances 1/1/2014 | Increases | Decreases | 12/31/2014 | Due In FY 2015 |
|---|---|---|---|---|---|
| **Business Type Activities:** | | | | | |
| **Bonds Payable** | | | | | |
| Series 2011 | $ 990,900 | $ - | $ 990,900 | $ - | $ - |
| Series 2006 | 15,040,000 | - | - | 15,040,000 | 1,060,000 |
| Series 2003 | 2,940,000 | - | 700,000 | 2,240,000 | 575,000 |
| Series 2001 | - | - | - | - | - |
| **Notes Payable** | | | | | |
| GEFA #2009-L05WS | 2,364,430 | - | - | 2,364,430 | - |
| **Total Business Type Activities** | **$ 21,335,330** | **$ -** | **$ 1,690,900** | **$ 19,644,430** | **$ 1,635,000** |

# SOLID WASTE FUND

## SOLID WASTE FUND
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| CHARGES FOR SERVICES | $ 5,136,546 | $ 4,848,062 |
| INVESTMENT INCOME | - | - |
| MISCELLANEOUS | - | - |
| **TOTAL REVENUE** | **5,136,546** | **4,848,062** |
| | | |
| **EXPENDITURES** | | |
| SOLID WASTE | 4,749,736 | 4,496,144 |
| DEPRECIATION AND AMORTIZATION | 69,789 | 58,390 |
| OTHER FINANCING USES | 360,748 | 245,403 |
| **TOTAL EXPENDITURES** | **5,180,273** | **4,799,937** |
| | | |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ (43,727)** | **$ 48,125** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 4,481,352 | $ 5,075,000 | $ 4,825,000 | $ (250,000) | -4.93% |
| - | - | - | - | - |
| - | - | - | - | - |
| **4,481,352** | **5,075,000** | **4,825,000** | **(250,000)** | **-4.93%** |
| | | | | |
| 4,235,648 | 4,567,500 | 4,342,500 | (225,000) | -4.93% |
| 88,454 | - | - | - | - |
| 227,085 | 507,500 | 482,500 | (25,000) | -4.93% |
| **4,551,187** | **5,075,000** | **4,825,000** | **(250,000)** | **-4.93%** |
| | | | | |
| **$ (69,835)** | **$ -** | **$ -** | **$ -** | |

## Revenues and Rates

The cost of providing residential and commercial solid waste service is financed and accounted for in the Solid Waste Fund. This fund is divided into the following functions: Administration, Recyclables Collection, Solid Waste Collection, and Solid Waste Disposal.

The primary source of revenue is collections from fees charged monthly for the collection of solid waste in addition to the fees collected from the operation of the Transfer Station. The city has contracts with vendors to "transfer" their solid waste which is then transported by a contractor to a landfill.

Commercial rates are based on the size of the container and the frequency of the pickup. Residential rates in 2013 were $19.84 monthly for residents in the City and $20.99 for residents located out of the City. Rates automatically increase by 3% annually on January 1st making the 2014 rates $20.44 for residential in city and $21.62 for residential out of city.

# Solid Waste

## Overview

The Solid Waste Department provides curbside household garbage and bulk trash pickup, commercial dumpster pickup, recycling and yard trimming pickup. The City also owns and operates a transfer station where the City contracts with other solid waste providers for the transport of solid waste to the dump site.

## Goals/Accomplishments

- To meet Federal and State guidelines and comply with environmental regulations.
- To preserve natural resources.
- To protect public health and the environment.
- To deliver consistent and quality customer service.
- To reduce waste and keep costs at a minimum.
- Encourage all citizens to be "waste conscious" and make a sincere effort to reduce the amount of waste generated, practice reduction and recycling whenever possible.

## SOLID WASTE FUND
## REVENUE DETAIL

| REVENUES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| CHARGES FOR SERVICES | | |
| SALE OF RECYCLED MATERIALS | $ 25,768 | $ 24,170 |
| SANITATION FEES | 1,561,587 | 1,620,891 |
| TRANSFER STATION FEES | 3,549,191 | 3,203,001 |
| TOTAL CHARGES FOR SERVICES | 5,136,546 | 4,848,062 |
| INVESTMENT INCOME | | |
| INTEREST REVENUES | - | - |
| TOTAL INVESTMENT INCOME | - | - |
| MISCELLANEOUS | | |
| CUSTOMER CONVENIENCE FEES | - | - |
| TOTAL MISCELLANEOUS | - | - |
| TOTAL REVENUES | $ 5,136,546 | $ 4,848,062 |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 31,752 | $ 25,000 | $ 25,000 | $ - | - |
| 1,682,455 | 1,750,000 | 1,800,000 | 50,000 | 2.86% |
| 2,767,145 | 3,300,000 | 3,000,000 | (300,000) | -9.09% |
| **4,481,352** | **5,075,000** | **4,825,000** | **(250,000)** | **-4.93%** |
| - | - | - | - | - |
| **-** | **-** | **-** | **-** | **-** |
| - | - | - | - | - |
| **-** | **-** | **-** | **-** | **-** |
| **$ 4,481,352** | **$ 5,075,000** | **$ 4,825,000** | **$ (250,000)** | **-4.93%** |

## SOLID WASTE FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| ADMINISTRATION | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | $ 147,697 | $ 157,926 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| SEASONAL SALARIES | 25,971 | 20,891 |
| OVERTIME SALARIES | 2,748 | 4,409 |
| GROUP INSURANCE | 52,795 | 30,234 |
| SOCIAL SECURITY | 10,640 | 10,764 |
| MEDICARE | 2,489 | 2,519 |
| GMEBS-RETIREMENT CONTRIBUTION | 19,487 | 19,744 |
| WORKERS COMP INSURANCE | - | - |
| MEDICAL EXAMS | - | 40 |
| TRAVEL EXPENSE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 261,827 | 246,527 |
| PURCHASED/CONTRACTED SERVICES | | |
| ADVERTISING | 230 | 602 |
| BFI - RECYCLING | - | - |
| COMMUNICATIONS | 4,882 | 5,174 |
| CONSULTING - TECHNICAL | - | - |
| DUES & SUBSCRIPTIONS | 446 | 233 |
| EQUIPMENT REP & MAINT-OUTSIDE | - | - |
| GENERAL LIABILITY INSURANCE | 1,467 | 2,042 |
| LANDFILL FEES | - | - |
| LANDSCAPE | - | - |
| MAINTENANCE CONTRACTS | 4,751 | 8,125 |
| PRINTING | 5,295 | 5,074 |
| SITE IMPROVEMENTS | - | - |
| TRAINING & EDUCATION | 3,051 | 5,744 |
| UNIFORM RENTAL | 531 | - |
| VEHICLE REP & MAINT-OUTSID | - | 175 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 20,653 | 27,169 |
| SUPPLIES | | |
| AUTO PARTS | 859 | 1,005 |
| BUILDING REP & MAINT - INSIDE | 43,690 | 101,099 |
| CHEMICALS/PESTICIDES | 687 | 623 |
| DAMAGE CLAIMS | - | 563 |
| EXPENDIBLE FLUIDS | 714 | 177 |
| GAS/OIL/FUEL-OUTSIDE | 770 | 1,673 |
| HAND TOOLS | 8,606 | 9,195 |
| JANITORIAL SUPPLIES | 28,718 | 31,075 |
| MISCELLANEOUS | 162 | 410 |
| OFFICE OPERATIONS | 6,815 | 2,736 |
| SAFETY/MEDICAL SUPPLIES | 747 | 436 |
| TIRES | 380 | 1,008 |
| UNIFORM EXPENSE | 6 | 942 |
| TOTAL SUPPLIES | 92,154 | 150,942 |
| CAPITAL OUTLAYS | | |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 153,744 | $ 143,437 | $ 157,899 | $ 14,462 | 10.08% |
| - | - | - | - | - |
| 15,620 | 18,750 | 13,000 | (5,750) | -30.67% |
| 3,071 | 2,000 | 2,000 | - | - |
| 54,327 | 34,400 | 50,400 | 16,000 | 46.51% |
| 11,253 | 10,180 | 10,720 | 540 | 5.30% |
| 2,632 | 2,381 | 2,507 | 126 | 5.29% |
| 21,193 | 23,940 | 27,272 | 3,332 | 13.92% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 261,840 | 235,088 | 263,798 | 28,710 | 12.21% |
| | | | | |
| 791 | 500 | 500 | - | - |
| - | - | - | - | - |
| 3,278 | 3,000 | 2,500 | (500) | -16.67% |
| - | - | - | - | - |
| 685 | 500 | 500 | - | - |
| - | - | - | - | - |
| 23,217 | 30,000 | 30,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 8,435 | 10,000 | 8,000 | (2,000) | -20.00% |
| 3,312 | 5,000 | 5,000 | - | - |
| - | - | - | - | - |
| 6,266 | 3,500 | 3,500 | - | - |
| 1,160 | 500 | 300 | (200) | -40.00% |
| - | 100 | 100 | - | - |
| 47,144 | 53,100 | 50,400 | (2,700) | -5.08% |
| | | | | |
| 1,794 | 1,000 | 1,000 | - | - |
| 33,002 | 25,000 | 25,000 | - | - |
| 730 | 500 | 500 | - | - |
| 51 | 200 | 200 | - | - |
| 33 | 200 | 100 | (100) | -50.00% |
| 3,817 | 4,000 | 2,500 | (1,500) | -37.50% |
| 7,013 | 5,000 | 2,500 | (2,500) | -50.00% |
| 34,054 | 25,000 | 11,200 | (13,800) | -55.20% |
| 9,234 | 500 | 500 | - | - |
| 8,551 | 4,000 | 9,375 | 5,375 | 134.38% |
| 441 | 500 | 200 | (300) | -60.00% |
| 860 | 1,000 | 500 | (500) | -50.00% |
| 1,285 | 2,000 | 2,000 | - | - |
| 100,865 | 68,900 | 55,575 | (13,325) | -19.34% |

## SOLID WASTE FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| BUILDINGS | - | - |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEBT SERVICE | | |
| CAPITAL LEASE INTEREST | - | - |
| LAND DEBT SERVICE-PW SHOP | - | - |
| TOTAL DEBT SERVICE | - | - |
| DEPRECIATION AND AMORTIZATION | | |
| DEPRECIATION EXPENSE | 69,789 | 58,390 |
| TOTAL DEPRECIATION AND AMORTIZATION | 69,789 | 58,390 |
| **TOTAL ADMINISTRATION** | **444,423** | **483,028** |
| **PUBLIC EDUCATION** | | |
| PURCHASED/CONTRACTED SERVICES | | |
| BFI - RECYCLING | - | - |
| PRINTING | 135 | - |
| TRAINING & EDUCATION | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 135 | - |
| SUPPLIES | | |
| RECYCLING | - | - |
| TOTAL SUPPLIES | - | - |
| **TOTAL PUBLIC EDUCATION** | **135** | **-** |
| **RECYCLABLES COLLECTION** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 24,922 | 32,436 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 644 | 181 |
| GROUP INSURANCE | 24,815 | 11,579 |
| SOCIAL SECURITY | 1,534 | 1,897 |
| MEDICARE | 359 | 444 |
| GMEBS-RETIREMENT CONTRIBUTION | 4,872 | 4,936 |
| WORKERS COMP INSURANCE | - | 154 |
| MEDICAL EXAMS | 65 | - |
| TRAVEL EXPENSE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 57,211 | 51,627 |
| PURCHASED/CONTRACTED SERVICES | | |
| BFI - RECYCLING | - | - |
| COMMUNICATIONS | 212 | - |
| CONSULTING - TECHNICAL | - | - |
| CONTRACT LABOR | - | - |
| EQUIPMENT REP & MAINT-OUTSIDE | - | 1,640 |
| GENERAL LIABILITY INSURANCE | 758 | 877 |
| SITE IMPROVEMENTS | - | - |
| TRAINING & EDUCATION | - | - |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | 21,000 | 21,000 | - | - |
| - | 21,000 | 21,000 | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| 88,454 | - | - | - | - |
| 88,454 | - | - | - | - |
| **498,303** | **378,088** | **390,773** | 12,685 | 3.36% |
| | | | | |
| - | - | - | - | - |
| - | 500 | - | (500) | -100.00% |
| 288 | 500 | - | (500) | -100.00% |
| 288 | 1,000 | - | (1,000) | -100.00% |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **288** | **1,000** | **-** | (1,000) | -100.00% |
| | | | | |
| 28,774 | 33,444 | 33,444 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 14 | 1,000 | 1,000 | - | - |
| 11,828 | 8,600 | 12,600 | 4,000 | 46.51% |
| 1,760 | 2,136 | 2,136 | - | - |
| 412 | 499 | 499 | - | - |
| 5,298 | 5,985 | 6,818 | 833 | 13.92% |
| 7,631 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 55,717 | 51,664 | 56,497 | 4,833 | 9.35% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 9,950 | 30,000 | 30,000 | - | - |
| 3,950 | 1,000 | 1,000 | - | - |
| 866 | 1,500 | 1,500 | - | - |
| - | - | - | - | - |
| - | - | 1,000 | 1,000 | - |

## SOLID WASTE FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| UNIFORM RENTAL | 506 | 761 |
| VEHICLE REP & MAINT-OUTSID | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 1,476 | 3,278 |
| SUPPLIES | | |
| CHEMICALS/PESTICIDES | - | - |
| DAMAGE CLAIMS | - | 30 |
| DUMPSTERS/CARTS | - | - |
| EQUIPMENT < 5,000 | 2,500 | - |
| EQUIPMENT PARTS | 6,647 | 8,706 |
| EXPENDIBLE FLUIDS | 753 | 492 |
| GAS/OIL/FUEL-OUTSIDE | 5,501 | 7,874 |
| HAND TOOLS | - | - |
| JANITORIAL SUPPLIES | - | - |
| MISCELLANEOUS | 20 | 20 |
| RECYCLING | 4,030 | 4,636 |
| SAFETY/MEDICAL SUPPLIES | 266 | 416 |
| TIRES | 989 | 698 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 20,706 | 22,872 |
| CAPITAL OUTLAYS | | |
| EQUIPMENT | - | - |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEBT SERVICE | | |
| CAPITAL LEASE INTEREST | - | - |
| TOTAL DEBT SERVICE | - | - |
| **TOTAL RECYCLABLES COLLECTION** | **79,393** | **77,777** |
| **SOLID WASTE COLLECTION** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 422,408 | 393,140 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| SEASONAL SALARIES | - | 4,458 |
| OVERTIME SALARIES | 12,411 | 16,847 |
| GROUP INSURANCE | 170,002 | 94,723 |
| SOCIAL SECURITY | 24,761 | 24,543 |
| MEDICARE | 5,791 | 5,740 |
| GMEBS-RETIREMENT CONTRIBUTION | 58,460 | 59,232 |
| WORKERS COMP INSURANCE | 7,807 | 19,793 |
| MEDICAL EXAMS | 64 | 219 |
| TRAVEL EXPENSE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 701,704 | 618,695 |
| PURCHASED/CONTRACTED SERVICES | | |
| COMMUNICATIONS | - | - |
| CONSULTING - TECHNICAL | - | - |
| EQUIPMENT REP & MAINT-OUTSIDE | 3,299 | 4,425 |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 374 | 1,500 | 500 | (1,000) | -66.67% |
| - | - | - | - | - |
| 15,140 | 34,000 | 34,000 | - | - |
| | | | | |
| - | - | - | - | - |
| 37 | - | - | - | - |
| - | - | 34,645 | 34,645 | - |
| - | - | 5,000 | 5,000 | - |
| 13,270 | 10,000 | 10,000 | - | - |
| 1,044 | 500 | 500 | - | - |
| 10,903 | 15,000 | 12,000 | (3,000) | -20.00% |
| - | - | - | - | - |
| - | - | - | - | - |
| 20 | - | - | - | - |
| 5,706 | 5,000 | 5,000 | - | - |
| 368 | 500 | 500 | - | - |
| 5,218 | 5,000 | 5,000 | - | - |
| - | - | - | - | - |
| 36,566 | 36,000 | 72,645 | 36,645 | 101.79% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **107,423** | **121,664** | **163,142** | 41,478 | 34.09% |
| | | | | |
| 411,240 | 398,770 | 405,299 | 6,529 | 1.64% |
| - | - | - | - | - |
| - | - | - | - | - |
| 16,571 | 10,000 | 10,000 | - | - |
| 161,226 | 103,200 | 151,200 | 48,000 | 46.51% |
| 26,966 | 25,344 | 25,749 | 405 | 1.60% |
| 6,306 | 5,927 | 6,022 | 95 | 1.60% |
| 63,580 | 71,820 | 81,816 | 9,996 | 13.92% |
| 44,449 | - | - | - | - |
| 59 | - | - | - | - |
| - | - | - | - | - |
| 730,397 | 615,061 | 680,086 | 65,025 | 10.57% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| 2,028 | 1,000 | 2,000 | 1,000 | 100.00% |

## SOLID WASTE FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| GENERAL LIABILITY INSURANCE | 10,142 | 9,298 |
| SITE IMPROVEMENTS | - | - |
| TRAINING & EDUCATION | - | - |
| UNIFORM RENTAL | 7,480 | 7,497 |
| VEHICLE REP & MAINT-OUTSID | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 20,921 | 21,220 |
| SUPPLIES | | |
| AUTO PARTS | 133 | 1,538 |
| CHEMICALS/PESTICIDES | - | - |
| DAMAGE CLAIMS | 11,103 | 6,166 |
| DUMPSTERS/CARTS | 53,075 | 47,595 |
| EQUIPMENT < 5,000 | 4,500 | - |
| EQUIPMENT PARTS | 38,542 | 45,091 |
| EXPENDIBLE FLUIDS | 2,960 | 5,410 |
| GAS/OIL/FUEL-OUTSIDE | 35,488 | 46,364 |
| HAND TOOLS | - | - |
| JANITORIAL SUPPLIES | - | - |
| MISCELLANEOUS | 260 | 301 |
| SAFETY/MEDICAL SUPPLIES | 4,280 | 4,053 |
| TIRES | 12,194 | 16,547 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 162,535 | 173,065 |
| CAPITAL OUTLAYS | | |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| DEBT SERVICE | | |
| CAPITAL LEASE INTEREST | - | - |
| TOTAL DEBT SERVICE | - | - |
| **TOTAL SOLID WASTE COLLECTION** | **885,160** | **812,980** |
| **SOLID WASTE DISPOSAL** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 61,648 | 57,876 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 5,831 | 7,214 |
| GROUP INSURANCE | 26,398 | 15,117 |
| SOCIAL SECURITY | 4,211 | 3,916 |
| MEDICARE | 985 | 916 |
| GMEBS-RETIREMENT CONTRIBUTION | 9,743 | 9,872 |
| WORKERS COMP INSURANCE | 168 | 21,837 |
| MEDICAL EXAMS | - | 20 |
| TRAVEL EXPENSE | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 108,984 | 116,768 |
| PURCHASED/CONTRACTED SERVICES | | |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 9,107 | 12,000 | 12,000 | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 5,881 | 8,000 | 5,000 | (3,000) | -37.50% |
| - | 5,000 | 2,000 | (3,000) | -60.00% |
| 17,016 | 26,000 | 21,000 | (5,000) | -19.23% |
| | | | | |
| 377 | 500 | 500 | - | - |
| - | - | - | - | - |
| 2,900 | 500 | 500 | - | - |
| 46,223 | 50,000 | 50,000 | - | - |
| - | - | - | - | - |
| 43,856 | 30,000 | 25,000 | (5,000) | -16.67% |
| 6,455 | 5,000 | 4,000 | (1,000) | -20.00% |
| 61,107 | 60,000 | 50,000 | (10,000) | -16.67% |
| - | - | - | - | - |
| - | - | - | - | - |
| 240 | - | - | - | - |
| 3,969 | 2,000 | 2,000 | - | - |
| 11,173 | 15,000 | 15,000 | - | - |
| - | - | - | - | - |
| 176,300 | 163,000 | 147,000 | (16,000) | -9.82% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | 56,920 | 56,920 | - |
| - | - | 56,920 | 56,920 | - |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| **923,713** | **804,061** | **905,006** | 100,945 | 12.55% |
| | | | | |
| 68,428 | 64,181 | 64,489 | 308 | 0.48% |
| - | - | - | - | - |
| - | - | - | - | - |
| 11,264 | 4,000 | 14,000 | 10,000 | 250.00% |
| 27,163 | 17,200 | 25,200 | 8,000 | 46.51% |
| 5,127 | 4,227 | 4,866 | 639 | 15.12% |
| 1,199 | 989 | 1,138 | 149 | 15.07% |
| 10,597 | 11,970 | 13,636 | 1,666 | 13.92% |
| 52,952 | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 176,730 | 102,567 | 123,329 | 20,762 | 20.24% |

## SOLID WASTE FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| BFI - RECYCLING | - | - |
| COMMUNICATIONS | - | - |
| CONSULTING - TECHNICAL | - | - |
| EQUIPMENT REP & MAINT-OUTSIDE | 3,765 | 628 |
| GENERAL LIABILITY INSURANCE | 1,100 | 2,307 |
| LANDFILL FEES | 3,095,484 | 2,825,945 |
| PRINTING | - | - |
| SITE IMPROVEMENTS | - | - |
| TRAINING & EDUCATION | - | - |
| UNIFORM RENTAL | 1,534 | 1,386 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 3,101,883 | 2,830,266 |
| SUPPLIES | | |
| AUTO PARTS | - | - |
| BUILDING REP & MAINT - INSIDE | - | - |
| CHEMICALS/PESTICIDES | - | - |
| DAMAGE CLAIMS | - | - |
| ENVIRONMENTAL EXPENSE | 1,699 | - |
| EQUIPMENT PARTS | 25,187 | 26,898 |
| EXPENDIBLE FLUIDS | 1,570 | 1,856 |
| GAS/OIL/FUEL-OUTSIDE | 24,433 | 29,542 |
| HAND TOOLS | - | - |
| JANITORIAL SUPPLIES | - | - |
| MISCELLANEOUS | 40 | 40 |
| RECYCLING | - | - |
| SAFETY/MEDICAL SUPPLIES | 491 | 412 |
| TIRES | 31,398 | 33,997 |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 84,818 | 92,745 |
| CAPITAL OUTLAYS | | |
| INFRASTRUCTURE | - | - |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| OTHER COSTS | | |
| BAD DEBTS | - | - |
| TOTAL OTHER COSTS | - | - |
| DEBT SERVICE | | |
| CAPITAL LEASE INTEREST | - | - |
| TOTAL DEBT SERVICE | - | - |
| **TOTAL SOLID WASTE DISPOSAL** | **3,295,685** | **3,039,779** |
| **YARD TRIMMINGS COLLECTION** | | |
| PERSONAL SERVICES AND EMPLOYEE BENEFITS | | |
| REGULAR SALARIES | 41,605 | 74,599 |
| PART - TIME/TEMPORARY SALARIES | - | - |
| SEASONAL SALARIES | - | - |
| OVERTIME SALARIES | 44 | 848 |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 1,282 | 500 | 500 | - | - |
| 1,549 | 2,000 | 2,000 | - | - |
| 2,407,499 | 2,913,345 | 2,506,215 | (407,130) | -13.97% |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 1,165 | 1,500 | 950 | (550) | -36.67% |
| 2,411,495 | 2,917,345 | 2,509,665 | (407,680) | -13.97% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| 1,000 | - | - | - | - |
| - | 2,000 | 2,000 | - | - |
| 16,410 | 20,000 | 20,000 | - | - |
| 887 | 1,000 | 1,000 | - | - |
| 32,206 | 32,000 | 30,000 | (2,000) | -6.25% |
| - | - | - | - | - |
| - | - | - | - | - |
| 40 | - | - | - | - |
| - | - | - | - | - |
| 1,046 | 500 | 500 | - | - |
| 2,085 | 35,000 | 35,000 | - | - |
| - | - | - | - | - |
| 53,674 | 90,500 | 88,500 | (2,000) | -2.21% |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| | | | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **2,641,899** | **3,110,412** | **2,721,494** | (388,918) | -12.50% |
| | | | | |
| 63,432 | 71,833 | 72,431 | 598 | 0.83% |
| - | - | - | - | - |
| - | - | - | - | - |
| 59 | 1,000 | 1,000 | - | - |

## SOLID WASTE FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| GROUP INSURANCE | 26,398 | 15,117 |
| SOCIAL SECURITY | 2,323 | 4,254 |
| MEDICARE | 543 | 995 |
| GMEBS-RETIREMENT CONTRIBUTION | 9,743 | 9,872 |
| WORKERS COMP INSURANCE | 118 | - |
| MEDICAL EXAMS | - | - |
| TOTAL PERSONAL SERVICES AND EMPLOYEE BENEFITS | 80,774 | 105,685 |
| PURCHASED/CONTRACTED SERVICES | | |
| CONTRACT LABOR | - | - |
| EQUIPMENT REP & MAINT-OUTSIDE | - | 2,173 |
| GENERAL LIABILITY INSURANCE | 1,100 | 2,295 |
| SITE IMPROVEMENTS | - | - |
| UNIFORM RENTAL | 1,339 | 994 |
| TOTAL PURCHASED/CONTRACTED SERVICES | 2,439 | 5,462 |
| SUPPLIES | | |
| DAMAGE CLAIMS | 31 | - |
| EQUIPMENT PARTS | 14,875 | 7,743 |
| EXPENDIBLE FLUIDS | 326 | 1,182 |
| GAS/OIL/FUEL-OUTSIDE | 15,685 | 20,508 |
| HAND TOOLS | - | - |
| MISCELLANEOUS | 20 | 40 |
| SAFETY/MEDICAL SUPPLIES | 321 | 350 |
| TIRES | 258 | - |
| UNIFORM EXPENSE | - | - |
| TOTAL SUPPLIES | 31,516 | 29,823 |
| CAPITAL OUTLAYS | | |
| MACHINERY | - | - |
| SITE IMPROVEMENTS | - | - |
| VEHICLES | - | - |
| TOTAL CAPITAL OUTLAYS | - | - |
| **TOTAL YARD TRIMMINGS COLLECTION** | **114,729** | **140,970** |
| **OTHER FINANCING USES** | | |
| OTHER FINANCING USES | | |
| TRAN OUT - CIP | - | - |
| TRAN OUT - INSURANCE | 3,000 | 3,000 |
| TRANSFERS OUT - OTHER FUNDS | 357,748 | 242,403 |
| TOTAL OTHER FINANCING USES | 360,748 | 245,403 |
| **TOTAL OTHER FINANCING USES** | **360,748** | **245,403** |
| **TOTAL EXPENDITURES** | **$ 5,180,273** | **$ 4,799,937** |

| 2012 ACTUAL | 2013 BUDGET | 2014 APPROVED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| 27,163 | 17,200 | 25,200 | 8,000 | 46.51% |
| 4,198 | 4,516 | 4,553 | 37 | 0.82% |
| 982 | 1,056 | 1,065 | 9 | 0.85% |
| 10,597 | 11,970 | 13,636 | 1,666 | 13.92% |
| 39 | - | - | - | - |
| - | - | - | - | - |
| 106,470 | 107,575 | 117,885 | 10,310 | 9.58% |
| | | | | |
| - | - | - | - | - |
| 3,619 | 3,000 | 3,000 | - | - |
| 1,841 | 2,500 | 2,500 | - | - |
| - | - | - | - | - |
| 921 | 1,000 | 500 | (500) | -50.00% |
| 6,381 | 6,500 | 6,000 | (500) | -7.69% |
| | | | | |
| 2,891 | - | - | - | - |
| 7,517 | 8,000 | 8,000 | - | - |
| 755 | 1,200 | 1,200 | - | - |
| 24,008 | 26,000 | 26,000 | - | - |
| - | - | - | - | - |
| 20 | - | - | - | - |
| 444 | 500 | 500 | - | - |
| 3,990 | 2,500 | 2,500 | - | - |
| - | - | - | - | - |
| 39,625 | 38,200 | 38,200 | - | - |
| | | | | |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| - | - | - | - | - |
| **152,476** | **152,275** | **162,085** | 9,810 | 6.44% |
| | | | | |
| - | 253,750 | 241,250 | (12,500) | -4.93% |
| 2,750 | - | - | - | - |
| 224,335 | 253,750 | 241,250 | (12,500) | -4.93% |
| 227,085 | 507,500 | 482,500 | (25,000) | -4.93% |
| **227,085** | **507,500** | **482,500** | **(25,000)** | **-4.93%** |
| **$ 4,551,187** | **$ 5,075,000** | **$ 4,825,000** | **$ (250,000)** | **-4.93%** |

## Positions By Department
## Solid Waste Fund

| Department/Function | Position |
|---|---|
| Administration | Asst Director<br>Scale House Operator<br>Receptionist<br>Customer Service Specialist |
| Total Administration | |
| Recyclables Collection | Equipment Opr I / Recycling Driver |
| Total Recyclables Collection | |
| Solid Waste Collection | Commercial Driver<br>Equipment Operator I<br>Knuckleboom Driver<br>Mechanic<br>Residential Driver<br>Solid Waste Foreman<br>Sr Mechanic<br>SW Utility Worker |
| Total Solid Waste Collection | |
| Solid Waste Disposal | Equipment Operator I<br>Equipment Operator II<br>Transfer Station Operator |
| Total Solid Waste Disposal | |
| Yard Trimmings | Knuckleboom Driver<br>Mechanic |
| Total Yard Trimmings | |
| Total Solid Waste Fund | |

| FY 2011 | FY 2012 | FY 2013 | FY 2014 |
|---|---|---|---|
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| **4** | **4** | **4** | **4** |
| 1 | 1 | 1 | 1 |
| **1** | **1** | **1** | **1** |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 2 | 2 | 2 | 2 |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| 4 | 4 | 4 | 4 |
| **12** | **12** | **12** | **12** |
| 1 | 1 | 1 | - |
| - | - | - | 1 |
| 1 | 1 | 1 | 1 |
| **2** | **2** | **2** | **2** |
| 1 | 1 | 1 | 1 |
| 1 | 1 | 1 | 1 |
| **2** | **2** | **2** | **2** |
| **21** | **21** | **21** | **21** |

Since 1821
THE CITY OF
Monroe

# GEORGIA UTILITY TRAINING ACADEMY

# (GUTA)

## GEORGIA UTILITY TRAINING ACADEMY FUND
## REVENUE, EXPENDITURES AND OTHER SOURCES AND USES SUMMARY

| | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| **REVENUE** | | |
| INVESTMENT INCOME | $ - | $ - |
| CONTRIBUTIONS AND DONATIONS | 9,000 | 2,425 |
| MISCELLANEOUS | 6,460 | 19,110 |
| OTHER FINANCING SOURCES | 401,773 | - |
| **TOTAL REVENUE** | **417,233** | **21,535** |
| | | |
| **EXPENDITURES** | | |
| SPECIAL FACILITY | 53,699 | 41,177 |
| OTHER FINANCING USES | - | - |
| **TOTAL EXPENDITURES** | **53,699** | **41,177** |
| | | |
| **EXCESS (DEFICIENCY) OF REVENUE AND OTHER SOURCES OVER EXPENITURES** | **$ 363,534** | **$ (19,642)** |

## Revenues

**The only source of revenue is from user fees for the training sessions held at GUTA.**

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ - | $ - | $ - | $ - | - |
| - | - | - | - | - |
| 61,133 | 92,500 | 83,500 | (9,000) | -9.73% |
| - | - | - | - | - |
| **61,133** | **92,500** | **83,500** | **(9,000)** | **-9.73%** |
| 48,987 | 92,500 | 83,500 | (9,000) | -9.73% |
| - | - | - | - | - |
| **48,987** | **92,500** | **83,500** | **(9,000)** | **-9.73%** |
| **$ 12,146** | **$ -** | **$ -** | **$ -** | **-** |

# Georgia Utility Training Academy (GUTA)

## Overview

The Georgia Utility Training Academy (GUTA) is a state of the art training facility set on 4 ½ acres, specializing in natural gas, water, wastewater, confined space, trenching & shoring, flagging and a fire school.

At GUTA, the focus is on providing cost-effective training for municipalities and utility contractors across the entire southeast. The training does not end in the classrooms and workshop of the 4,000 square foot building, it continues with a mock neighborhood for natural gas leak investigation, many different emergency response scenarios for live training, as well as several different hands on scenarios for water, wastewater and confined space entry.

The trainers of GUTA are certified professionals who have met and exceeded industry requirements. Each trainer possesses a comprehensive knowledge in his/her respective field.

## GEORGIA UTILITY TRAINING ACADEMY FUND
## EXPENDITURES

| EXPENDITURES | 2010 ACTUAL | 2011 ACTUAL |
|---|---|---|
| PURCHASED/CONTRACTED SERVICES | | |
| ADVERTISING | $ 1,040 | $ 2,215 |
| COMMUNICATIONS | - | - |
| CONTRACT LABOR | 650 | - |
| COST OF TRAINING | 3,849 | 14,542 |
| EQUIPMENT REP & MAINT-OUTSIDE | 2,179 | - |
| EVENTS | 75 | 239 |
| GENERAL LIABILITY INSURANCE | 147 | - |
| LANDSCAPE | - | - |
| MAINTENANCE CONTRACTS | - | - |
| PRINTING | - | - |
| PROFESSIONAL FEES | 416 | 921 |
| PUBLIC RELATIONS | 4,077 | 1,808 |
| R & M BUILDINGS - OUTSIDE | 4,924 | 1,297 |
| VEHICLE REP & MAINT-OUTSID | - | - |
| TOTAL PURCHASED/CONTRACTED SERVICES | 17,357 | 21,022 |
| SUPPLIES | | |
| BUILDING REP & MAINT - INSIDE | 7,464 | 4,661 |
| DEPRECIATION EXPENSE | - | 8,076 |
| EQUIPMENT < 5,000 | 1,000 | - |
| JANITORIAL SUPPLIES | 1,554 | 527 |
| MISCELLANEOUS | 386 | - |
| OFFICE OPERATIONS | 25,938 | 3,575 |
| UTILITY COSTS | - | 3,316 |
| TOTAL SUPPLIES | 36,342 | 20,155 |
| OTHER FINANCING USES | | |
| TRANSFERS OUT - OTHER FUNDS | - | - |
| **TOTAL EXPENDITURES** | **$ 53,699** | **$ 41,177** |

| 2012 ACTUAL | 2013 BUDGET | 2014 REQUESTED BUDGET | DOLLAR VARIANCE | PERCENT CHANGE |
|---|---|---|---|---|
| $ 4,005 | $ 8,000 | $ 2,500 | $ (5,500) | -68.75% |
| - | 2,000 | 500 | (1,500) | -75.00% |
| - | 5,000 | 2,500 | (2,500) | -50.00% |
| 25,885 | 30,000 | 30,000 | - | - |
| 413 | 1,000 | 1,000 | - | - |
| 368 | 10,000 | 10,000 | - | - |
| - | - | - | - | - |
| 1,685 | 3,500 | 3,000 | (500) | -14.29% |
| 180 | - | - | - | - |
| - | 5,000 | 2,500 | (2,500) | -50.00% |
| 894 | 2,500 | 2,500 | - | - |
| 668 | 5,000 | 7,500 | 2,500 | 50.00% |
| - | 1,500 | 2,500 | 1,000 | 66.67% |
| - | - | 1,000 | 1,000 | - |
| 34,098 | 73,500 | 65,500 | (8,000) | -10.88% |
| | | | | |
| 566 | 5,000 | 1,500 | (3,500) | -70.00% |
| 8,035 | - | - | - | - |
| - | 2,500 | 5,000 | 2,500 | 100.00% |
| 916 | 2,500 | 2,500 | - | - |
| 777 | 1,000 | 1,000 | - | - |
| 1,921 | 5,000 | 5,000 | - | - |
| 2,674 | 3,000 | 3,000 | - | - |
| 14,889 | 19,000 | 18,000 | (1,000) | -5.26% |
| | | | | |
| - | - | - | - | - |
| **$ 48,987** | **$ 92,500** | **$ 83,500** | **$ (9,000)** | **-9.73%** |

# APPENDIX

Since 1821
THE CITY OF
Monroe

# STATISTICAL INFORMATION

# Statistical Information

DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN YEARS

| Fiscal Year | Population (1) | Personal Income* (in thousands) | Per Capita Personal Income (2)* | Median Age (1) | Housing Units (1) | Unemployment Rate (3) | Wage & Salary Employment # of Jobs (2)* |
|---|---|---|---|---|---|---|---|
| 2003 | 11,905 | $ 298,625 | $ 25,084 | 32 | 4,637 | 4.2 | 17,654 |
| 2004 | 11,968 | 313,238 | 26,173 | 32 | 4,637 | 4.4 | 19,052 |
| 2005 | 12,405 | 344,226 | 27,749 | 32 | 4,637 | 4.7 | 19,969 |
| 2006 | 12,799 | 375,625 | 29,348 | 32 | 4,637 | 4.6 | 21,568 |
| 2007 | 13,187 | 399,672 | 30,308 | 32 | 4,637 | 4.7 | 22,318 |
| 2008 | 13,381 | 413,460 | 30,899 | 32 | 4,637 | 6.4 | 21,632 |
| 2009 | 13,534 | 428,689 | 31,675 | 32 | 4,637 | 10.3 | 20,281 |
| 2010 | 13,234 | 429,840 | 32,480 | 33 | 6,006 | 10.2 | 19,952 |
| 2011 | 13,359 | 457,359 | 34,236 | 33 | 6,250 | 9.9 | 20,344 |
| **2012** | **13,359** | **457,359** | **34,236** | **33** | **6,250** | **8.3** | **20,344** |

(1) Source: U.S. Census Bureau - all numbers are estimates from the Census Bureau except for 2010.

(2) Source: Bureau of Economic Analysis

(3) Source: BLS/Georgia Stats UGA

* Data only available at the County level

Note: Beginning in 2005, unemployment rates were calculated by the U.S. Department of Labor's Bureau of Labor Statistics (BLS) using a revised methodology. This methodology incorporates more current residency factors. Historical data could not be revised using the new method. Thus, estimates for labor force data for 2005 and forward are not comparable to prior years. In some instances, there have been large changes in the unemployment rates from previous years.

## OPERATING INDICATORS BY FUNCTION

| Function | Indicator | 2012 |
|---|---|---|
| Police: | | |
| | Number of dispatches | 42,509 |
| | Number of traffic citations issued | 2,715 |
| Fire: | | |
| | Number of fire/EMS dispatches | 2,030 |
| Highways and streets: | | |
| | Street resurfacing (lane miles) | 2 |
| Housing and development: | | |
| | Value of new building construction (in 000's) | $ 5,000 |
| | Number of permits issued | 12 |
| Utilities: Cable & Internet | | |
| | Number of customers standard cable | 4,945 |
| | Number of customers digital cable | - |
| | Number of Internet customers | 2,094 |
| | Number of phone customers | 1,003 |
| Electric | | |
| | Number of customers | 6,059 |
| | Average daily consumption (KWh) | 385,935 |
| Natural gas | | |
| | Number of customers | 3,732 |
| | Average daily consumption (MCF) | 756 |
| Wastewater | | |
| | Number of customers | 6,644 |
| | Average daily sewage treatment (MGD) | 1,314 |
| Water | | |
| | Number of customers | 8,783 |
| | Average daily consumption (Kgallons) | 1,652 |
| Solid Waste Service: | | |
| | Refuse collected (tons) | 10,302 |
| | Recyclables collected (tons) | 168 |
| | Number of residential customers | 5,211 |
| | Number of commercial customers | 665 |
| | Number of transfer station customers | 14 |

Source: Various City Departments

## CAPITAL ASSET STATISTICS BY FUNCTION

| Function | Asset | 2012 |
|---|---|---|
| Police: | | |
| | Stations | 1 |
| | Vehicles | 40 |
| Fire: | | |
| | Stations | 1 |
| Highways and streets: | | |
| | Streets (miles) | 75 |
| | Streetlights | 1,134 |
| | Traffic signals | 3 |
| Utilities: | | |
| Cable & Internet | | |
| | Cable (miles) | 267 |
| Electric | | |
| | Lines (miles) | 185 |
| | Substations | 3 |
| Natural gas | | |
| | Mains (miles) | 114 |
| Wastewater | | |
| | Sanitary sewer (miles) | 154 |
| | Maximum daily treatment capacity (MGD) | 3.4 |
| Water | | |
| | Mains (miles) | 241 |
| | Maximum daily treatment capacity (MGD) | 10 |
| | Treated water storage capacity (Mgallons) | 1.5 |
| | Reservoir (raw) storage capacity (Mgallons) | 795 |
| Solid Waste Service: | | |
| | Collection trucks | 11 |
| | Recycling trucks | 1 |
| | Transfer stations | 1 |

Source: Various City departments

## Statistical Information

| Property Tax Millage Rates | | | |
|---|---|---|---|
| Fiscal Year | Operating Millage | Debt Service Millage | City Millage |
| 2002 | 5.905 | 1.639 | 7.544 |
| 2003 | 5.515 | 1.699 | 7.214 |
| 2004 | 5.604 | 1.589 | 7.193 |
| 2005 | 5.034 | 1.740 | 6.774 |
| 2006 | 4.870 | 1.878 | 6.748 |
| 2007 | 4.920 | 1.702 | 6.622 |
| 2008 | 5.189 | 1.412 | 6.601 |
| 2009 | 5.403 | 1.594 | 6.997 |
| 2010 | 5.512 | 1.728 | 7.240 |
| 2011 | 5.565 | 2.047 | 7.612 |
| **2012** | **6.020** | **2.211** | **8.231** |

Source: Walton County Tax Assessors Office

Note: Assessed values are established by the County Assessors on January 1 of each year at 40% of the actual value.

## 2012

## Top Ten Taxpayers
(amounts expressed in thousands)

| Taxpayer | Taxable Assessed Value |
|---|---|
| Wal-Mart Stores East LP | $ 29,637 |
| Walton County Power LLC | 22,406 |
| MPC Generating LLC | 18,775 |
| Clearview Regional (Monroe HMA) | 12,419 |
| Hitachi Automotive (Unisia) | 7,059 |
| E. Kenneth Murray | 5,538 |
| Wal-Mart Real Estate | 4,878 |
| Angel Food Ministries | 3,605 |
| Home Depot USA, Inc. | 3,367 |
| WTH II LLC | 2,554 |

Source: City of Monroe Finance Department

## 2012
## Top Ten Employers

| Employer | Employees |
|---|---|
| Wal-Mart Distribution Center | 863 |
| Walton County Government | 555 |
| Walton County Board of Education | 456 |
| Clearview Regional (Monroe HMA) | 263 |
| Hitachi Automotive Systems (Unisia) | 252 |
| Walmart Super Center | 232 |
| City of Monroe | 223 |
| Elite Storage (Base Manufacturing) | 216 |
| State of Georgia | 114 |
| Walton Press | 102 |

Source: City of Monroe Code Department

## TOP TEN ELECTRIC CUSTOMERS

| Customer | 2012 Usage in MWh | 2012 Annual Revenue (in thousands) | 2012 Rank | 2012 Percentage of Total Revenues |
|---|---|---|---|---|
| Walton Co. Board of Commissioners | 6,349 | $ 627 | 1 | 4.11 % |
| Leggett & Platt | 8,450 | 525 | 2 | 3.44 |
| Clearview Regional (Monroe HMA) | 6,793 | 497 | 3 | 3.26 |
| Walton Co. Board of Education | 4,688 | 494 | 4 | 3.24 |
| Walton Press | 383 | 297 | 5 | 1.95 |
| Base Manufacturing | 2,455 | 234 | 6 | 1.53 |
| George Walton Academy | 2,130 | 210 | 7 | 1.38 |
| Home Depot | 2,020 | 174 | 8 | 1.14 |
| Southern Family Markets | 1,888 | 146 | 9 | 0.96 |
| Quality Foods | 1,838 | 140 | 10 | 0.92 |
| Totals | 36,994 | 3,344 | | 21.91 |
| All Others | 105,869 | 11,919 | | 78.09 |
| Annual Totals | 145,763 | $ 15,263 | | 100.00 % |

Source: City of Monroe Utility Department

## TOP TEN WATER CUSTOMERS

| Customer | 2012 Usage in Kgallons | 2012 Annual Revenue (in thousands) | 2012 Rank | 2012 Percentage of Total Revenues |
|---|---|---|---|---|
| Walton Co. Board of Commissioners | 18,502 | $ 97 | 1 | 2.61 % |
| Clearview Regional (Monroe HMA) | 15,623 | 62 | 2 | 1.67 |
| Walton Co. Board of Education | 11,354 | 62 | 3 | 1.67 |
| Wal-Mart Distribution Center | 9,485 | 38 | 4 | 1.02 |
| Walton Co. Water & Sewerage Authority | 16,400 | 34 | 5 | 0.92 |
| Park Place Nursing Home | 2,919 | 18 | 6 | 0.48 |
| Monroe Power | 5,017 | 15 | 7 | 0.40 |
| Great Oaks | 2,928 | 14 | 8 | 0.38 |
| Base Manafacturing | 3,313 | 14 | 9 | 0.38 |
| George Walton Academy | 2,697 | 11 | 10 | 0.30 |
| Totals | 88,238 | 365 | | 9.83 |
| All Others | 516,762 | 3,348 | | 90.17 |
| Annual Totals | 605,000 | $ 3,713 | | 100.00 % |

Source: City of Monroe Utility Department

## TOP TEN SEWER CUSTOMERS

| Customer | 2012 Usage in Kgallons | 2012 Annual Revenue (in thousands) | 2012 Rank | 2012 Percentage of Total Revenues |
|---|---|---|---|---|
| Clearview Regional (Monroe HMA) | 13,872 | $ 106 | 1 | 3.25 % |
| Walton Co. Board of Education | 8,090 | 104 | 2 | 3.19 |
| Walton Co. Board of Commissioners | 8,601 | 79 | 3 | 2.42 |
| Park Place Nursing Home | 2,914 | 34 | 4 | 1.04 |
| Silgan PET, Inc. | 1,874 | 22 | 5 | 0.68 |
| Hitachi Automotive (Unisia) | 2,697 | 21 | 6 | 0.64 |
| Tucker Door & Trim Corp. | 1,574 | 19 | 7 | 0.58 |
| George Walton Academy | 1,870 | 18 | 8 | 0.55 |
| Base Mfg | 1,696 | 16 | 9 | 0.49 |
| Great Oaks | 1,918 | 15 | 10 | 0.46 |
| Totals | 45,106 | 434 | | 13.30 |
| All Others | | 2,825 | | 86.70 |
| Annual Totals | | $ 3,259 | | 100.00 % |

Source: City of Monroe Utility Department

## TOP TEN GAS CUSTOMERS

| Customer | 2012 Usage in MCF | 2012 Annual Revenue (in thousands) | Rank | 2012 Percentage of Total Revenues |
|---|---|---|---|---|
| Base Manufacturing | 30,145 | $ 290 | 1 | 7.08 % |
| A Warrior Roofing | 19,278 | 178 | 2 | 4.34 |
| Leggett & Platt | 14,555 | 160 | 3 | 3.91 |
| Monroe HMA | 13,894 | 151 | 4 | 3.69 |
| Walton Co. Board of Commissioners | 9,589 | 110 | 5 | 2.68 |
| Walton Co. Board of Education | 8,599 | 97 | 6 | 2.37 |
| George Walton Academy | 4,304 | 49 | 7 | 1.20 |
| Wal-Mart Store | 4,273 | 47 | 8 | 1.15 |
| Wal Mart Distribution | 2,283 | 26 | 9 | 0.63 |
| WASCO | 2,229 | 25 | 10 | 0.61 |
| Totals | 109,149 | 1,133 | | 27.66 |
| All Others | 234,637 | 2,964 | | 72.34 |
| Annual Totals | 343,786 | $ 4,097 | | 100.00 % |

Source: City of Monroe Utility Department

# FINANCIAL POLICIES

Since 1821
THE CITY OF
Monroe

## Financial Policies

The City of Monroe uses the following policies to assist with budget and fiscal management.

## Budget Policy

The Budget shall be prepared in full compliance with the State's Uniform Chart of Accounts, and with Generally Accepted Accounting Principles (GAAP) for Governments as promulgated by the Government Accounting Standards Board.

All Budgets shall be adopted at the legal level of budgetary control, which is the fund/department level (i.e. expenditures/expenses may not exceed the total appropriation for any department within a fund without the City Council's approval).

When applicable, project length budgets are adopted for the Capital Projects Fund. All annual appropriations lapse at fiscal year-end. Georgia law requires the City to adopt a balanced budget annually. A balanced budget is one in which budgeted funding sources equal budgeted expenditures and fund balance may be used to balance the budget. The City's expenses may not exceed the amounts appropriated, except in the case of an emergency or a contingency which was not reasonable foreseeable.

## Revenue Policy

The City will budget revenues conservatively so that the chance of a revenue shortage during the year is remote.

The City shall strive to maintain a diversified and stable revenue structure to shelter it from short-term fluctuations in any primary revenue source. When possible, the City shall have a diversified revenue mix in order to minimize the impact the effect of economic downturns.

The City will make every effort not to become too dependent on one source of revenue in order to minimize serious fluctuations in any year.

The City will consider market rates and rates of comparable cities in the region when changing tax rates, fees, and charges. The City will review annually all fees and charges to assure that they maintain their inflation-adjusted purchasing power.

All cash donations to any department or agency of the City must be

deposited with the Finance Director's Office. All purchases using such donations must be budgeted and will comply fully with the City's purchasing policies.

## Cash Management and Investment Policy

All deposits must be fully collateralized as required by State law.

The City will aggressively pursue all revenues due, including past due utility bills, court tickets and fines, and property taxes, using whatever legal means are available.

The City will pay all obligations on or before the due date.

The City's cash management and investment policies are designed to emphasize safety of capital first, sufficient liquidity to meet obligations second, and the highest possible yield third. Those policies are outlined below:

The City will operate with the least number of bank accounts required by federal and state statutes and regulations and GAAP for governments. Consolidation of bank accounts makes investment decisions easier, and reduces staff time needed to reconcile monthly bank statements.

## Accounting, Auditing and Financial Policy

The City will maintain its accounting records and issue its annual financial statements in accordance with Generally Accepted Accounting Principles (GAAP) as promulgated by the Government Accounting Standards Board.

The City shall have a qualified certified public accounting firm conduct an independent audit annually, as required by Georgia Law. Any deficiencies noted by the Auditors shall be corrected immediately by the Director of Finance.

## Debt Policy

The City will attempt to fund capital improvements through net income of the utility systems, general revenues, and its portion of any SPLOST (Special Purpose Local Option Sales Tax) funds before resorting to long-term debt issuance. This will reduce the overall indebtedness and strengthen the City's creditworthiness.

The City will not issue notes or bonds to finance operating deficits. Adequate reserves will be maintained to assure this doesn't become necessary. No bond or note will be issued to purchase a fixed asset that has a shorter

useful life than the term of the debt instrument.

The City will issue general obligation bonds or capital outlay notes for necessary general government projects and either general obligation or revenue bonds for enterprise fund projects. The City may also use pooled capital lease funds from GMA and loans from the Georgia Environmental Facilities Authority (GEFA).

No debt will be issued which would increase the outstanding amount of debt above ten (10%) percent of the total assessed value of property within the City. The outstanding amount of debt in this calculation shall not include debt issued for improvements in the utility systems, because that debt will be repaid from charges for services, not from property taxes. These limitations are found in Article IX., Section V, Paragraph 1 and Article IX., Section VI, Paragraph 1 of the Georgia Constitution.

A firm source of revenue sufficient to make the anticipated debt service payments must be identified by the City Council before any capital outlay note, GEFA loan, GMA capital equipment lease, general obligation bond, or revenue bond is issued.

Further, good communication with bond-rating agencies will be maintained in full disclosure on every financial report as well as bond official statements will continue.

# GLOSSARY

Since 1821
THE CITY OF
Monroe

## Glossary

**Accounting System:** The total structure of records and procedures that identify, record, classify, summarize and report information on the financial position and results of operations of a governmental unit or any of its funds.

**Accrual Basis Accounting:** A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

**Activity:** A specific unit of work or service performed.

**Ad Valorem Tax:** A tax levied on the assessed value of real property. This tax is also known as property tax.

**Adopted Budget:** The Budget as formally approved by the City Council.

**Amended Budget:** The Adopted Budget as formally adjusted by the City Council.

**Appropriation Ordinance:** The official enactment by the City Council establishing the legal authority for the City officials to encumber or obligate and expend dollar resources.

**Appropriation:** An authorization made by the City Council which permits officials to incur obligations against and to make expenditures for a stated purpose. Appropriations are usually made for fixed dollar amounts and are typically granted for a one (1) fiscal year period.

**Assessed Value:** The value at which property is taxed. The Assessed value in the state of Georgia is forty percent (40%) of the fair market value.

**Assessment:** The process of making the official valuation of property for taxation.

**Assets:** Property owned by the City which has book or appraised monetary value.

**Audit:** A systematic examination of resource utilization concluding in a written report. It is a test of management's internal accounting controls.

**Authority:** A government or public agency created to perform a single function of a restricted group of related activities. Usually such units are

financed from service charges, fees and tools, but in some instances they also have taxing powers. An authority may be completely independent of other governments or partially dependent upon other governments for its creation, its financing or the exercises of certain powers.

**Balance Sheet:** A statement purporting to present the financial position of an entity or fund by disclosing the value of its assets, liabilities, and equities as of a specified date.

**Bond Discount:** The excess of the face value of a bond over the price for which it is acquired or sold.

**Bond Premium:** The excess of the price at which a bond is acquired or sold over its face value.

**Bond:** A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specific rate.

**Bonded Debt:** The portion of indebtedness represented by outstanding bonds.

**Budget Amendment:** A budget amendment alters the total appropriation for a department or fund and requires approval by an ordinance passed by the Board of Commissioners.

**Budget Calendar:** The schedule of key dates or milestones which the City follows in the preparation, processing and adoption of the budget.

**Budget Document:** The official written statement prepared by the Budget office and supporting staff which presents the Proposed Budget to the City Council.

**Budget Resolution:** The official enactment by the City Council legally authorizing the Financial Director to obligate and spend resources.

**Budget Transfer:** Intradepartment Transfer: A transfer from one account in a division, to another within the same division that does not increase the departments' total budget. These transfers may be made upon the approval of the Finance Director.

**Budget:** A plan of financial operation embodying estimates of proposed expenditures for a given period and the proposed means of financing them.

Used without any modifier, the term usually indicates a financial plan for a single fiscal year.

**CAFR:** Comprehensive Annual Financial Report which is an audited and printed copy of the City's financial statement at the end of a given fiscal year.

**Capital Assets/Expenditures:** Capital outlay of five thousand dollars ($5,000) or more that has a useful life in excess of one year.

**Capital Improvement Program (CIP):** A multi-year plan developed for capital improvements, which is updated annually. All improvements are to be made in accordance to this plan.

**Capital Outlays:** Expenditures for the acquisition of capital assets. Includes the cost of land, buildings, permanent improvements, machinery, large tools, rolling and stationary equipment.

**Capital Projects Fund:** A fund used to account for financial resources used for the acquisition or construction of major capital equipment or facilities.

**Cash Basis:** A basis of accounting under which transactions are recognized only when cash is received or disbursed.

**CDBG:** Community Development Block Grant.

**Charter:** The legal document in which the State of Georgia grants the City's authority.

**Confiscated Assets Fund:** This fund is used to account for the City's share of monies that have been forfeited through the court system that are restricted for law enforcement purposes.

**Construction in Progress:** The cost of construction work that has been started but not yet completed.

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures.

**Contractual Services:** Are items of expenditure for services the City receives from an Inter-Department Transfer or from an outside company. Utilities, rent, and postage are examples of contractual services.

**COPS:** Federal grants awarded to support community policing programs and other law enforcement initiatives.

**Debt Service Fund:** A fund established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

**Debt Service:** Expenditures for principal and interest payments on loans, notes, and bonds.

**Debt:** An obligation resulting from the borrowing of money or from the purchase of goods and services.

**Deficit:** 1.) The excess of an entity's or fund's liabilities over its assets (See Fund Balance). 2.) The excess of expenditures or expenses over revenues during a single accounting period.

**Delinquent Taxes:** Taxes remaining unpaid after the due date. Unpaid taxes continue to be delinquent until paid, abated, or converted into a lien on property.

**Department:** A major unit of organization in the City of Monroe comprised of subunits named divisions or cost centers and responsible for the provision of a specific package of services.

**Depreciation:** (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) The portion of the cost of a capital asset which is charged as an expense during a fiscal period.

**Enterprise Funds:** A fund established to account for operations that are financed and operated in a manner similar to private enterprise – where the intent of the governing body is to provide goods or services to the general public, charging user fees to recover financing costs. An example is the City of Monroe Combined Utility.

**Expenditure:** This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to governmental funds.

**Expense:** Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or

central operations for example, depreciation. This term applies to Enterprise Funds.

**Fiscal Year:** A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

**Function:** An accounting entity which is part of a fund. It is a compilation of all costs associated with a program or a department within a fund.

**Fund Accounting:** A method of accounting where resources are allocated to and accounted for in separate funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

**Fund Balance:** Fund Balance is the difference between assets and liabilities of a governmental fund. Because assets may include non-cash items, fund balances may not represent liquid assets.

**Fund Equity:** The excess of assets over liabilities. A portion of the equity may be reserved or designated; the remainder is Fund Balance.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FY:** The abbreviation for Fiscal Year which the twelve (12) month period beginning on January 1st and ending on December 31st.

**GAAP:** Generally Accepted Accounting Principles as determined through common practice or as promulgated by the Governmental Accounting Standards Board, Financial Accounting Standards Board, or various other accounting standards setting bodies.

**GEFA:** Georgia Environmental Finance Authority (Formerly, Georgia Environmental Facilities Authority).

**General Fund:** A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

**General Obligation Bonds:** When the City pledges its full faith and credit to the repayment of the bonds it issues, then those bonds are general obligation (G.O.) bonds. Sometimes the term is also used to refer to bonds which are to be repaid from taxes and other general revenues.

**GFOA:** Government Finance Officers Association is a support organization whose purpose is to enhance and promote the professional management of governments for the public benefit.

**GO Debt Service Fund:** A fund established to account for the accumulation of resources for, and payment of the City's long-term debt principal and interest.

**Governmental Funds:** This category of funds includes typical governmental activities and includes funds such as the General Fund, Special Revenue Fund, and the Debt Service Fund. These funds are set up to measure current expendable financial resources (only current assets and current liabilities) and uses the modified accrual basis of accounting.

**Grant:** A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and require distinctive reporting.

**GUTA:** The Georgia Utility Training Academy (GUTA) is a training facility specializing in natural gas, water, wastewater, confined space, trenching & shoring, flagging and fire training.

**Hotel/Motel Fund:** This fund is used to account for hotel/motel taxes collected that are restricted for promotion of trade and tourism in the City.

**Insurance Premium Tax:** Tax paid by insurance companies for premiums collected inside the city.

**Interfund Loan:** A loan made by one fund to another to be repaid at a later date.

**Intergovernmental Revenue:** Revenue from other governments in the form of entitlements, grants, shared revenues or payments in lieu of taxes.

**Investment:** Securities held for the production of income in the form of interest and dividends.

**L.O.S.T. (Local Option Sales Tax):** Tax levied at the rate of one percent which applies to the same items as the State sales tax, except that the local option sales tax also applies to sales of motor fuels. In order to impose this tax, the qualifying entity must submit a copy of a resolution if more than one-half of the votes cast are in favor of the tax.

**Lease-Purchase Agreements:** Contractual agreements that are termed leases, but that in substance are purchase contracts.

**Levy:** To impose taxes, special assessments or service charges for the support of government activities.

**Liabilities:** Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**Line-Item:** A detailed classification of an expense or expenditures classified within each Department.

**Long-Term Debt:** Debt with a maturity of more than one year after the date of issuance.

**Major Fund:** A governmental fund or enterprise fund reported as a separate column in the basic fund financial statements. The general fund is always a major fund. Otherwise, major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and a least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. Any other government or enterprise fund may be reported as a major fund if the government's officials believe that fund is particularly important to financial statement users.

**Maturities:** The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**Mill:** One one-thousandth of a dollar of assessed value. A tax rate of one mill produces one dollar of taxes for each $1,000 of assessed property valuation.

**Millage:** Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

**Mission:** The mission statements included in Department budget requests are designed to inform the reader of the department's essential functions or activities/responsibilities/tasks they are charged to accomplish, as well as, the major services they provide.

**Modified Accrual Basis:** Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

**Nonoperating Expense:** Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

**Nonoperating Income:** Propriety fund income that is not derived from the basic operations of such enterprises.

**Objective:** An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

**Operating Costs:** Operating cost are proprietary (Enterprise) fund expenses that directly relate to the fund's primary service activities. For example: salaries and wages, expendable supplies, and contractual services.

**Operating Transfer:** Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

**Ordinance:** A formal legislative enactment by the governing body of a City. It is not in conflict with any higher form of law, such as state statute or constitutional provision; it has the full force and effect of law within the boundaries of the municipality to which it applies.

**PAFR:** The Popular Annual Financial Report is a report containing extracted accounting information specifically designed to be readily accessible and easily understandable to the general public and other interested parties without a background in public finance.

**Performance Measures:** Specific quantitative productivity measures of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

**Personal Property:** Property that can be moved with relative ease, such as motor vehicles, boats, machinery, and inventoried goods.

**Personal Services:** Expenditures for the payment of salaries, wages and fringe benefits of employees.

**Property Tax:** Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

**Proprietary Funds:** This category of funds often emulates the private sector and includes Enterprise Funds. These funds are set up to measure the flow of economic resources (all assets and liabilities) and use the accrual basis of accounting.

**Rating:** The credit worthiness of a City as evaluated by independent agencies, with AAA or Aaa being the highest.

**Real Property:** Land, buildings, permanent fixtures, and improvements.

**Reserve:** (1) An account used to earmark a portion of fund balance to indicate that it has been earmarked for a particular purpose; and (2) an account used to earmark a portion of fund equity as legally segregated for a future use.

**Resources:** Total dollars, people, materials and facilities available for use including estimated revenues, fund transfers, and beginning fund balances.

**Retained Earnings:** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue Bonds:** Bonds whose principal and interest are payable exclusively from earnings of an enterprise fund.

**Revenue:** Increases in the net current assets of a government fund type from other than expenditure refunds and residual equity transfers. Examples include property taxes, licenses and fees, and charges for services.

**S.P.L.O.S.T. (Special Purpose Local Option Sales Tax):** An additional 1 percent sales tax that may be imposed for a specific time period on the same items as the State sales tax. The tax may be levied with voter approval and must be used for specific capital projects or capital outlay.

**Self-Insurance:** The formal assumption or partial assumption of risks and the accounting of results. Specific accounts are set aside to fund the risks. Any losses which do occur are charged against those accounts or funds.

**Special Revenue Fund:** A fund used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specified purposes.

**Tax Anticipation Note (Tan):** Borrowing by a local government against future anticipated tax revenue.

**Tax Digest:** The total assessed value of taxable property for a particular area.

**Tax Levy:** The total amount to be raised by general property taxes for operations and debt service purposes.

**Tax:** A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

**TE Grant:** Transportation Enhancement Grant made available by the Georgia Department of Transportation (GDOT) to provide for sidewalks, street lighting and other improvements.

**User Fees:** Charges or fees established to recover part or all of the costs incurred in the provision of services by a government; based on the philosophy that the recipient of the benefit should pay for the services. Also called Charges for Service.